

# COMPREHENSIVE ANNUAL FINANCIAL REPORT

FOR THE YEARS ENDED AUGUST 31, 2020 AND 2019

ALAMO COMMUNITY COLLEGE DISTRICT  
SAN ANTONIO, TEXAS



ALAMO  
COLLEGES  
DISTRICT

- NORTHEAST LAKEVIEW COLLEGE
- NORTHWEST VISTA COLLEGE
- PALO ALTO COLLEGE
- ST. PHILIP'S COLLEGE
- SAN ANTONIO COLLEGE

# **ALAMO COMMUNITY COLLEGE DISTRICT**

**San Antonio, Texas**

## **Comprehensive Annual Financial Report**

**For the Years Ended  
August 31, 2020 and 2019**

**Prepared by:**

**Finance and Fiscal Services Department**





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COMPREHENSIVE ANNUAL FINANCIAL REPORT  
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ALAMO  
COLLEGES  
DISTRICT

## **Introductory Section**





ALAMO  
COLLEGES  
DISTRICT



December 8, 2020

***To the Board of Trustees, the Residents of Bexar County and the Alamo Community College District Service Area of Atascosa, Bandera, Comal, Guadalupe, Kendall, Kerr and Wilson Counties:***

We are proud to submit the following Comprehensive Annual Financial Report (CAFR) for the Alamo Community College District (Alamo Colleges District, ACD or District) for the fiscal years ended August 31, 2020 and 2019. The CAFR has been prepared in accordance with United States Generally Accepted Accounting Principles (GAAP) as established by the Governmental Accounting Standards Board (GASB) and complies with the Annual Financial Reporting Requirements for Texas Public Community and Junior Colleges as set forth by the Texas Higher Education Coordinating Board (THECB).

State statute requires an annual audit by independent certified public accountants. The purpose of an independent audit is to provide assurance, based on independent review and testing, that the basic financial statements and accompanying notes are fairly stated in all material respects. In May 2020, the Board of Trustees of the Alamo Colleges District selected the independent accounting firm of Weaver and Tidwell, LLP to perform the annual audit. In addition to meeting the requirements set forth in state statutes, their audit also was designed to meet the requirements of the Federal Single Audit Act Amendments of 1996 and related Uniform Guidance and State of Texas Uniform Grant Management Standards. The auditor's report related specifically to the single audit is included in the Single Audit Section of this CAFR.

Management assumes full responsibility for the completeness and reliability of the information contained in this report based upon a comprehensive framework of internal controls. The objective of internal controls is to provide reasonable, rather than absolute, assurance that the financial statements are free of material misstatements. The concept of reasonable assurance ensures that the cost of the controls does not exceed the benefits derived. The Independent Auditor's Report is located at the front of the financial section on pages 13-15 of this CAFR, and Management's Discussion and Analysis (MD&A) immediately follows it. The MD&A provides a narrative introduction, overview and analysis of the basic financial statements and complements this letter of transmittal. The Notes to Financial Statements, also in the financial section, are considered integral to the basic financial statements and should be read in conjunction with them.

## **Profile**

The Alamo Colleges District was established as a public community college through a public election in 1945. The District operates as a political subdivision under the laws of the State of Texas. A nine-member Board of Trustees is the governing body of the District. The Trustees are elected locally to six-year staggered terms by Bexar County voters. The Chancellor, the District's chief executive officer, guides and implements the program and policies of the Alamo Colleges District.

In Fall 2014, the Board of Trustees welcomed the inclusion of a Student Trustee member to serve as a non-voting student liaison to the Board of Trustees and Chancellor. The Student Trustee is selected from one of the five colleges by the elected Board members and serves for a one-year term.

The Alamo Colleges District, a comprehensive two-year system, is dedicated to providing quality education and workforce training to the people of Bexar and surrounding counties. The five colleges:

- San Antonio College (founded in 1925),
- St. Philip's College (founded in 1898),
- Palo Alto College (founded in 1983),
- Northeast Lakeview College (founded in 2007), and
- Northwest Vista College (founded in 1995)

support the education and lifelong learning needs of a multicultural community by providing associates degrees, certificates, pre-majors/transfer programs, continuing education, and community services. The 300+ programs are arranged in six Institutes, known as the AlamoINSTITUTES, by career choices: Creative & Communication Arts, Business &

Entrepreneurship, Health & Biosciences, Advanced Manufacturing & Logistics, Public Services, and Science & Technology. The Institutes have clear roadmaps to guide each student efficiently and effectively from his/her point of entry to attainment of high-quality post-secondary credentials and/or a career.

Students are taught by highly qualified faculty with Master's and Doctorate degrees who are committed to creating a learning-centered environment. Student services include advising, counseling, learning resource centers, computer labs, tutoring, financial aid services, services for the disabled, developmental instruction, veteran's services, service learning and job placement. A certified advisor works closely with each student to ensure each course taken can be counted toward the student's goal, and that completion of degrees and/or certificates can be accomplished most effectively and efficiently.

The Alamo Colleges District is the third largest community college system in enrollment in Texas, includes four colleges designated as Hispanic-Serving Institutions and includes the nation's only institution designated as both a Historically Black College and a Hispanic-Serving Institution. A vibrant international program brings students and faculty from places such as Mexico, Brazil, India and China to San Antonio for advanced education, while affording local students and faculty the opportunity to travel to all regions of the world, preparing them to work in an increasingly global economy.

### **Reactions to the COVID-19 Pandemic**

On March 23, 2020, Mayor Ron Nirenberg (San Antonio) and Judge Nelson Wolff (Bexar County) issued separate but joint Stay Home, Work Safe Orders to mitigate the spread of COVID-19. ACD was considered an exempt business under



both orders. Alamo Colleges District and its colleges, however, are committed to the health and safety of our students and employees, and supported the city and county's efforts to act in the best interest of the community we serve. ACD transitioned more than 5,000 employees to remote working and teaching and ensured that students could continue their academic journeys. In a matter of weeks, more than 60,000 students transitioned from in-person classes to a new remote learning environment. Technology, training, financial and support resources were provided to both students and employees to aid in this transition. The transition to remote teaching, learning and working was successful as indicated in the record-high completion rate for students of 91.8 percent in the Spring. With safety as the top priority, Alamo Colleges District is implementing a deliberate and careful return to campuses in fiscal year 2021.

### **Economic Conditions and Outlook**

Fiscal year 2020 was a year made more complex and financially challenging by the COVID-19 pandemic. According to the Federal Reserve Bank of Dallas, the San Antonio Business Cycle Index declined in September for the first time since April 2020. This index represents a broad measure of economic activity in the metropolitan area. The decline of 1.6 percent in September was attributed to the recent rise in the unemployment rate and the slight net decline in jobs. The unemployment rate increased 8.1 percent in September, which is below the State's 8.3 percent, but above the Nation's 7.9 percent rate.

The Alamo Colleges District has been an integral part of the Greater San Antonio community for more than 100 years, contributing significantly to the economic and social well-being of those who share this community. The District is a key partner in the planned economic recovery and resiliency initiatives by the City of San Antonio and Bexar County. The Train for Jobs SA initiative is a training and education program designed to get people back to work. This program provides assistance to those in hospitality, food service, and retail, industries that were hardest hit by the COVID-19 pandemic. Approximately 154,000 San Antonio residents filed for unemployment from mid-March through early July 2020. Train for Jobs SA offers programs for displaced workers seeking to build new skills in high-demand career areas. The Alamo Colleges District will receive over \$32.7 million under this initiative to train over 5,000 participants in the next year in various training programs. As a longer-term plan, the City Council of San Antonio had placed a proposition on the November 3, 2020 ballot for voters to determine whether to authorize a 1/8 -cent sales tax increase dedicated to funding training and education for the citizens of San Antonio over the next four years. The proposition was approved by voters.

The three primary revenue streams to the Alamo Colleges District, other than federal grants used for scholarships, are ad valorem taxes, state appropriations, and tuition and fees.

- The trend of rising ad valorem tax revenues continued as revenues from ad valorem taxes increased by 6.5% in 2020 as net assessed property values of the District increased from approximately \$162.5 billion in 2019 to \$173.5 billion in 2020, providing funding for facilities' repairs and maintenance. There was no increase in the District's tax rate for fiscal year 2020. The tax collection rates for both 2020 and 2019 were approximately 98%. Alamo Colleges District has benefitted from a pattern of predictable and increasing property values. The impact of the COVID-19 pandemic on future property values and collection rates is not yet known. In planning for the 2021, revenues were estimated using the values established by the Bexar County Appraisal District in Spring 2020. Collection rate estimates were lowered to reflect anticipated declines in collections from property owners.
- State appropriations for education and general state support, which are critical to keeping student tuition rates low, increased \$2.9 million in 2020 due to actions by the 86<sup>th</sup> Texas Legislature. State appropriations are distributed based on a cost-based formula for student contact hour reimbursement, core operations funding and student success outcomes. For fiscal year 2020, the State only provided 23% of instructional costs, down from 75% in fiscal years 2008-2009 and provided no funding for growth. State appropriations for state group insurance and for pension retirement obligations, increased over \$4 million in 2020, for a total increase of \$7 million in state appropriations. The State of Texas is heavily dependent on oil and gas revenues, which have suffered during the COVID-19 pandemic. The 87<sup>th</sup> Legislature is expected to address this decline in State revenues when it convenes in January 2021.
- Tuition and fee rates increased \$13 per semester credit hour, effective Spring 2019. This was the first rate increase since Spring 2016 and only the second increase since 2011. The student activity fee increased in the Fall of 2018 from \$1 per credit hour to \$3 per credit hour. Student activity fees are used to support various student initiatives including leadership, clubs, organizations, sports, fitness and other events.

The Alamo Colleges District implemented a plan for Summer 2020 to keep students in college and on track in the face of the challenges presented by the COVID-19 crisis. The multi-tiered strategy, called the Keep Learning Plan, relieved the financial burden of tuition and fees through scholarships and was a \$10 million investment in ACD's more than 65,000 students.

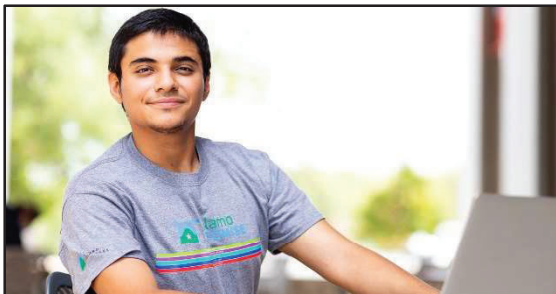
### **Strategic and Long-Term Financial Planning**

The Board approves a multi-year strategic plan that is reviewed and re-affirmed annually and involves all levels of the organization. Key performance indicators based on state and national peer institutions and annual performance targets are defined. An integrated planning model is used to strengthen the connection between the strategic plan, related action plans and the budget, which is approved annually by the Board of Trustees.

The budget is developed with broad-based staff involvement and is guided by budgetary, debt and financial policies approved by the Board. The budget includes a multi-year financial plan, which incorporates proposed increases for capital budgets, preventive maintenance and student success initiatives.

### **Major Initiatives**

The District and its partners are committed to ending poverty, enhancing economic and social mobility and meeting



workforce demands in our city by joining forces to help more students complete college and obtain the necessary skills to hold high-wage, high-demand jobs. The AlamoPROMISE program, which was available to high school seniors graduating in 2020, ensures that tuition and mandatory fees are covered for students who graduate from participating high schools. The first cohort of nearly 3,000 AlamoPROMISE scholars began their program at one of the five colleges in the District in Fall 2020. As a last-dollar funding source, AlamoPROMISE covers the gap between financial aid and the cost of

tuition for up to three years. The AlamoPROMISE eliminates financial barriers to higher education, making a college degree a reality.

### Awards and Acknowledgments

During the COVID-19 pandemic, the San Antonio Business Journal (SABJ) established the Resilience in Business Awards to recognize those outstanding businesses, and more importantly, the teams behind them, that responded quickly and effectively to the crisis. After reviewing dozens of applications, SABJ selected a diverse group of businesses that rose to the top and stepped up to find new ways to overcome incredible obstacles to help their local community: manufacturers that retooled production lines to address critical needs, company leaders that set the tone for their businesses to contribute to causes impacted by pandemic, and individuals who went far beyond the call in giving their time and talents. In August 2020, the Alamo Colleges District was named to the San Antonio Business Journal's inaugural list of honorees for this Resilience in Business Award and was the only educational institution in the area to receive this recognition.

The Alamo Colleges District is the only Texas institution to receive the 2020 Ellucian Impact Award. This award recognizes higher education institutions that use technology to solve challenges, operate more efficiently and create better student experiences. Laura Ipsen, President and CEO of Ellucian stated "the winners of our Impact Awards are excellent examples of how institutions are innovating from within to support their students, faculty, staff and local communities." Alamo Colleges District received recognition for MyMAP, AlamoADVISE and AlamoINSTITUTES, using key performance indicators and knowledge management and sustainable change with AlamoPROMISE – social and economic mobility. The Alamo Colleges Foundation received a \$25,000 grant from Ellucian as part of this award.



The Alamo Colleges District has also earned numerous awards in the areas of procurement and finance. For the ninth consecutive year, the District was awarded the National Achievement of Excellence in Procurement Award from the *National Procurement Institute*. In addition, the Alamo Colleges District is one of four community colleges in Texas awarded the Certificate of Distinction by the *Government Treasurers' Organization of Texas* (GTOT) for its investment policy.

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Alamo Colleges District for its comprehensive annual financial report for the fiscal year ended August 31, 2019. This was the eleventh consecutive year the District has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. The report must satisfy both generally accepted accounting principles and applicable legal requirements. A Certificate of Achievement is valid for a period of one year. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements, and we are submitting it to the GFOA to determine its eligibility for another certificate.

The timely preparation of this financial report was made possible by the continued dedication and service of the staff of the Alamo Colleges District. The staff thanks the members of the Board of Trustees for their support and guidance in conducting the financial operations of the Alamo Colleges District in a highly responsible manner.

**Dr. Diane Snyder** Digitally signed by Dr. Diane Snyder  
Date: 2020.12.10 09:31:26 -06'00'

Diane E. Snyder, CPA, Ph.D.  
Vice Chancellor  
Finance and Administration

**Pamela K. Ansboury** Digitally signed by Pamela K. Ansboury  
Date: 2020.12.10 08:58:33 -06'00'

Pamela K. Ansboury, CPA, M.Ed.  
Associate Vice Chancellor  
Finance and Fiscal Services



## ALAMO COMMUNITY COLLEGE DISTRICT

### ORGANIZATIONAL DATA August 31, 2020

#### ELECTED OFFICIALS

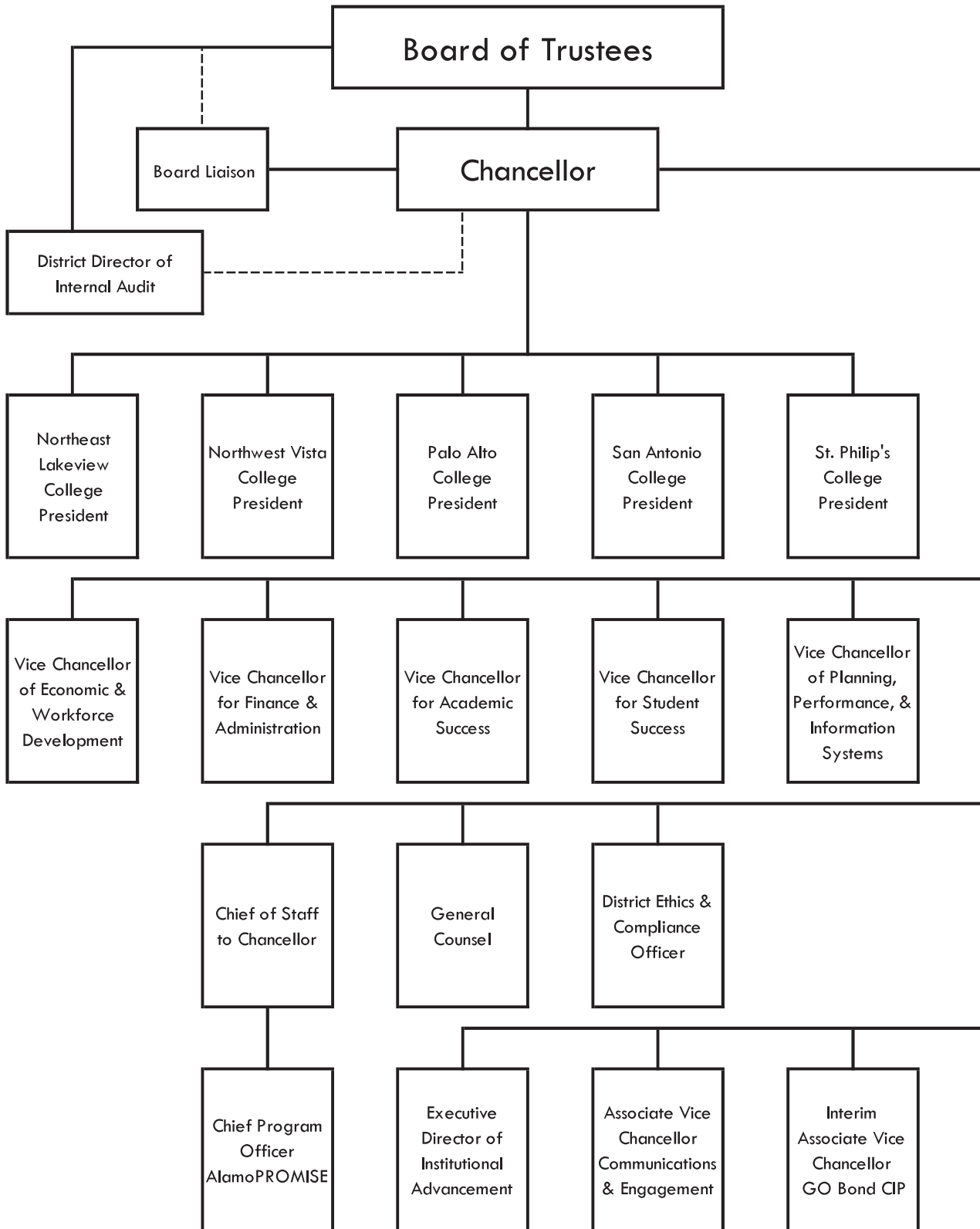
Member	Position	City, State	Term Expires
Marcelo Casillas	Chairperson	San Antonio, Texas	2020
Joe Alderete, Jr.	Vice-Chairperson	San Antonio, Texas	2022
Anna Uriegas Bustamante	Secretary	San Antonio, Texas	2022
Joe Jesse Sanchez	Assistant Secretary	San Antonio, Texas	2020
Dr. Gene Sprague	Member of the Board	Helotes, Texas	2024
Jose A. Macias, Jr.	Member of the Board	Converse, Texas	2020
Clint Kingsbery	Member of the Board	San Antonio, Texas	2026
Dr. Yvonne Katz	Member of the Board	San Antonio, Texas	2024
Roberto Zárate	Member of the Board	San Antonio, Texas	2024
Darius Martin	Student Trustee	San Antonio, Texas	*

\*Appointed by Board for 1 year term; Non-voting member

#### ADMINISTRATIVE OFFICIALS

Dr. Mike Flores	Chancellor
Dr. Diane E. Snyder, CPA	Vice Chancellor for Finance and Administration
Xavier D. Urrutia	Interim Vice Chancellor of Economic and Workforce Development
Ross Laughead	General Counsel
Dr. Thomas S. Cleary	Vice Chancellor for Planning, Performance & Information Systems
Dr. George Railey Jr.	Vice Chancellor for Academic Success
Dr. Adelina Silva	Vice Chancellor for Student Success
Sheila Marlow Due	Executive Director of Institutional Advancement
Dr. Veronica Garcia	President, Northeast Lakeview College
Dr. Ric Neal Baser	President, Northwest Vista College
Dr. Robert Garza	President, Palo Alto College
Dr. Adena Loston	President, St. Philip's College
Dr. Robert Vela	President, San Antonio College
Pamela Ansboury, CPA, M.Ed.	Associate Vice Chancellor for Finance and Fiscal Services
Patrick F. Vrba, Jr., CPA	District Controller
William G. Wullenjohn, Sr.	District Director of Internal Audit

ALAMO COMMUNITY COLLEGE DISTRICT





## ALAMO COMMUNITY COLLEGE DISTRICT

The Strategic Plan for the Students, Employees and Community of the Alamo Colleges District includes the following Statements as well as three Strategic Objectives and an integrated planning process.

### MISSION

Empowering our diverse communities for success.

### VISION

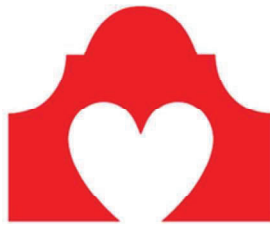
The Alamo Colleges District will be the best in the nation in Student Success and Performance Excellence.

### VALUES

The members of the Alamo Colleges District are committed to building individual and collective character throughout the following set of shared values in order to fulfill our vision and mission.



STUDENTS FIRST



RESPECT FOR ALL



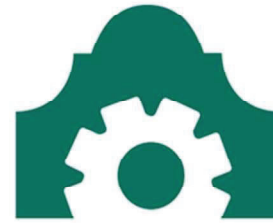
COMMUNITY-ENGAGED



CAN-DO SPIRIT



COLLABORATION



DATA-INFORMED



Government Finance Officers Association

Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting

Presented to

**Alamo Community College District  
Texas**

For its Comprehensive Annual  
Financial Report  
For the Fiscal Year Ended

August 31, 2019

*Christopher P. Morill*

Executive Director/CEO



## **Financial Section**





## Independent Auditor's Report

To the Board of Trustees  
Alamo Community College District

### **Report on the Financial Statements**

We have audited the accompanying Statement of Net Position of Alamo Community College District (the District), which is comprised of San Antonio College, St. Philip's College, Palo Alto College, Northeast Lakeview College, and Northwest Vista College, as of August 31, 2020, the related Statements of Revenues, Expenses and Changes in Net Position and Cash Flows for the year then ended, and the related notes to the financial statements.

### **Management's Responsibility for the Financial Statements**

The District's management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We did not audit the financial statements of ACCD Public Facility Corporation as of and for the year ended August 31, 2020. We also did not audit the financial statements of Alamo Colleges Foundation, Inc. as of and for the year ended December 31, 2019. The financial statements of these discretely presented component units were audited by other auditors whose reports thereon have been furnished to us, and our opinion, insofar as it relates to the amounts included for these component units, is based solely on the reports of other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

To the Board of Trustees  
Alamo Community College District

## **Opinion**

In our opinion, based on our audit and the reports of the other auditors, the financial statements referred to above present fairly, in all material respects, the financial position of the District as of August 31, 2020, and the changes in financial position and cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## **Other Matters**

### Predecessor Auditor

The financial statements of the District for the year ended August 31, 2019, were audited by other auditors whose report dated December 10, 2019 expressed an unmodified opinion on those statements.

### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 17 through 30 and the required supplementary information on pages 91 to 96 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### Other Information

Our audits were conducted for the purpose of forming an opinion on the basic financial statements. The introductory section on pages 1 to 9, the statistical section on pages 121 to 144, and the additional financial information on pages 99 to 102 and pages 113 to 117 are presented for purposes of additional analysis and are not a required part of the basic financial statements. The schedules of expenditures of federal and state awards, as required Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, are also presented for purposes of additional analysis and are also not a required part of the basic financial statements.

The additional financial information and schedules of expenditures of federal and state awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audits of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the additional financial information and the schedules of expenditures of federal and state awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audits of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

To the Board of Trustees  
Alamo Community College District

**Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated December 8, 2020 on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

*Weaver and Tidwell, L.L.P.*

WEAVER AND TIDWELL, L.L.P.

Fort Worth, Texas  
December 8, 2020





## ALAMO COMMUNITY COLLEGE DISTRICT

### Management's Discussion and Analysis (Unaudited)

Management's Discussion and Analysis (MD&A) is included to provide a narrative introduction, overview and analysis of the financial position and changes in financial position of the Alamo Community College District (Alamo Colleges District, District or ACCD) for the fiscal year ended August 31, 2020. This discussion is prepared by management and should be read in conjunction with the accompanying financial statements and notes.

The financial statements are prepared in accordance with U.S. Generally Accepted Accounting Principles (GAAP) as established by the Governmental Accounting Standards Board (GASB) and comply with reporting requirements as set by the Texas Higher Education Coordinating Board (THECB). The notes to the financial statements are considered an integral part of the financial statements and should be read in conjunction with them. Management is responsible for both the accuracy of the data and the completeness and fairness of the presentation of the financial statements and notes.

The District's financial report includes three basic financial statements: The Statements of Net Position provide a summary of assets, deferred outflows of resources, liabilities, deferred inflows of resources and net position as of August 31, 2020; the Statements of Revenues, Expenses and Changes in Net Position provide a summary of operations for the fiscal year; and the Statements of Cash Flows provide categorized information about cash inflows and outflows for the fiscal year. Highlighted information from each basic financial statement is presented below.

- Total assets increased \$29.6 million and total liabilities increased \$9.0 million.
- The District's net position at August 31, 2020 was \$214.2 million, reflecting a \$31.1 million increase from the prior year.
- The District's operating loss was \$373.7 million.
- Cash and Cash Equivalents decreased \$20.2 million during the year ended August 31, 2020.
- The bond rating for the District's general obligations bonds is Aaa by Moody's Investors Service and AAA by S&P Global Ratings, the highest rating possible from both respective agencies.

The financial statements for the District's component unit, the Alamo Colleges Foundation, Inc. (the Foundation), are discretely presented with the financial statements of the District since the economic resources received or held by the Foundation that the District is entitled to, or has the ability to otherwise access, are significant (Notes 1 and 24). The separately issued financial statements of the Foundation can be obtained from the Finance and Fiscal Services department of the Alamo Colleges District.

In fiscal year 2012, the Alamo Colleges District formed the ACCD Public Facility Corporation (the PFC) for the sole purpose of assisting the District in the financing or acquisition of public facilities. The PFC was incorporated on September 23, 2011 as a public non-profit corporation under the Public Facility Corporation Act, Chapter 303, Texas Local Government Code, as amended.

In accordance with GASB Statement No. 61, *The Financial Reporting Entity: Omnibus – an amendment of GASB Statements No: 14 and No: 34*, the PFC is reported as a discrete component unit in the financial statements of the District (Notes 1 and 25). The separately issued financial statements of the PFC can be obtained from the Finance and Fiscal Services department of the Alamo Colleges District.

The emphasis of this MD&A is on the District itself. Reference should be made to the separately issued financial statements of the component units for additional information.

#### **Coronavirus (COVID-19) Pandemic Response**

The Alamo Community College District and the communities it serves were significantly impacted by the global pandemic caused by the Coronavirus, commonly referred to as COVID-19. In early March 2020, coronavirus infections began

## ALAMO COMMUNITY COLLEGE DISTRICT

### Management's Discussion and Analysis (Unaudited)

increasing significantly within the community and the District responded by standing up an Incident Command Team in order to plan and discuss the District's response to the pandemic. As coronavirus cases continued to increase the week of Spring Break, a decision was made to postpone all classes the week of March 16<sup>th</sup> – March 20<sup>th</sup>, 2020 in order for the District and its five member colleges to prepare for an immediate transition to 100% online instruction and for all employees, other than those deemed to be essential workers, to transition to a remote working environment. The Incident Command Team informed all of its decisions in accordance with recommendations and guidance provided by the Center for Disease Control and Prevention (CDC) and the City of San Antonio's Metro Health Department. The effects of COVID-19 disrupted normal operations throughout the District, and the District's fiscal year 2020 financial statements were significantly impacted in numerous ways. Throughout each of the sections of this Management's Discussion and Analysis, references will be made to the coronavirus and COVID-19 and the resulting impacts to the District's revenues, expenses and other financial statement balances.

#### Statements of Net Position

The Statements of Net Position represent the District's financial position at the end of the fiscal year and include all assets, deferred outflows of resources, liabilities and deferred inflows of resources of the District. Net position is the difference between assets plus deferred outflows of resources and liabilities plus deferred inflows of resources, and serves as a general indicator of financial stability.

Current liabilities are generally those liabilities which are due within one year, and current assets are those assets which are available to satisfy current liabilities. Noncurrent assets include restricted cash and cash equivalents, capital assets, long-term investments and other assets not classified as current. Noncurrent liabilities include bonds and tax notes payable, net pension liability, net other post employment benefit (OPEB) liability and other long-term commitments. Deferred outflows of resources represent a consumption of net position applicable to a future reporting period. The District's deferred outflows of resources include deferred charges on bond refundings, deferred outflows of resources related to pensions and deferred outflows of resources related to OPEB. Deferred inflows of resources represent an acquisition of net position applicable to a future reporting period. The District's deferred inflows of resources include deferred charges on bond refundings, deferred inflows of resources related to pensions and deferred inflows of resources related to OPEB.

A Condensed Schedule of Net Position and analysis is presented on the following pages. In fiscal year 2020, total assets increased \$29.6 million due to increases in net capital assets and investments of \$27.6 million and \$21.5 million, respectively, partially offset by a \$20.2 million decrease in cash and cash equivalents. Construction in progress and buildings and building improvements capital asset categories both increased significantly as a result of the ongoing \$450 million bond construction program authorized by voters in fiscal year 2017. Total assets increased 1.3% or \$14.1 million during fiscal year 2019. The increase was primarily the result of a \$40.1 million increase in net capital assets, an increase of \$16.2 million in short and long-term investments, partially offset by a reduction in cash and cash equivalents of \$42.8 million.

Total liabilities increased by \$9.0 million or 1.0% in fiscal year 2020 with an increase in current liabilities of \$48.0 million and a decrease in noncurrent liabilities of \$39.0 million. The \$48.0 million increase to current liabilities was primarily related to a \$36.8 million increase to the current portion of long-term liabilities and a \$13.3 million increase to accounts payable and other accrued liabilities. The \$39.0 million decrease to noncurrent liabilities resulted from combined decreases to the noncurrent portion of general obligation and revenue bond debt of \$59.6 million, along with decreases of \$7.1 million to the net pension liability, \$5.9 million to premiums on bonds payable and \$2.6 million to notes payable. These increases were offset by an increase of \$23.3 million to the net OPEB liability and an \$11.9 million increase to the noncurrent portion of maintenance tax notes payable. For more information, see Note 6.

For fiscal year 2019, total liabilities decreased \$6.4 million. This was due to scheduled debt payments of \$49.3 million and amortization of bond premiums of \$3.8 million, offset by increases to the net pension liability of \$28.6 million and to the net OPEB liability of \$4.4 million. Unearned income increased \$9.5 million due to tuition and fee revenues and unspent state appropriations funds. Payables, construction retainage and other liabilities increased \$4.2 million.

## ALAMO COMMUNITY COLLEGE DISTRICT

### Management's Discussion and Analysis (Unaudited)

In fiscal year 2020, deferred outflows of resources increased \$2.3 million due to an \$8.2 million increase to deferred outflows of resources related to OPEB offset by decreases of \$5.5 million and \$0.4 million to deferred outflows of resources related to pensions and deferred outflows related to bond refundings, respectively. Deferred inflows of resources decreased \$8.2 million in 2020 due to a \$15.0 million decrease to deferred inflows related to OPEB offset by a \$7.3 million increase to deferred inflows related to pensions.

In fiscal year 2019, deferred outflows of resources increased \$54.6 million due to increases to deferred outflows of resources related to pensions and deferred outflows of resources related to OPEB of \$26.7 million and \$28.3 million, respectively. Deferred inflows of resources increased \$29.0 million primarily related to accounting for OPEB activity.

The District's net position at August 31, 2020 was \$214.2 million compared to \$183.0 million at August 31, 2019. All classifications of net position increased by a combined \$31.1 million, with the largest increases being \$17.1 million to net investment in capital assets and \$10.6 million to unrestricted net position. In fiscal year 2019, the District's net position increased by \$46.2 million or 33.7% due to a \$43.1 million increase to net investment in capital assets resulting mainly from tax revenues used to pay scheduled principal payments on debt.

#### Condensed Schedule of Net Position (in millions)

	Fiscal Year			Change	
	2020	2019	2018	2019 to 2020	2018 to 2019
<b>Assets</b>					
Cash and cash equivalents	\$ 160.0	\$ 180.2	\$ 223.0	\$ (20.2)	\$ (42.8)
Accounts and notes receivable, net	10.7	10.7	9.5	-	1.3
Investments	155.1	133.6	117.4	21.5	16.2
Other	5.1	4.4	5.0	0.8	(0.6)
Capital assets	1,276.6	1,228.0	1,158.2	48.6	69.8
Accumulated depreciation	(459.0)	(438.0)	(408.3)	(21.0)	(29.7)
Total assets	<u>1,148.5</u>	<u>1,118.9</u>	<u>1,104.8</u>	<u>29.6</u>	<u>14.1</u>
<b>Deferred Outflows of Resources</b>					
Deferred outflows related to bond refundings	6.4	6.8	7.2	(0.4)	(0.4)
Deferred outflows related to OPEB	41.0	32.8	4.5	8.2	28.3
Deferred outflows related to pensions	33.1	38.6	11.9	(5.5)	26.7
Total deferred outflows of resources	<u>80.5</u>	<u>78.2</u>	<u>23.6</u>	<u>2.3</u>	<u>54.6</u>
<b>Liabilities</b>					
Current liabilities	156.7	108.6	113.0	48.0	(4.4)
Noncurrent liabilities	788.1	827.2	829.2	(39.0)	(2.0)
Total liabilities	<u>944.8</u>	<u>935.8</u>	<u>942.2</u>	<u>9.0</u>	<u>(6.4)</u>
<b>Deferred Inflows of Resources</b>					
Deferred inflows related to bond refundings	1.2	1.7	1.8	(0.5)	(0.1)
Deferred inflows related to OPEB	48.0	63.0	35.0	(15.0)	28.0
Deferred inflows related to pensions	20.9	13.6	12.6	7.3	1.1
Total deferred inflows of resources	<u>70.1</u>	<u>78.4</u>	<u>49.4</u>	<u>(8.2)</u>	<u>29.0</u>
<b>Net Position</b>					
Net investment in capital assets	335.8	318.7	275.6	17.1	43.1
Restricted (expendable)	23.7	20.3	19.8	3.4	0.5
Unrestricted	(145.3)	(156.0)	(158.6)	10.6	2.6
Total net position	<u>\$ 214.2</u>	<u>\$ 183.0</u>	<u>\$ 136.9</u>	<u>\$ 31.1</u>	<u>\$ 46.2</u>
Due to rounding, certain totals in this schedule may not add exactly to their constituent amounts.					

# ALAMO COMMUNITY COLLEGE DISTRICT

## Management's Discussion and Analysis (Unaudited)

### Statements of Revenues, Expenses and Changes in Net Position

The Statements of Revenues, Expenses and Changes in Net Position present the District's results of operations for the fiscal year. Operating revenues are generated from the services provided to students and other customers of the District. Operating expenses include those costs incurred in the production of goods and services which result in operating revenues, as well as depreciation and amortization. All other activity is classified as non-operating revenues and expenses. Since a large portion of the revenue stream including ad valorem property taxes, state appropriations and all federal financial aid grants is classified as non-operating revenues, Texas public community colleges will generally reflect an operating loss with the increase or decrease in net position reflective of all activity. Total revenues and total expenses should be considered in assessing the change in the District's financial position. When total revenues exceed total expenses, the result is an increase in net position. When the reverse occurs, the result is a decrease in net position. Further detail is presented in the Statements of Revenues, Expenses and Changes in Net Position and notes to the financial statements.

A summarized comparison of the District's revenues, expenses and changes in net position for the years ended August 31, 2020, 2019 and 2018 is presented below in table and chart form.

### Condensed Schedule of Revenues, Expenses and Changes in Net Position (in millions)

	Fiscal Year			Change	
	2020	2019	2018	2019 to 2020	2018 to 2019
<b>Operating revenues and expenses:</b>					
Operating revenues (detail in following sections)	\$ 86.5	\$ 89.9	\$ 86.1	\$ (3.3)	\$ 3.8
Operating expenses (detail in following sections)	460.2	433.6	432.0	26.6	1.6
Operating loss	(373.7)	(343.7)	(345.9)	(30.0)	2.2
<b>Non-operating revenues (expenses):</b>					
State appropriations	83.7	76.8	83.9	7.0	(7.2)
Ad valorem taxes	247.1	231.9	216.7	15.1	15.2
Federal and State grants, non-operating	103.3	97.5	91.0	5.8	6.5
Investment income	5.2	9.0	6.1	(3.8)	2.9
Interest on capital related debt & maintenance tax notes	(17.8)	(22.5)	(22.3)	4.7	(0.2)
Other non-operating expenses	(16.7)	(2.9)	(2.5)	(13.9)	(0.4)
Total non-operating revenues, net	404.8	389.9	373.0	14.9	16.9
<b>Increase in net position</b>	31.1	46.2	27.0	(15.1)	19.2
<b>Net position - beginning of year</b>	183.0	136.9	294.7	46.1	(157.8)
<b>Effect of change in accounting principle<sup>2</sup></b>	N/A <sup>1</sup>	N/A <sup>1</sup>	(184.8)	N/A <sup>1</sup>	N/A <sup>1</sup>
<b>Net position - beginning of year, as restated for FY18</b>	N/A <sup>1</sup>	N/A <sup>1</sup>	109.9	N/A <sup>1</sup>	N/A <sup>1</sup>
<b>Net position - end of year</b>	<u>\$ 214.2</u>	<u>\$ 183.0</u>	<u>\$ 136.9</u>	<u>\$ 31.1</u>	<u>\$ 46.2</u>

Due to rounding, certain totals in this schedule may not add exactly to their constituent amounts.

<sup>1</sup>The restatement to beginning net position in fiscal year 2018 is not applicable to fiscal years 2020 and 2019.

<sup>2</sup>FY2018 beginning net position was restated for the effects of implementing GASB Statement No. 75.

## ALAMO COMMUNITY COLLEGE DISTRICT

### Management's Discussion and Analysis (Unaudited)

#### Operating Revenues (in millions)

	2020		2019		2018		Change	
	Amount	% of Total	Amount	% of Total	Amount	% of Total	2019 to 2020	2018 to 2019
Net tuition and fees	\$ 53.8	62.2%	\$ 56.7	63.1%	\$ 54.9	63.8%	\$ (2.9)	\$ 1.8
Grants and contracts	23.6	27.3%	21.6	24.1%	20.1	23.3%	2.0	1.6
Auxiliary enterprises	3.6	4.2%	5.1	5.7%	5.3	6.1%	(1.5)	(0.1)
Other operating revenues	5.5	6.4%	6.4	7.2%	5.9	6.8%	(0.9)	0.6
<b>Total operating revenues</b>	<b>\$ 86.5</b>	<b>100.0%</b>	<b>\$ 89.9</b>	<b>100.0%</b>	<b>\$ 86.1</b>	<b>100.0%</b>	<b>\$ (3.3)</b>	<b>\$ 3.8</b>

Due to rounding, certain totals in this schedule may not add exactly to their constituent amounts.

As shown in the operating revenues table above, operating revenues for fiscal year 2020 decreased by \$3.3 million. The majority of the decrease to operating revenues resulted from a \$2.9 million decrease to net tuition and fees and a \$1.5 million decrease to auxiliary revenue. While total tuition and fees saw a combined increase of \$7.5 million in fiscal year 2020, allowances and discounts against those tuition and fees also increased by \$10.4 million. The \$1.5 million decrease to auxiliary revenue was related to reduced bookstore, dining services and other commissions impacted by campus closures resulting from the COVID-19 pandemic described previously.

Fiscal year 2019 operating revenues increased \$3.8 million. The increase was attributable to a \$1.8 million increase to net tuition and fees as explained in further detail below; a \$1.6 million increase to operating grants and contracts related to differences in grant revenue collections from various grants as reported on Schedule E and Schedule F; and a \$0.5 million net increase to auxiliary and other operating revenues related to increases of approximately \$100,000, \$137,000 and \$244,000 for veteran's administration revenues, conference fee revenues and dual-credit cost share revenues, respectively.

Fiscal year 2020 net non-operating revenues increased by \$14.9 million, with the largest revenue increases reflected in state appropriations and ad valorem tax collections in the amounts of \$7.0 million and \$15.1 million, respectively. Non-operating federal grant revenues also increased by \$5.5 million in 2020, primarily related to \$13.3 million of funds received and expended from the Higher Education Emergency Relief Fund (HEERF) of the Coronavirus Aid, Relief, and Economic Security Act (CARES Act or CARES) signed into law in March of 2020, offset by decreases to receipts under other non-operating federal grants. These increases were offset by a decrease in investment income of \$3.8 million due to poor market conditions and investment returns related to the COVID-19 pandemic, a \$4.4 million reduction in interest expense on capital-related debt, and a \$14.2 million increase to the other nonoperating expenses category related to \$8.9 million in losses taken on sales of surplus properties combined with an increase to other non-operating expenses \$4.7 million.

Net non-operating revenues for fiscal year 2019 increased \$16.9 million. State appropriations decreased \$7.2 million. Appropriations totaling \$4.1 million received in 2019 for special projects were unspent and recorded as unearned, while changes in accounting for pension and OPEB plans contributed to the additional decline in reported State appropriations. There was a \$15.2 million increase in ad valorem tax revenues in 2019 due to increases in Bexar County property values. Year-round Federal Pell awards, an increase in the maximum Federal Pell award from \$5,920 to \$6,095, and increased allocations of Federal Supplemental Educational Opportunity Grants (FSEOG) and Federal Work-Study Program (FWS) funds contributed to the \$6.5 million increase in federal and state non-operating funds. A temporary increase in interest rates during 2019 contributed to the \$2.9 million increase in investment income.

**ALAMO COMMUNITY COLLEGE DISTRICT**

**Management's Discussion and Analysis  
(Unaudited)**

**Components of Net Tuition and Fees  
(in millions)**

	2020		2019		2018	
	Amount	% of Total	Amount	% of Total	Amount	% of Total
Tuition	\$ 134.8	95.2%	\$ 126.2	94.2%	\$ 122.1	94.2%
CE and contract training	1.8	1.3%	2.4	1.8%	3.1	2.4%
Fees	5.0	3.5%	5.4	4.0%	4.4	3.4%
Total tuition and fees	<u>\$ 141.5</u>	<u>100.0%</u>	<u>\$ 134.0</u>	<u>100.0%</u>	<u>\$ 129.6</u>	<u>100.0%</u>
<b><u>Waivers and financial aid as a % of total tuition and fees:</u></b>						
	% of Total		% of Total		% of Total	
	Amount	Tuition & Fees	Amount	Tuition & Fees	Amount	Tuition & Fees
Waivers and financial aid	<u>\$ 87.8</u>	<u>62.0%</u>	<u>\$ 77.3</u>	<u>57.7%</u>	<u>\$ 74.7</u>	<u>57.7%</u>

Due to rounding, certain totals in this schedule may not add exactly to their constituent amounts.

The primary component of operating revenue is net tuition and fees. A table showing the components of net tuition and fees is presented above. For financial statement presentation, total tuition and fees are represented net of waivers and financial aid applicable to tuition and fees, referred to as discounts, as well as bad debt expenses. The table identifies the sources of tuition and fees, and provides the total waivers and financial aid discounts applied. For 2020, tuition represents 95.2% of the total tuition and fee revenue, with fees related to continuing education and student services contributing 3.5% and the remaining 1.3% consisting of continuing education (CE) and contract training tuition. For 2019, tuition represents 94.2% of the total tuition and fee revenue, with fees related to continuing education and student services contributing 4.0% and the remaining 1.8% consisting of continuing education (CE) and contract training tuition.

Net tuition and fees decreased \$2.9 million in fiscal year 2020, primarily related to the \$10.4 million increase in allowances and discounts. The majority of the \$10.4 million increase in allowances and discounts was attributable to initiatives under the multi-tiered Keep Learning Program, a District strategy designed to encourage students to persist toward a degree or certificate during the COVID-19 pandemic. Approximately \$8.8 million in scholarships were awarded under the Expanded Summer Momentum Plan, an increase of \$5.5 million over fiscal year 2019, which allowed currently enrolled part-time students to take up to six hours free in Summer 2020, and full-time students to take up to nine hours free in Summer 2020. The Clean Slate initiative provided an additional \$2.3 million of scholarships to students with outstanding balances of \$500 or less from the Fall 2019 and Spring 2020 semesters that met certain criteria, thus removing financial barriers for students to continue on a path towards obtaining a degree or certificate.

Net tuition and fees increased \$1.8 million in fiscal year 2019 as a result of an approved tuition increase of \$13 per hour in the Spring semester, the first tuition rate increase since Spring 2016. Revenues from fees went up \$1.0 million due to an increase in the student activity fee from \$1 to \$3 per enrolled hour. Waivers and allowances increased \$2.6 million, mainly due to increases in federal aid awards of \$2.8 million, an increase in institutional aid awards of \$2.0 million and a decrease in TPEG awards of \$2.1 million.

The treatment of Federal Pell paid to students represents a tuition discount (financial aid) if the Federal Pell pays tuition and fees on an individual student's account, and represents scholarships if refunded to students to pay for other charges. Overall combined nonoperating federal and state student aid increased by \$5.8 million and \$6.5 million in 2020 and 2019, respectively.

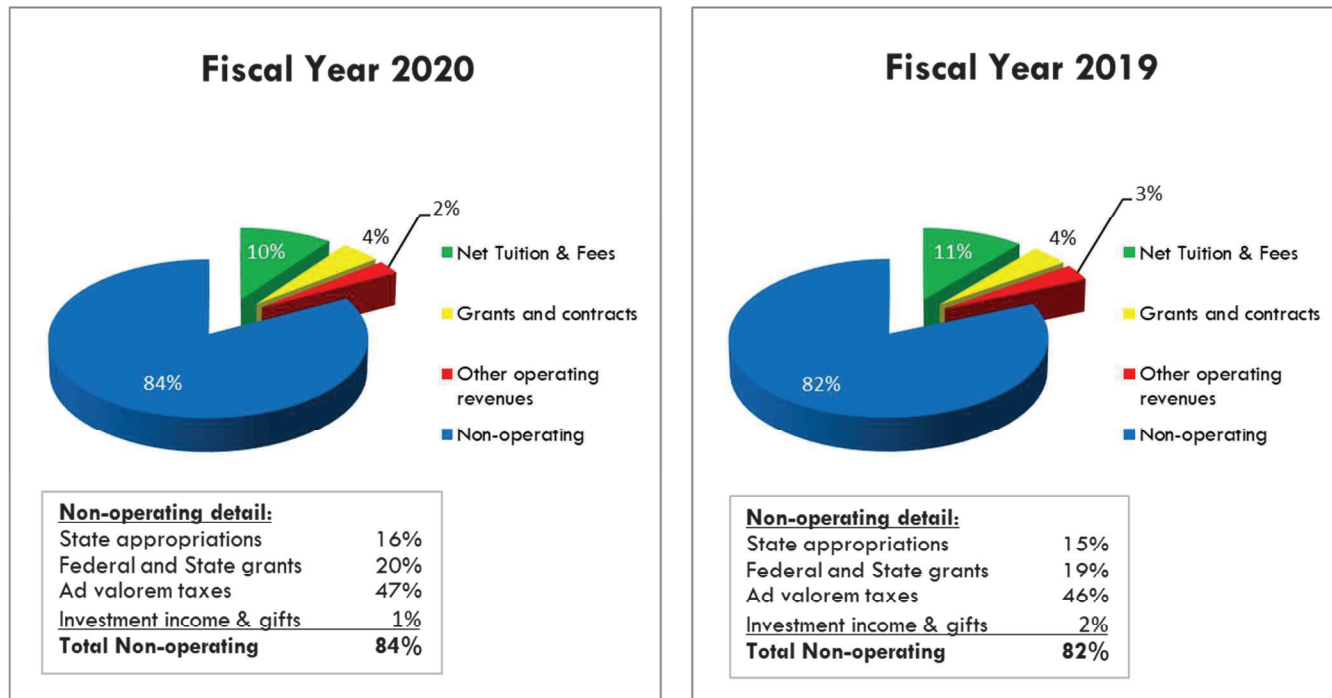
Following are charts showing the major sources of revenue for fiscal years 2020 and 2019, comparing both operating and non-operating revenues. The non-operating revenues comprise the largest portion of total revenues at 84% for fiscal year 2020 and 82% for fiscal year 2019. The primary components of non-operating revenues are state appropriations, federal and state grants and ad valorem taxes. The charts reflect the growth in ad valorem tax collections, attributable

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**Management’s Discussion and Analysis  
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to increases in the property values within the District’s constituency, and which account for 47% of total non-operating revenues in 2020 compared to 46% in 2019.

**Revenue Components – Operating and Non-operating**



Operating expenses are presented on the following pages for three years in both natural and functional classifications. In fiscal year 2020, salaries and wages increased \$11.4 million or 5.9%. The primary factors contributing to the increase included a general wage increase of 3% to all employees effective January 1, 2019, thus providing for a full year of the increase in fiscal year 2020 versus 8 months reflected in fiscal year 2019; a living wage increase to a minimum of \$15 per hour; increased lab loading for faculty; and the payment of stipends to faculty in high-wage, high-demand programs including healthcare, IT and manufacturing. The impact of these compensation adjustments is estimated to be \$9.2 million. In addition to these compensation increases, salaries and wages also increased related to benefits provided to address certain impacts of COVID-19. Beginning in April 2020, after the transition was made to 100% online instruction and remote working for all non-essential employees, the District began awarding a telecommunications allowance in the amount of \$30 per month for part-time employees and \$60 per month for full-time employees. In total, the District paid approximately \$1.2 million for telecommunication allowances and an additional \$0.2 million for associated fringe benefits in FY20.

Salaries and wages increased \$3.4 million or 1.8% from fiscal year 2018 to 2019. The \$3.4 million increase is attributed to compensation adjustments and an increase in the allocation of Federal Work-Study Program funds as described above.

Benefits increased \$11.4 million or 18.5% in fiscal year 2020 with across the board increases to FICA, vacation, and health benefits of \$0.9 million, \$2.4 million and \$1.4 million, respectively. The FICA increase was primarily related to the 3% salary increase discussed previously. The increase to vacation benefits resulted from the District raising the maximum allowable amount of accrued annual leave employees could carry forward, since vacation travel options were limited due to COVID-19. Pension benefit expenses also increased by \$6.8 million, attributable to the increased payroll and an increase in the District’s required contribution percentage from 6.8% in 2019 to 7.5% in 2020. For fiscal year 2019, expenses for benefits decreased \$0.4 million. The major items contributing to the decline was an increase in pension



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expense of \$7.3 million attributable to the change in the single discount rate from 8.000% to 6.907% offset by a reduction in health benefits expenses of \$8.0 million due to changes in assumptions and change in the discount rate.

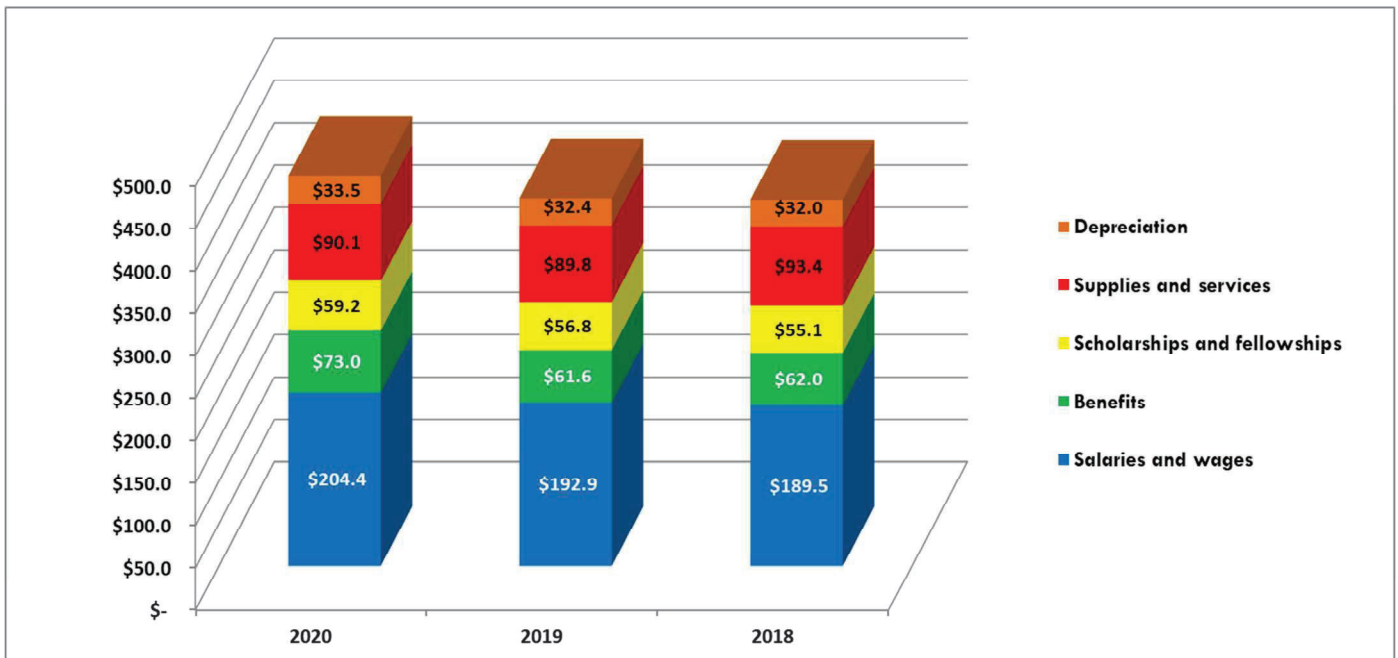
Scholarships and fellowships expense represent the amount disbursed to a student after a scholarship award is credited to the student’s account after payment of tuition and fees. Scholarships and fellowships increased by \$2.4 million in 2020, primarily due to \$10.4 million in scholarships awarded under the portion of the CARES Act earmarked for student emergency grants, offset by decreases to Pell and other scholarships awarded. Scholarships and fellowships increased \$1.7 million in fiscal year 2019 mainly because of significant allocation increases in various federal programs described in the nonoperating section of revenues.

**Operating Expenses in Natural Classification  
(in millions)**

	Fiscal Year			Change	
	2020	2019	2018	2019 to 2020	2018 to 2019
Salaries and wages	\$ 204.4	\$ 192.9	\$ 189.5	\$ 11.4	\$ 3.4
Benefits	73.0	61.6	62.0	11.4	(0.4)
Scholarships and fellowships	59.2	56.8	55.1	2.4	1.7
Supplies and services	90.1	89.8	93.4	0.3	(3.6)
Depreciation	33.5	32.4	32.0	1.2	0.4
<b>Total operating expenses</b>	<b>\$ 460.2</b>	<b>\$ 433.6</b>	<b>\$ 432.0</b>	<b>\$ 26.6</b>	<b>\$ 1.6</b>

Due to rounding, certain totals in this schedule may not add exactly to their constituent amounts.

**Operating Expenses in Natural Classification  
(in millions)**



**ALAMO COMMUNITY COLLEGE DISTRICT**

**Management's Discussion and Analysis  
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**Operating Expenses in Functional Classification  
(in millions)**

	Fiscal Year			Change	
	2020	2019	2018	2019 to 2020	2018 to 2019
Instruction	\$ 146.6	\$ 137.2	\$ 138.4	\$ 9.4	\$ (1.2)
Public service	1.7	1.5	1.4	0.2	0.1
Academic support	30.8	29.7	27.3	1.1	2.3
Student services	61.6	54.9	50.9	6.6	4.0
Institutional support	80.5	78.7	79.2	1.9	(0.6)
Operation and maintenance of plant	44.6	40.8	45.6	3.8	(4.8)
Depreciation	33.5	32.4	32.0	1.2	0.4
Scholarships and fellowships	59.2	56.8	55.1	2.4	1.7
Total educational and general expenses	458.5	432.0	429.9	26.6	1.9
Auxiliary enterprises	1.7	1.6	1.9	0.0	(0.3)
Total operating expenses	<u>\$ 460.2</u>	<u>\$ 433.6</u>	<u>\$ 432.0</u>	<u>\$ 26.6</u>	<u>\$ 1.6</u>

Due to rounding, certain totals in this schedule may not add exactly to their constituent amounts.

Factors influencing operating expenses grouped by functional classification include the following:

- Instruction includes expenses for all activities that are part of the District's instructional programs, such as faculty salaries and benefits. Instructional expenses increased \$9.4 million in fiscal year 2020. The primary contributors to the increase were additional pension benefit costs of \$4.3 million driven by an increase to the required employer contribution rate from 6.8% to 7.5% and actuarially determined amounts provided by TRS, along with salary and benefit increases related to the 3% general wage increase and associated benefits discussed previously. Instructional expenses decreased \$1.2 million in 2019. Benefits decreased \$0.5 million due to accounting for pension and OPEB benefits. Non-salary expenses decreased \$0.7 million due to one-time expenses in renovating and updating equipment and furniture in vocational technical programs.
- Public service expenses include funds expended for activities that are established primarily to provide non-instructional services that benefit individuals and groups external to the District. In fiscal year 2020 and 2019, public service expenses remained flat, increasing by only \$0.2 million and \$0.1 million, respectively. The slight increase in 2020 was due the full year of the 3% general wage increase and associated benefits made effective in January 2019, along with increases to TRS pension costs related to the required employer contribution rate increase.
- Academic support includes funds expended primarily to provide support services to the District's primary missions of instruction, research and public service. Academic support costs increased by \$1.1 million or 3.7% in 2020 as the result of salary increases of approximately \$0.5 million along with increase costs for pension benefits of \$0.9 million related to the increase in the required employer contribution rate and actuarial amounts provided by the TRS. In fiscal year 2019, academic support expenses increased \$2.3 million. Contributing to the increase were 19 additional positions staffed in 2019 over 2018 even as budgeted total positions remained flat for both years. The District was also able to secure additional federal grant funding for the following projects: the Higher Education Institutional Aid grant provided an additional \$0.5 million for strengthening institutions and was utilized for lab supplies and lab salaries; an additional \$0.3 million was awarded for the Community Math Project: Building Math Proficiency to Strengthen Teacher Education through Collaborative Interventions grant; and an

## ALAMO COMMUNITY COLLEGE DISTRICT

### Management's Discussion and Analysis (Unaudited)

additional \$0.4 million of funding under a TRIO grant for the Edison Upward Bound Math and Science Project benefiting students.

- The student services category includes funds expended for activities that primarily contribute to students' emotional and physical well-being and to their intellectual, cultural and social development outside the context of the formal instruction program. Student services expense increased by \$6.6 million in fiscal year 2020 primarily due to investments in student advocacy, including the funding of startup costs for student health clinics and a student advocacy network to offer core services at each College to include food, shelter, clothing, mental and physical health, access and equity. In addition, the enrollment coach model was implemented across the District to enhance AlamoADVISE and startup costs were funded for AlamoPROMISE, an initiative beginning in Fall 2020 to provide every graduating senior in Bexar County the opportunity to attend college without financial barrier. Payroll also increased for student services employees in the amount of \$3.5 million due to compensation adjustments discussed previously, and TRS pension cost increased by \$0.9 million. In fiscal year 2019, student services expenses increased \$4.0 million attributable to 12 additional positions amounting to an additional \$1.2 million of expense; \$1.8 million in additional Federal Work-Study funding and related expense; and student activity fees were raised from \$1 to \$3 per hour, generating an additional \$1.0 million in student services expenditures.
- The institutional support category is primarily comprised of salaries and other operating expenses for central executive-level management that engage in long-range planning for the entire institution as well as other centralized support operations including accounting and fiscal affairs, procurement and safety, legal, information technology and human resources, among others. In fiscal year 2020, funds expended under the institutional portion of the federal CARES Act in the amount of \$1.6 million for costs associated with significant changes to the delivery of instruction due to the coronavirus, as reported in Schedule E. The remaining increase is attributed to the general salary increase and associated benefits for institutional support employees, as discussed previously. For fiscal year 2019, institutional support expense decreased \$0.6 million. A full year of salary increases awarded in January of 2018 coupled with 10 additional institutional support positions provided for an increase of \$1.1 million. This increase was offset by net reductions in various operating expenses totaling \$0.5 million including repairs, equipment and computer service charges, to name a few.
- The category of operation and maintenance of plant includes all expenses of current funds for the operation and maintenance of physical plant, net of amounts charged to auxiliary enterprises and other independent operations. Operation and maintenance of plant expenses increased by \$3.8 million in 2020. This was primarily attributable to a combined increase for contracted services and plan maintenance contracts of approximately \$2.8 million, coupled with a decrease to capitalizable costs of almost \$7.9 million, offset by decreases in travel, utilities and MEP costs related to campus closures due to COVID-19. In fiscal year 2019, operation and maintenance of plant expenses decreased \$4.8 million. This category benefited from a \$2 million increase in preventive maintenance funding, offset by a \$5.9 million increase in capitalizable expenses. Excluding capitalizable outlays, operation and maintenance expenses increased \$1.1 million to \$48.7 million in fiscal year 2019.
- Scholarships and fellowships include expenses for scholarships and fellowships from restricted and unrestricted funds and grants to students. In fiscal year 2020, scholarships and fellowships increased \$2.4 million due to emergency award grants disbursed to students from funds received under the CARES Act, as discussed previously. In fiscal year 2019, scholarships and fellowships increased \$1.7 million due to increase allocations in various federal programs described in detail above.

### Statements of Cash Flows

The Statements of Cash Flows provide information about the resources of cash and the uses of cash in the operations and activities of the District. The Statements of Cash Flows help users determine the entity's ability to meet its obligations as they come due and the impact of external financing. The Statements summarize cash inflows and outflows by operating activities, non-capital financing activities, capital and related financing activities and investing activities. The Statements

## ALAMO COMMUNITY COLLEGE DISTRICT

### Management's Discussion and Analysis (Unaudited)

of Cash Flows reported overall decreases in cash and cash equivalents of \$20.2 and \$42.8 million during fiscal years 2020 and 2019, respectively. The primary use of cash in operations is for payment of salaries, wages and benefits, followed by payments to suppliers for goods and services, then payments for scholarships and fellowships. Sources of cash from operations arise primarily from student tuition and fees as well as grant and contract revenues. Sources of cash from non-capital financing activities are primarily from ad valorem taxes, non-operating federal and state revenue and state appropriations.

The \$20.2 million and \$42.8 million decreases to cash and cash equivalents in fiscal years 2020 and 2019 were primarily related to decreases in TexPool deposits for construction spending from funds borrowed in previous years, as shown in Note 4.

#### Capital Assets

Changes in net capital assets are the result of completed and in process construction projects, acquisitions, improvements, deletions and changes in accumulated depreciation. The District had \$817.5 million and \$790.0 million invested in capital assets net of accumulated depreciation at August 31, 2020 and 2019, respectively. Depreciation expense totaled \$33.5 million in fiscal year 2020 and \$32.4 million in fiscal year 2019 (Note 5). A summary of net capital assets is presented below:

#### Net Capital Assets at Fiscal Year End (in millions)

	Fiscal Year			Change	
	2020	2019	2018	2019 to 2020	2018 to 2019
Land	\$ 54.6	\$ 63.3	\$ 58.0	\$ (8.6)	\$ 5.3
Construction in progress and works of art	64.4	40.9	45.3	23.5	(4.4)
Buildings and building improvements	628.9	611.5	573.1	17.4	38.4
Other real estate improvements	60.7	64.7	62.6	(4.0)	2.1
Furniture, machinery and equipment	7.9	8.5	9.6	(0.6)	(1.1)
Software	-	-	0.1	-	-
Library materials	0.9	1.1	1.2	(0.1)	(0.1)
<b>Total capital assets, net of accumulated depreciation</b>	<b>\$ 817.5</b>	<b>\$ 790.0</b>	<b>\$ 749.9</b>	<b>\$ 27.6</b>	<b>\$ 40.1</b>

Due to rounding, certain totals in this schedule may not add exactly to their constituent amounts.

One method of evaluating the continued life of capital assets is to compare the accumulated depreciation to the original cost of the assets as a percentage. The following table lists assets subject to depreciation and the percentage depreciated at August 31, 2020 and 2019.

**ALAMO COMMUNITY COLLEGE DISTRICT**

**Management's Discussion and Analysis  
(Unaudited)**

**Depreciable Capital Assets and Accumulated Depreciation Percentages  
(in millions)**

	<b>Fiscal Year 2020</b>			<b>Fiscal Year 2019</b>		
	<b>Capitalized Amount</b>	<b>Accumulated Depreciation</b>	<b>% Depreciated</b>	<b>Capitalized Amount</b>	<b>Accumulated Depreciation</b>	<b>% Depreciated</b>
Other real estate improvements	\$ 141.6	\$ 80.9	57.1%	\$ 141.5	\$ 76.8	54.3%
Buildings and bldg improvements	952.4	323.5	34.0%	920.0	308.5	33.5%
Furniture, machinery and equipment	44.5	36.6	82.2%	43.4	34.9	80.4%
Software	3.2	3.2	100.0%	3.2	3.2	100.0%
Library materials	15.8	14.8	93.7%	15.7	14.7	93.6%
<b>Total</b>	<b>\$ 1,157.5</b>	<b>\$ 459.0</b>	<b>39.7%</b>	<b>\$ 1,123.8</b>	<b>\$ 438.0</b>	<b>39.0%</b>

Due to rounding, certain totals in this schedule may not add exactly to their constituent amounts.

Major capital additions and renovations completed during fiscal years 2020 and 2019 include the following:

<b>Fiscal Year 2020</b>	<b>Amount (in millions)</b>
Northwest Vista College Texas Ash Parking Garage	\$ 9.3
Northwest Vista College Desert Willow Welcome Center	14.4
St. Philip's College MLK Tourism, Hospitality and Culinary Arts Building	30.5
St. Philip's College Preventive Maintenance Utility Project	2.7

<b>Fiscal Year 2019</b>	<b>Amount (in millions)</b>
District Support Operations Building	\$ 60.1
District Support Operations Garage	3.0
District IT Infrastructure & Alamo Colleges Online	4.1
Northwest Vista College Redbud Bridge	1.0
Palo Alto College Facilities Canopy Additions	0.5
Palo Alto College Community Gardens	0.3

The District does not record the cost of capital assets as an expense at the time of acquisition or completion of the asset, but rather shows the expense systematically over the expected life of the asset as depreciation expense. The amount shown in the accounting records for the value of the asset will decrease each year until the asset is fully depreciated or removed from service. As a result, the amount of capital assets shown in the Statements of Net Position may decrease from one year to another, even though new assets have been acquired during the year. Capital assets subject to depreciation include improvements to land (such as parking lots and signage), buildings, library books, furniture, machinery, equipment and software. Land, construction in progress and works of art are not depreciated.

The District has entered into several contracts for construction and various other renovation and projects financed by bond proceeds. As of August 31, 2020 and 2019, the District was committed for approximately \$87.4 million and \$87.0 million, respectively. For additional information concerning the District's capital assets and commitments, see Note 5 and Note 22, respectively, to the financial statements.

## ALAMO COMMUNITY COLLEGE DISTRICT

### Management's Discussion and Analysis (Unaudited)

#### Debt

The Alamo Colleges District had \$514.3 million and \$531.5 million in outstanding bond and maintenance tax note debt at August 31, 2020 and 2019, respectively, before premiums and discounts. Outstanding debt decreased \$17.2 million in fiscal year 2020 and \$47.8 million in fiscal year 2019. The following table summarizes these amounts by type of debt instrument. See also Notes 7 and 8 to the basic financial statements for additional information.

#### Bonds and Tax Notes Payable (in millions)

	Fiscal Year			Change	
	2020	2019	2018	2019 to 2020	2018 to 2019
General obligation bonds	\$ 346.7	\$ 388.0	\$ 423.6	\$ (41.3)	\$ (35.7)
Revenue bonds	76.5	94.2	99.9	(17.7)	(5.7)
Tax notes	91.1	49.4	55.8	41.7	(6.4)
Total outstanding debt	\$ 514.3	\$ 531.5	\$ 579.3	\$ (17.2)	\$ (47.8)

Due to rounding, certain totals in this schedule may not add exactly to their constituent amounts.

The \$17.2 million decrease in 2020 was the result of regularly scheduled debt service payments and a combination of other debt transactions including redemptions and defeasances totaling \$39.1 million and a new issuance of maintenance tax note debt of \$48.5 million, as further described in Note 8. The \$47.8 million decrease in fiscal year 2019 is due to scheduled payments of principal on outstanding debt.

The general obligation debt of the Alamo Colleges District is payable from the proceeds of a continuing, direct ad valorem tax levied against all taxable property within the taxing district. Revenue bonds are special obligations of the District that are payable solely from and will be equally and ratably secured by an irrevocable first lien on pledged revenues. The pledged revenue is all revenue from tuition pursuant to applicable Texas law. The District received bond ratings for its general obligation bonds of Aaa and AAA from Moody's Investors Service and S&P Global Ratings, respectively. These are the highest ratings available from these rating agencies and the Alamo Colleges District is one of only three community college systems in Texas and one of only 11 community colleges in the United States to receive the highest rating from both agencies. More detailed information about the District's noncurrent liabilities is presented in Notes 6, 7 and 8 to the basic financial statements.

#### Factors Having Probable Future Financial Significance

The economic condition of the Alamo Colleges District is influenced by the economic position of the State of Texas, the County of Bexar and surrounding counties and the City of San Antonio. San Antonio is the seventh largest city in the United States and the second largest city in Texas. The resiliency of the state, county and city to recover from the devastating effects of the COVID-19 pandemic to the economy will be tested over the next several years.

The San Antonio metropolitan area, which is coterminous with Bexar County, is considered one of the most attractive locations in the nation for business growth due to affordable land, abundant power and an education system that continues to evolve and improve. The broad and diverse economy features a wide variety of industries, such as bioscience and health care, aerospace and aviation, the military, tourism, financial services, manufacturing, and information technology and cybersecurity. This area has a proven track record of working together across government, nonprofits, industry and educational providers for a better future for businesses and consumers in the metropolitan area.

## **ALAMO COMMUNITY COLLEGE DISTRICT**

### **Management's Discussion and Analysis (Unaudited)**

Shortly after the pandemic hit, the City of San Antonio immediately set up a Recovery & Resiliency workgroup with a charge to conquer today's challenges for a stronger tomorrow. One key initiative from this workgroup is the launch of the Train for Jobs SA Program, a training and education program designed to get people back to work. It provides assistance to those in hospitality, food service, and retail which were hardest hit by the COVID-19 pandemic. Train for Jobs SA offers programs for displaced workers seeking to build new skills in high-demand career areas. Alamo Colleges will receive \$32.8 million over the next fifteen to eighteen months to provide workforce education and training, and other associated education and support services.

In November 2020, San Antonio voters overwhelmingly approved a proposition that reallocates an existing 1/8 cent sales toward a workforce development program for the city. The Mayor of San Antonio, Ron Nirenberg, termed this as "an investment in our people...an investment in our future". The plan will help 40,000 San Antonio workers over four years get workforce training or complete their two- or four-year degree, with an eye toward in-demand industries. The program begins in the fall of 2021 and will help alleviate the city's ongoing issues with poverty, which have been exacerbated by the COVID-19 pandemic. Nirenberg said the San Antonio's major educational institutions, which includes the Alamo Colleges District, will be partners in the new program as well as the many employers who offer training programs on the job.

The future interrelated economies for San Antonio and Bexar County are anticipated to recover from the impacts of the COVID-19 pandemic and be stronger due to the proactive actions and initiatives by leaders to address the needs of the businesses and residents of this region. The outlook of the Alamo Colleges District for the foreseeable future remains positive as a result of its strategic leadership, fiscal management and a local economy which will recover from this pandemic stronger than before.

This financial report is designed to provide the District's citizens, taxpayers, students, investors and creditors with a general overview of the District's finances and to demonstrate the District's accountability for the resources it receives. If you have questions about this report or need additional information, contact the Finance and Fiscal Services Department at 2222 N. Alamo Street, San Antonio, Texas 78215 or visit our Financial Transparency website at: <https://www.alamo.edu/about-us/compliance/financial-information/>.

**ALAMO COMMUNITY COLLEGE DISTRICT  
EXHIBIT 1**

**Statements of Net Position  
August 31, 2020 and 2019**

	2020	2019
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 17,795,511	\$ 18,511,371
Restricted cash and cash equivalents	88,683,380	43,067,949
Investments	74,262,735	105,229,901
Accounts receivable and notes receivable, net of allowance	10,748,605	10,749,939
Other assets	1,138,924	227,522
Total current assets	192,629,155	177,786,682
Noncurrent assets:		
Restricted cash and cash equivalents	53,550,048	118,625,427
Long-term investments - operating	80,816,552	28,398,163
Other assets	3,997,746	4,141,056
Capital assets (net)	817,532,051	789,967,117
Total noncurrent assets	955,896,397	941,131,763
<b>TOTAL ASSETS</b>	<b>1,148,525,552</b>	<b>1,118,918,445</b>
<b>DEFERRED OUTFLOWS OF RESOURCES</b>		
Deferred outflows related to bond refundings	6,431,762	6,839,464
Deferred outflows related to OPEB	41,039,052	32,840,837
Deferred outflows related to pensions	33,057,552	38,566,458
<b>TOTAL DEFERRED OUTFLOWS OF RESOURCES</b>	<b>80,528,366</b>	<b>78,246,759</b>
<b>LIABILITIES</b>		
Current liabilities:		
Accounts payable and accrued liabilities	40,849,118	27,541,013
Funds held for others	868,062	784,248
Unearned income	43,327,556	45,507,764
Current portion of noncurrent liabilities	71,611,076	34,797,182
Total current liabilities	156,655,812	108,630,207
Noncurrent liabilities	788,129,714	827,151,244
<b>TOTAL LIABILITIES</b>	<b>944,785,526</b>	<b>935,781,451</b>
<b>DEFERRED INFLOWS OF RESOURCES</b>		
Deferred inflows related to bond refundings	1,192,661	1,702,052
Deferred inflows related to OPEB	47,971,799	63,013,840
Deferred inflows related to pensions	20,945,525	13,635,366
<b>TOTAL DEFERRED INFLOWS OF RESOURCES</b>	<b>70,109,985</b>	<b>78,351,258</b>
<b>NET POSITION</b>		
Net investment in capital assets	335,842,314	318,709,512
Restricted for:		
Expendable		
Student aid	9,095,214	7,787,670
Instructional programs	1,113,178	1,093,839
Capital projects	719,444	230,603
Debt service	12,723,271	11,185,582
Unrestricted	(145,335,014)	(155,974,711)
<b>TOTAL NET POSITION</b>	<b>\$ 214,158,407</b>	<b>\$ 183,032,495</b>

The accompanying notes are an integral part of these financial statements.



**ALAMO COMMUNITY COLLEGE DISTRICT  
EXHIBIT 1A**

**Statements of Financial Position of Alamo Colleges Foundation, Inc.  
(A Component Unit of Alamo Community College District)  
December 31, 2019 and 2018**

	2019	2018
<b>ASSETS</b>		
Cash and cash equivalents	\$ 1,798,464	\$ 1,765,842
Contributions receivable, net of allowance and discounts	2,087,025	362,212
Investments:		
Fixed income securities	5,659,180	5,323,425
Mutual funds/exchange-traded funds	20,774,993	16,779,216
Marketable securities	2,593,581	2,017,724
<b>TOTAL ASSETS</b>	<b>32,913,243</b>	<b>26,248,419</b>
 <b>LIABILITIES AND NET ASSETS</b>		
Accounts payable and accrued liabilities	\$ 20,680	\$ 7,321
Due to affiliates	143,672	45,827
<b>TOTAL LIABILITIES</b>	<b>164,352</b>	<b>53,148</b>
 <b>NET ASSETS</b>		
Without donor restrictions	139,835	108,809
With donor restrictions	32,609,056	26,086,462
<b>TOTAL NET ASSETS</b>	<b>32,748,891</b>	<b>26,195,271</b>
 <b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$ 32,913,243</b>	<b>\$ 26,248,419</b>

The accompanying notes are an integral part of these financial statements.

**ALAMO COMMUNITY COLLEGE DISTRICT  
EXHIBIT 1B**

**Statements of Net Position of ACCD Public Facility Corporation  
(A Component Unit of Alamo Community College District)  
August 31, 2020 and 2019**

	2020	2019
<b>ASSETS</b>		
Current assets:		
Cash	\$ 221,217	\$ 221,663
Noncurrent assets:		
Capital assets - land	5,099,847	5,099,847
<b>TOTAL ASSETS</b>	<b>5,321,064</b>	<b>5,321,510</b>
<b>LIABILITIES</b>		
Current liabilities:		
Current portion of unearned lease revenue	24,000	24,000
Noncurrent liabilities:		
Note payable	2,000,000	2,000,000
Unearned lease revenue	1,582,000	1,606,000
Interest payable	646,667	566,667
Total noncurrent liabilities	4,228,667	4,172,667
<b>TOTAL LIABILITIES</b>	<b>4,252,667</b>	<b>4,196,667</b>
<b>NET POSITION</b>		
Net investment in capital assets	3,099,847	3,099,847
Unrestricted	(2,031,450)	(1,975,004)
<b>TOTAL NET POSITION</b>	<b>\$ 1,068,397</b>	<b>\$ 1,124,843</b>

The accompanying notes are an integral part of these financial statements.

**ALAMO COMMUNITY COLLEGE DISTRICT  
EXHIBIT 2**

**Statements of Revenues, Expenses and Changes in Net Position  
For Years Ended August 31, 2020 and 2019**

	2020	2019
<b>OPERATING REVENUES:</b>		
Tuition and fees (net of discounts of \$87,751,550 and \$77,337,949, respectively)	\$ 53,795,869	\$ 56,682,644
Federal grants and contracts	19,346,775	18,162,965
State grants and contracts	1,117,668	1,426,133
Local grants and contracts	2,161,308	1,555,032
Non-governmental grants and contracts	994,812	475,341
Auxiliary enterprises	3,600,934	5,114,097
Other operating revenues	5,515,879	6,441,339
Total operating revenues (Schedule A)	86,533,245	89,857,551
<b>OPERATING EXPENSES:</b>		
Instruction	146,595,063	137,203,903
Public service	1,707,366	1,514,958
Academic support	30,809,869	29,664,583
Student services	61,569,925	54,945,340
Institutional support	80,542,548	78,660,036
Operation and maintenance of plant	44,586,134	40,757,803
Scholarships and fellowships	59,182,167	56,825,416
Auxiliary enterprises	1,676,970	1,640,494
Depreciation	33,537,533	32,380,340
Total operating expenses (Schedule B)	460,207,575	433,592,873
Operating loss	(373,674,330)	(343,735,322)
<b>NON-OPERATING REVENUES/(EXPENSES):</b>		
State appropriations	83,718,786	76,753,648
Ad valorem taxes		
Taxes for maintenance and operations	178,390,458	167,473,259
Taxes for maintenance notes	9,071,983	9,072,244
Taxes for general obligation bonds	59,595,081	55,390,744
Federal grants, non-operating	99,458,627	93,921,320
State grants, non-operating	3,878,086	3,610,130
Gifts	707,835	405,893
Investment income	5,226,285	9,033,162
Interest on capital related debt	(15,473,146)	(19,845,187)
Interest on maintenance tax notes	(2,316,983)	(2,637,244)
Other non-operating expenses	(17,456,770)	(3,273,053)
Net non-operating revenues (Schedule C)	404,800,242	389,904,916
Increase in net position	31,125,912	46,169,594
<b>NET POSITION:</b>		
Net position - beginning of year	183,032,495	136,862,901
Net position - end of year (Schedule D)	\$ 214,158,407	\$ 183,032,495

The accompanying notes are an integral part of these financial statements.

**ALAMO COMMUNITY COLLEGE DISTRICT  
EXHIBIT 2A**

**Statements of Activities of Alamo Colleges Foundation, Inc.  
(A Component Unit of Alamo Community College District)  
For Years Ended December 31, 2019 and 2018**

	Net Assets without Donor Restrictions	Net Assets with Donor Restrictions	Total
Net assets at January 1, 2018	\$ 92,707	\$ 26,866,773	\$ 26,959,480
Support and revenue:			
Contributions	83,575	3,237,218	3,320,793
In-kind revenue	849,969	-	849,969
Interest and dividend income	-	354,505	354,505
Loss on investments	-	(1,633,070)	(1,633,070)
Net assets released from restrictions	2,760,073	(2,760,073)	-
Total revenue	3,693,617	(801,420)	2,892,197
Expenses:			
Program support and scholarships	2,783,823	-	2,783,823
General and administrative	623,826	-	623,826
Fundraising	248,757	-	248,757
Total expenses	3,656,406	-	3,656,406
Increase (decrease) in net assets	37,211	(801,420)	(764,209)
Designated transfers	(21,109)	21,109	-
Net assets at December 31, 2018	108,809	26,086,462	26,195,271
Support and revenue:			
Contributions	65,729	4,819,098	4,884,827
In-kind revenue	960,693	-	960,693
Interest and dividend income	4,806.00	606,571	611,377
Gain on investments	-	3,741,890	3,741,890
Net assets released from restrictions	2,571,940	(2,571,940)	-
Total revenue	3,603,168	6,595,619	10,198,787
Expenses:			
Program support and scholarships	2,652,503	-	2,652,503
General and administrative	691,179	-	691,179
Fundraising	301,485	-	301,485
Total expenses	3,645,167	-	3,645,167
(Decrease) increase in net assets	(41,999)	6,595,619	6,553,620
Designated transfers	73,025	(73,025)	-
Net assets at December 31, 2019	\$ 139,835	\$ 32,609,056	\$ 32,748,891

The accompanying notes are an integral part of these financial statements.

**ALAMO COMMUNITY COLLEGE DISTRICT  
EXHIBIT 2B**

**Statements of Revenues, Expenses and Changes in Net Position of ACCD Public Facility Corporation  
(A Component Unit of Alamo Community College District)  
For Years Ended August 31, 2020 and 2019**

	2020	2019
<b>OPERATING REVENUES/(EXPENSES):</b>		
Lease revenue	\$ 24,000	\$ 24,000
Bank charges (net of interest income)	(446)	(371)
Total net operating revenues	23,554	23,629
 Operating income	 23,554	 23,629
 <b>NON-OPERATING (EXPENSES):</b>		
Interest on capital related debt	(80,000)	(80,000)
 Decrease in net position	 (56,446)	 (56,371)
 <b>NET POSITION:</b>		
Net position - beginning of year	1,124,843	1,181,214
Net position - end of year	\$ 1,068,397	\$ 1,124,843

The accompanying notes are an integral part of these financial statements.

**ALAMO COMMUNITY COLLEGE DISTRICT  
EXHIBIT 3**

**Statements of Cash Flows  
For Years Ended August 31, 2020 and 2019**

	2020	2019
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Receipts from students and other customers	\$ 51,778,909	\$ 65,976,016
Receipts from grants and contracts	21,900,624	22,012,197
Other receipts	6,966,935	5,629,189
Payments to or on behalf of employees	(255,671,840)	(238,806,807)
Payments to suppliers for goods and services	(81,596,745)	(80,049,227)
Payments for scholarships and fellowships	<u>(59,182,167)</u>	<u>(56,825,416)</u>
Net cash used by operating activities	<u>(315,804,284)</u>	<u>(282,064,048)</u>
<b>CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES</b>		
Receipts from state appropriations	67,823,087	64,972,539
Receipts from ad valorem taxes	178,570,589	167,636,278
Receipts from non-operating federal and state revenue	102,653,205	97,302,583
Receipts from gifts and grants (other than capital)	292,835	280,549
Receipts to student organizations and other agency transactions	83,814	34,060
Payments for Federal loans issued to students	(19,953,827)	(20,630,445)
Receipts from Federal loans for students	<u>19,828,965</u>	<u>20,404,946</u>
Net cash provided by noncapital financing activities	<u>349,298,668</u>	<u>330,000,510</u>
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>		
Proceeds on issuance of capital debt	61,618,480	-
Bond issuance costs	(387,157)	-
Receipts from ad valorem taxes for debt service	68,736,251	64,525,603
Receipts from sales of real estate	13,787,816	-
Receipts from capital grant contracts, grants and gifts	400,000	-
Payments for acquisition and construction of capital assets	(79,963,309)	(72,794,553)
Payments on capital debt - principal	(78,373,767)	(49,126,748)
Payments on capital debt - interest	<u>(23,037,518)</u>	<u>(26,109,092)</u>
Net cash used by capital and related financing activities	<u>(37,219,204)</u>	<u>(83,504,790)</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Proceeds from sales and maturities of investments	306,212,815	236,553,640
Interest on investments	5,000,235	8,931,930
Purchase of investments	<u>(327,664,038)</u>	<u>(252,759,834)</u>
Net cash used by investing activities	<u>(16,450,988)</u>	<u>(7,274,264)</u>
DECREASE IN CASH AND CASH EQUIVALENTS	<u>(20,175,808)</u>	<u>(42,842,592)</u>
<b>CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR</b>	<u>180,204,747</u>	<u>223,047,339</u>
<b>CASH AND CASH EQUIVALENTS, END OF YEAR</b>	<u><u>\$ 160,028,939</u></u>	<u><u>\$ 180,204,747</u></u>

The accompanying notes are an integral part of these financial statements.

**ALAMO COMMUNITY COLLEGE DISTRICT  
EXHIBIT 3**

**Statements of Cash Flows  
For Years Ended August 31, 2020 and 2019  
(continued)**

<b>RECONCILIATION OF OPERATING LOSS TO NET CASH</b>	<u>2020</u>	<u>2019</u>
<b>USED BY OPERATING ACTIVITIES:</b>		
Operating loss	\$ (373,674,330)	\$ (343,735,322)
Adjustments to reconcile operating loss to net cash used by operating activities:		
Depreciation expense	33,537,533	32,380,340
Donated capital assets	15,000	750
Allowance for doubtful accounts	4,018,170	2,070,320
Non-cash state appropriations - on-behalf payments	20,215,099	15,839,509
Pension expense	5,726,950	2,980,038
OPEB expense	3,700,863	4,113,401
Changes in assets and liabilities:		
Receivables (net)	(3,311,734)	(3,117,602)
Other assets	(817,429)	698,806
Accounts payable	510,313	1,726,147
Unearned income	(6,552,760)	4,859,105
Net pension liability	(7,092,115)	28,610,722
Net OPEB liability	26,941,119	4,441,630
Compensable absences	973,793	62,717
Workers' compensation accrual	-	174,392
Utility escrow	(145,752)	(116,649)
Deferred outflows related to pensions	(218,044)	(29,664,355)
Deferred inflows related to pensions	7,310,159	1,053,633
Deferred outflows related to OPEB	(11,899,078)	(32,441,788)
Deferred inflows related to OPEB	(15,042,041)	28,000,158
Net cash used by operating activities	<u>\$ (315,804,284)</u>	<u>\$ (282,064,048)</u>
 <b>SCHEDULE OF NON-CASH INVESTING AND FINANCING TRANSACTIONS:</b>		
State on-behalf payments	<u>\$ 20,215,099</u>	<u>\$ 15,839,509</u>
Increase in fair value of investments	<u>\$ 372,862</u>	<u>\$ 277,906</u>
Gifts of depreciable and non-depreciable assets	<u>\$ 15,000</u>	<u>\$ 125,344</u>
Amortization of premium on bonds	<u>\$ 4,866,588</u>	<u>\$ 3,779,680</u>
Amortization of deferred charges on bond refundings	<u>\$ (101,689)</u>	<u>\$ 311,823</u>
Assets acquired in exchange of training credits	<u>\$ 567,000</u>	<u>\$ 567,000</u>
Undistributed investment income public/private partnership	<u>\$ 80,000</u>	<u>\$ 80,000</u>

The accompanying notes are an integral part of these financial statements.

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 1. REPORTING ENTITY

The Alamo Community College District (Alamo Colleges District or District) was established in 1945 in accordance with the laws of the State of Texas. It serves the educational needs of Bexar County and surrounding communities through its colleges and educational centers. The District operates five colleges including San Antonio College, St. Philip's College, Palo Alto College, Northwest Vista College and Northeast Lakeview College.

The District is considered to be a special-purpose, primary government. While the District receives funding from local, state and federal sources and must comply with the spending, reporting and record keeping requirements of these entities, it is not a component unit of any other government entity.

#### Alamo Colleges Foundation, Inc. – Discrete Component Unit

The Alamo Colleges Foundation, Inc. (the Foundation) is a separate non-profit organization, and its sole purpose is to provide benefits such as scholarships and grants to the students, faculty and staff of the District. The Foundation is a legally separate entity which utilizes District financial resources for its operation. The District does not appoint any of the Foundation's board members. Under Governmental Accounting Standards Board Statement No. 39, *Determining Whether Certain Organizations are Component Units*, an organization should report as a discretely presented component unit those organizations that raise and hold economic resources for the direct benefit of a governmental unit when such resources are significant to the governmental unit. Accordingly, the Foundation's financial statements are included in the District's annual report as a discrete component unit (see table of contents). Stand-alone financial statements of the Foundation can be obtained from the Finance and Fiscal Services department of the Alamo Community College District.

#### ACCD Public Facility Corporation (PFC) – Discrete Component Unit

The PFC was incorporated on September 23, 2011 as a public non-profit corporation formed under the Public Facility Corporation Act, Chapter 303, Texas Local Government Code, as amended. It is also a public corporation within the meaning of the United States (U.S.) Treasury Department rulings of the Internal Revenue Service per sections 103 and 141 of the IRS Code of 1986, as amended.

The PFC is governed by a three-member Board of Directors that also serve on the Board of Trustees of the District. The PFC was formed exclusively for the purpose of assisting the District in financing, refinancing, or providing public facilities. The PFC may finance the acquisition of District obligations, provide for the acquisition, construction, rehabilitation, renovation, repair, equipping, furnishing and placement in service of public facilities, issue bonds as permitted by the Act and perform other such activities on behalf of the District as provided in its Certificate of Formation. The PFC does not have authority to levy taxes.

In accordance with requirements of GASB Statement No. 61, *The Financial Reporting Entity Omnibus – an amendment of GASB Statements No. 14 and No. 34*, the PFC is a component unit of the Alamo Colleges District because the District appoints the voting majority of the PFC's board and can also remove appointed members of the PFC's board at will. While the District appoints the entire governing body of the PFC, this board is not considered substantively the same as the Board of Trustees of the District because it consists of less than a majority of the District's Board. Accordingly, the PFC's financial statements are included in the District's financial statements as a discrete component unit (see table of contents). Stand-alone financial statements of the PFC can be obtained from the Finance and Fiscal Services department of the Alamo Colleges District.

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Reporting Guidelines

The significant accounting policies followed in preparing these financial statements are in accordance with the *Texas Higher Education Coordinating Board's Annual Financial Reporting Requirements for Texas Public Community Colleges* for fiscal year 2020. For financial reporting purposes, the District is considered a special-purpose, primary government engaged in business-type activities.



# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### Basis of Accounting

The financial statements are prepared in accordance with U.S. Generally Accepted Accounting Principles (GAAP) as established by the Governmental Accounting Standards Board (GASB) and comply with reporting requirements as set by the Texas Higher Education Coordinating Board (THECB). The financial statements of the District have been prepared on the accrual basis, whereby all revenues are recorded when earned, and all expenses are recorded when they have been reduced to a legal or contractual obligation to pay.

#### Budgetary Data

Each community college district in Texas is required by law to prepare an annual operating budget of anticipated revenues and expenses for the fiscal year beginning September 1. The District's Board of Trustees adopts the annual budget, which is prepared on the accrual basis of accounting for operating funds and available resources for construction and renewal funds. Copies of the approved budget and subsequent amendments must be filed with the THECB, Legislative Budget Board, Legislative Reference Library, and the Governor's Office of Budget and Planning by December 1.

#### Cash and Cash Equivalents

The District's cash and cash equivalents consist of operating cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition. Public funds investment pools (TexPool) are considered to be cash and cash equivalents.

#### Restricted Cash and Cash Equivalents

Restricted cash and cash equivalents that can be used to pay current liabilities (in keeping with restrictions) are classified as current assets.

Cash and cash equivalents that are externally restricted as to their use are classified as noncurrent assets in the Statements of Net Position. This category includes unexpended cash balances restricted by donors or other outside agencies for specific purposes, gifts whose donors have placed limitations on their use, grants from private or governmental sources, bond proceeds and other sponsored funds.

#### Accounts and Notes Receivable

Accounts receivable are recorded at the invoiced amounts. Notes receivable represent short-term student loans. The allowance for doubtful accounts is management's best estimate of the amount of probable credit losses and is determined based on historical collectability. Account balances are written off against the allowance when it is probable the receivable will not be recovered.

#### Other Current Assets

Included in this category are prepaid expenses and inventories.

#### Investments

Investments are reported at fair value. Short-term investments have an original maturity greater than three months but less than one year at the time of purchase. Long-term investments include investments with original maturities greater than one year at the time of purchase. The District intends to hold these investments until maturity. The District classifies its investments within a fair value hierarchy based on the relative inputs used to value the investments, in accordance with the provisions of GASB Statement 72, *Fair Value Measurement and Application* (GASB72). For more detailed information, see Note 4.

#### Capital Assets

Assets meeting the applicable capitalization threshold with useful lives extending beyond one year are recorded at cost on the date of acquisition. Donated capital assets are stated at acquisition value in accordance with GASB 72, defined as the price that would be paid to acquire an asset with equivalent service potential in an orderly market transaction at the acquisition date. Improvements which significantly add value or extend the useful life of a structure are capitalized. The costs of normal maintenance and repairs are charged to operating expenses in the year the expense is incurred. The straight-line method is used for depreciating assets over their useful lives. Depreciation begins in the following year after capitalization except for equipment, which is prorated in the first year the asset is placed in service.

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

The following tables lists the capitalization thresholds and useful lives for each asset category:

Class of Asset	Capitalization Threshold	Useful Life (Years)	Salvage Value
Land	\$ 5,000	Not depreciated	-
Land improvements (except tennis courts)	100,000	20	-
Tennis courts	10,000	7	-
Buildings	100,000	40	10%
Building improvements	100,000	20	-
Portable buildings	10,000	10	10%
Furniture, machinery and equipment	5,000	5-10	-
Infrastructure	100,000	20	10%
Software	5,000	5	-
Library materials	All	15	-
Works of art/historical treasures	5,000	Not depreciated Shorter of lease or useful life	-
Leasehold improvements	10,000		-
Technology systems	50,000	5	-

#### Deferred Outflows of Resources

The Statements of Net Position include a separate section for deferred outflows of resources, which represent a consumption of net position that applies to future periods and thus, will not be recognized as an outflow of resources (expensed) until then. The District records deferred outflows of resources for deferred charges on the refunding of debt calculated as the difference in the carrying value of refunded debt and its reacquisition price. This amount is amortized over the shorter of the life of the refunded or refunding debt. In addition, the District records deferred outflows of resources for its proportionate share of collective deferred outflows of resources of the Teacher Retirement System of Texas (TRS) pension plan and for its proportionate share of collective deferred outflows of resources of the Employees Retirement System (ERS) other postemployment benefit (OPEB) plan. In addition, deferred outflows of resources are recorded for employer contributions made to the TRS and ERS plans subsequent to the measurement date of the respective net pension or net OPEB liabilities. For additional information, see Note 10 and Note 18.

#### Pensions

The fiduciary net position of the defined benefit pension plan administered by the Teacher Retirement System of Texas (TRS) has been determined on the flow of economic resources measurement focus and full accrual basis of accounting. This includes for purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, pension expense, and information about assets, liabilities and additions to/deductions from TRS's fiduciary net position. Benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

#### Other Post Employment Benefits (OPEB)

The fiduciary net position of the Employees Retirement System of Texas (ERS) State Retiree Health Plan (SRHP), also referred to as the Texas Employees Group Benefits Program (GBP), has been determined using the flow of economic resources measurement focus and full accrual basis of accounting. This includes, for purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to other post-employment benefits; OPEB expense, and information about assets, liabilities and additions to/deductions from the GBP's fiduciary net position. Benefit payments are recognized when due and are payable in accordance with the benefit terms.

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### Compensable Absences

It is the District's policy to accrue employee annual leave as earned. Sick leave is not accrued, as a terminated employee is not paid for accumulated sick leave. See Note 6 and Note 12 for additional information.

#### Self-Insurance

The District is self-insured for a portion of workers' compensation losses. A liability has been recorded for the estimated amount of eventual loss which will be incurred on claims arising prior to the end of the fiscal year, including incurred but not reported claims. See Note 16 for additional information.

#### Deferred Inflows of Resources

The Statements of Net Position include a separate section for deferred inflows of resources, which represent an acquisition of net position that applies to future periods and thus, will not be recognized as an inflow of resources (revenue) until then. The District records deferred inflows of resources for deferred charges on refunding of debt calculated as the difference in the carrying value of refunded debt and its reacquisition price. This amount is amortized over the shorter of the life of the refunded or refunding debt. In addition, the District records deferred inflows of resources for its proportionate share of collective deferred inflows of resources of the Teacher Retirement System of Texas (TRS) pension plan and for its proportionate share of collective deferred inflows of resources of the Employees Retirement System (ERS) other postemployment benefit (OPEB) plan. For additional information, see Note 10 and Note 18.

#### Net Position

##### *Net Investment in Capital Assets*

This category represents the District's total investment in capital assets net of related outstanding debt used to acquire or construct those assets and accumulated depreciation and amortization related to those capital assets. Deferred inflows of resources and deferred outflows of resources attributable to those assets or related debt are also included in this component.

##### *Restricted Net Position, Expendable*

Legal or contractual obligations require this portion to be spent in accordance with external restrictions.

##### *Unrestricted Net Position*

These are resources that are not subject to any external restrictions and may be used at the discretion of the governing board for any lawful purpose of the District.

#### Operating and Non-operating Revenues

The District distinguishes operating and non-operating revenues. The District reports as a Business-Type Activity (BTA) and as a single proprietary fund. Operating revenues generally result from providing services in connection with the District's principal ongoing operations. The principal operating revenues are student tuition and fees net of scholarship discounts and allowances; federal, state, local and private operating grants and contracts; auxiliary enterprises and other revenues of a similar nature. The major non-operating revenues are state appropriations, property tax collections, federal financial aid through Title IV Higher Education Act grants, and investment income and gifts.

#### Revenue Recognition and Unearned Income

Tuition and fee revenues are recorded when earned. Unrestricted tuition and fees and other revenues related to the upcoming fall semester that are received in FY2020 are recorded as unearned revenues. Revenue from federal and state grants and entitlements is recognized as allowable costs are incurred, provided all eligibility requirements have been met. Unrestricted unearned charges have been netted against unearned income. Restricted charges where all obligations have been fulfilled are treated as expenses in the period incurred.

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### Tuition Discounting

##### *Texas Public Education Grants*

Certain tuition amounts are required to be set aside for use as scholarships by qualifying students. These amounts, called the Texas Public Education Grant (TPEG), are shown with tuition and fee revenue amounts as a separate set aside amount (Texas Education Code §56.033). When the award is used by the student for tuition and fees, the amount is recorded as a tuition discount. When the award is used for purposes other than tuition and fees, the amount is recorded as a scholarship expense.

##### *Title IV Higher Education Act (HEA) Program Funds*

Certain Title IV HEA Program funds are received by the District to pass through to students. These funds are received by the District and recorded as revenue. When a student uses the award for tuition and fees, the amount is recorded as a tuition discount. When the award is used for purposes other than tuition and fees, the amount is recorded as a scholarship expense.

##### *Other Tuition Discounts*

The District awards tuition and fee scholarships from institutional funds to students who qualify. When these funds are used for tuition and fees, the awards are recorded as a tuition discount. When these awards are used for purposes other than tuition and fees, the amounts are recorded as a scholarship expense.

#### Operating and Non-operating Expenses

Operating expenses include the cost of providing instruction, student services and support, administrative expenses, and depreciation and amortization on capital assets. Expenses related to non-operating federal revenues are reported as operating expenses, either as tuition discounts (if applied to tuition) or as scholarship expenses. The auxiliary operations for campus bookstores and food service are not performed by the District. The major non-operating expenses are interest on capital-related debt and capital expenses associated with bond proceeds which fall below the District's capitalization thresholds.

#### Restricted Resources

When an expense is incurred that can be paid using either restricted or unrestricted resources, the District's policy is to first apply the expense against restricted resources and then against unrestricted resources.

#### Estimates

The preparation of the financial statements in conformity with U. S. GAAP requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

#### New Pronouncements

In June 2018, GASB issued Statement No. 89, *Accounting for Interest Cost Incurred before the End of a Construction Period*. This Statement requires that interest cost incurred before the end of a construction period be recognized as an expense in the period in which the cost is incurred for financial statements prepared using the economic resources measurement focus. As a result, interest cost incurred before the end of a construction period will not be included in the historical cost of a capital asset reported in a business-type activity or enterprise fund. The requirements of this Statement are effective for reporting periods beginning after December 15, 2019. The District early implemented the requirements of this Statement during fiscal year 2020 and have expensed all interest costs related to construction projects during the fiscal year in accordance with the Statement. Retrospective application was not required.

In May 2020, GASB issued Statement No. 95, *Postponement of the Effective Dates of Certain Authoritative Guidance*. The primary objective of this Statement is to provide temporary relief to governments and other stakeholders in light of the COVID-19 pandemic. This Statement postponed the effective dates of certain provisions contained in the following pronouncements by one year: Statement Nos. 83, 84, 88, 89, 90, 91, 92, & 93. Statement No. 95 postponed the effective date of GASB Statement No. 87 by 18 months. By providing governments with sufficient time to apply the authoritative

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

guidance addressed in this Statement will help to safeguard the reliability of their financial statements. The requirements of this Statement are effective immediately, and have been applied by the District to the respective Statements.

In May 2020, GASB issued Statement No. 95, *Postponement of the Effective Dates of Certain Authoritative Guidance*. The primary objective of this Statement is to provide temporary relief to governments and other stakeholders in light of the COVID-19 pandemic. This Statement postponed the effective dates of certain provisions contained in the following pronouncements by one year: Statement Nos. 83, 84, 88, 89, 90, 91, 92, & 93. Statement No. 95 postponed the effective date of GASB Statement No. 87 by 18 months. By providing governments with sufficient time to apply the authoritative guidance addressed in this Statement will help to safeguard the reliability of their financial statements. The requirements of this Statement are effective immediately, and have been applied by the District to the respective Statements.

#### Pending Pronouncements

The following GASB pronouncements have been issued but not yet implemented by the District:

In January 2017, GASB issued Statement No. 84, *Fiduciary Activities*. The objective of this Statement is to improve guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how those activities should be reported. This Statement establishes criteria for identifying fiduciary activities of all state and local governments. The focus of the criteria is generally on (1) whether a government is controlling the assets of the fiduciary activity and (2) the beneficiaries with whom a fiduciary relationship exists. Separate criteria are included to identify fiduciary component units and postemployment benefit arrangements that are fiduciary activities. The requirements of this Statement were originally effective for reporting periods beginning after December 15, 2018, but the effective date was postponed to reporting periods beginning after December 15, 2019, due to the implementation of GASB Statement No. 95. The District is still evaluating the potential impact but does not expect the provisions of this Statement to have a material effect on its financial statements.

In June 2017, GASB issued Statement No. 87, *Leases*. The objective of this Statement is to better meet the information needs of financial statement users by improving accounting and financial reporting for leases by governments. This Statement increases the usefulness of governments' financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It will enhance comparability of financial statements among governments by requiring lessees and lessors to report leases under a single model and requires notes to financial statements related to the timing, significance and purpose of a government's leasing arrangements. The requirements of this Statement were originally effective for reporting periods beginning after December 15, 2019, but GASB Statement No. 95 postponed the effective date by 18 months to reporting periods beginning after June 15, 2020.

In August 2018, GASB issued Statement No. 90, *Majority Equity Interests—an amendment of GASB Statements No. 14 and No. 61*. The primary objectives of this Statement are to improve the consistency and comparability of reporting a government's majority equity interest in a legally separate organization and to improve the relevance of financial statement information for certain component units. The requirements of this Statement will improve financial reporting by providing users of financial statements with essential information related to presentation of majority equity interests in legally separate organizations. The requirements of the Statement should be applied retroactively, except for the provisions related to (1) reporting a majority equity interest in a component unit and (2) reporting a component unit if the government acquires a 100 percent equity interest. Those provisions should be applied on a prospective basis. The requirements of this Statement were originally effective for reporting periods beginning after December 15, 2018, but GASB Statement No. 95 postponed the effective date by 12 months to reporting periods beginning after December 15, 2019.

In May 2019, GASB issued Statement No. 91, *Conduit Debt Obligations*. The primary objectives of this Statement are to provide a single method of reporting conduit debt obligations by issuers and eliminate diversity in practice associated with (1) commitments extended by issuers, (2) arrangements associated with conduit debt obligations, and (3) related note disclosures. The requirements of this statement will improve financial reporting by eliminating the existing option for issuers to report conduit debt obligations as their own liabilities, thereby ending significant diversity in practice. The requirements

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

of this Statement were originally effective for periods beginning after December 15, 2020 but the effective date was postponed to reporting periods beginning after December 15, 2019, due to the implementation of GASB Statement No. 95. Earlier application is encouraged.

In January 2020, GASB issued Statement No. 92, *Omnibus 2020*. The objectives of this Statement are to enhance comparability in accounting and financial reporting and to improve the consistency of authoritative literature by addressing practice issues that have been identified during implementation and application of certain GASB Statements. This Statement establishes accounting and financial reporting requirements for specific issues related to leases, intra-entity transfers of assets, postemployment benefits, government acquisitions, risk financing and insurance-related activities of public entity risk pools, fair value measurements, and derivative instruments. The requirements in paragraph 4 related to the effective date of Statement 87 were originally effective upon issuance under Statement No. 92, but GASB 87 was postponed by the implementation of GASB 95 to become effective for reporting periods beginning after June 15, 2020. The requirements related to intra-entity transfers of assets addressed in paragraph 6 were effective immediately under GASB 92 but were postponed due to the implementation of GASB 95 to reporting periods for fiscal years beginning after June 15, 2021. The requirements related to the applicability of Statements 73 and 74 in paragraph 7 were originally effective for fiscal years beginning after June 15, 2020 but were postponed to reporting periods beginning after June 15, 2021 by GASB 95. The requirements in paragraphs 8 and 9 related to application of Statement 84 to postemployment benefit arrangements and those in paragraph 12 related to nonrecurring fair value measurements of asset or liabilities are effective for reporting periods beginning after June 15, 2020. The requirements related to the measurement of liabilities (and assets, if any) associated with AROs in a government acquisition in paragraph 10 are effective for government acquisitions occurring in reporting periods beginning after June 15, 2020. Earlier application is encouraged and is permitted by topic.

In March 2020, GASB issued Statement No. 93, *Replacement of Interbank Offered Rates*. The objective of this Statement is to address accounting and financial reporting implications resulting from global reference rate reform, especially since the London Interbank Offered Rate (LIBOR) is expected to cease to exist in its current form at the end of 2021. The requirements of this Statement will enhance comparability in the application of accounting and financial reporting requirements and will improve the consistency of authoritative literature. The removal of LIBOR as an appropriate benchmark interest rate was to have been effective for reporting periods ending after December 31, 2021, but GASB Statement No. 95 changed the effective date of this portion of the Statement to periods ending after December 31, 2022. All other requirements of this Statement were to have been effective for reporting periods beginning after June 15, 2020, but GASB Statement No. 95 changed the requirements of this Statement to be effective for reporting periods beginning after June 15, 2021. Earlier application is encouraged.

In March 2020, GASB issued Statement No. 94, *Public-Private and Public-Public Partnerships and Availability Payment Arrangements*. The primary objective of this Statement is to improve financial reporting by addressing issues related to public-private and public-public partnership arrangements (PPPs). The requirements of this Statement will improve financial reporting by establishing the definitions of PPPs and APAs and providing uniform guidance on accounting and financial reporting for transactions that meet those definitions. The requirements of this Statement are effective for fiscal years beginning after June 15, 2022, and all reporting periods thereafter. Earlier application is encouraged.

In May 2020, GASB issued Statement No. 96, *Subscription-based Information Technology Arrangements*. This Statement provides guidance on the accounting and financial reporting for subscription-based information technology arrangements (SBITAs) for government and end users (governments). The requirements of this Statement will improve financial reporting by establishing a definition for SBITAs and providing uniform guidance for accounting and financial reporting for transactions that meet that definition. The requirements of this Statement are effective for fiscal years beginning after June 15, 2022, and all reporting periods thereafter. Earlier application is encouraged.

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

In June 2020, GASB issued Statement No. 97, *Certain Component Unit Criteria, and Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans – An Amendment of GASB Statements No. 14 and No. 84, and a Supersession of GASB Statement No. 32*. The primary objectives of this Statement are to (1) increase consistency and comparability related to the reporting of fiduciary component units in circumstances in which a potential component unit does not have a governing board and the primary government performs the duties that a governing board typically would perform; (2) mitigate costs associated with the reporting of certain defined contribution pension plans, defined contribution other postemployment benefit (OPEB) plans, and employee benefit plans other than pension plans or OPEB plans (other employee benefit plans) as fiduciary component units in fiduciary fund financial statements; and (3) enhance the relevance, consistency, and comparability of the accounting and financial reporting for Internal Revenue Code (IRC) Section 457 deferred compensation plans (Section 457 plans) that meet the definition of a pension plan and for benefits provided through those plans. The requirements of this Statement that (1) exempt primary governments that perform the duties that a governing board typically performs from treating the absence of a governing board the same as the appointment of a voting majority of a governing board in determining whether they are financially accountable for defined contribution pension plans, defined contribution OPEB plans, or other employee benefit plans and (2) limit the applicability of the financial burden criterion in paragraph 7 of Statement 84 to defined benefit pension plans and defined OPEB plans that are administered through trusts that meet the criteria in paragraph 3 of Statement 67 or paragraph 3 of Statement 74, respectively, are effective immediately. The requirements of this Statement that are related to the accounting and financial reporting for Section 457 plans are effective for fiscal years beginning after June 15, 2021. For purposes of determining whether a primary government is financially accountable for a potential component unit, the requirements of this Statement that provide that for all other arrangements, the absence of a governing board be treated the same as the appointment of a voting majority of a governing board if the primary government performs the duties that a governing board typically would perform, are effective for reporting periods beginning after June 15, 2021. Earlier application of those requirements is encouraged and permitted by requirement as specified within this Statement.

The District has not yet completed the process of evaluating the impact of GASB Statements Nos. 84, 87, 90, 91, 92, 93, 94, 96 and 97 on its future financial statements.

### 3. AUTHORIZED INVESTMENTS

The Board of Trustees of the District has adopted a written investment policy regarding the investment of its funds as defined in the Public Funds Investment Act (Sec. 2256, Texas Government Code, the "Act") as amended. This policy is reviewed and approved by the Board of Trustees annually. Investment of funds is required to be in compliance with the Act. Authorized investments include (1) obligations of the U.S. government or its agencies, (2) direct obligations of the State of Texas or its agencies, (3) obligations of political subdivisions rated not less than A by a national investment rating firm, (4) certificates of deposit, (5) commercial paper rated at least A-1 or P-1, and (6) other instruments and obligations authorized by statute.

### 4. CASH, CASH EQUIVALENTS AND INVESTMENTS

The carrying amount of the District's bank deposits at August 31, 2020 and 2019 was \$12,079,641 and \$8,495,257, respectively. Total bank balances at August 31, 2020 and 2019 equaled \$13,349,298 and \$9,513,073, respectively. The FDIC insures all bank deposits up to \$250,000. Deposits in excess of \$250,000 are collateralized at a level between 105% and 115% in U.S. Treasuries and Government Securities and high-grade municipal bonds, per the Tri-Party Collateral Management Agreement with the District's depository bank, Bank of America N.A. All collateral is held by BNY Mellon.

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 4. CASH, CASH EQUIVALENTS AND INVESTMENTS (continued)

Cash and cash equivalents as reported on Exhibit 1, Statements of Net Position, consisted of the following at August 31, 2020 and 2019:

	2020	2019
Bank deposits: Demand deposits	\$ 3,800,234	\$ 3,996,745
Money market	8,279,407	4,498,512
Total bank deposits	12,079,641	8,495,257
Automated investment account	763,887	664,137
Local Government Investment Pool (TexPool) deposits	147,182,405	171,007,833
Petty cash on hand	3,006	37,520
Total cash and cash equivalents	\$ 160,028,939	\$ 180,204,747

The Texas Local Government Investment Pool (TexPool) is a public funds investment pool created pursuant to the Interlocal Cooperation Act, Chapter 791 of the Texas Government Code, and the Public Funds Investment Act, Texas Government Code, Chapter 2256. The State Comptroller of Public Accounts (the "Comptroller") is the sole officer, director and shareholder of the Texas Treasury Safekeeping Trust Company (the "Trust Company"), which is authorized to operate the TexPool portfolios. Pursuant to the TexPool Participation Agreement, administrative and investment services to the TexPool portfolios are provided by Federated Investors, Inc. ("Federated"), under an agreement with the Comptroller, acting on behalf of the Trust Company. The Comptroller exercises oversight responsibility over TexPool. Oversight includes the ability to significantly influence operations, designation of management and accountability for fiscal matters. The TexPool Advisory Board, composed both of participants in TexPool and of other persons who do not have a business relationship with TexPool, advises on the Investment Policies and approves any fee increases.

TexPool is managed according to requirements of the Public Funds Investment Act and TexPool's Investment Policy. Investments are stated at amortized cost, which in most cases approximates the fair value of securities. TexPool seeks to maintain a stable \$1.00 price per unit; however, this is not guaranteed or insured by the State of Texas. Governmental Accounting Standards Board (GASB) Statement No. 79, *Certain External Investment Pools and Pool Participants*, delinks money market local government investment pools to SEC Rule 2a-7 and enables such pools to continue to utilize amortized cost for valuation and financial reporting so that the \$1.00 per unit value they pursue will not need to change to a fluctuating price.

The District also utilizes an Automated Investment Account ("Sweep") through its depository bank, Bank of America, N.A. Bank of America holds omnibus positions in selected PFIA-compliant BlackRock Liquidity Funds on behalf of clients who invest through the Sweep. The shares are held at BNY Mellon. The District utilizes the Treasury Trust Fund (T-Fund) institutional share class, which invests exclusively in U.S. Treasury securities and repurchase agreements secured by Treasuries.

The fair value of investments as of August 31, 2020 and 2019 is disclosed in the following section. Market values are provided by Hilltop Securities Asset Management, LLC. (HSAM). HSAM's source for pricing government securities (Treasuries and agencies) and most commercial paper is Securities Data Services (SVC), a subsidiary of SS&C Technologies, Inc. and an information aggregator. SVC uses a number of sources for their pricing data, with most government securities and commercial paper pricing provided by Interactive Data Corp (IDC), an independent third-party pricing service, which is the largest source provider of fixed income pricing. IDC utilizes evaluated pricing models that vary by asset class and incorporate available trade, bid and other market information. Because many fixed income securities do not trade on a daily basis, IDC's evaluated pricing applications apply available information as applicable through processes such as benchmark curves, benchmarking of like securities, sector groupings, and matrix pricing to prepare evaluations. SVC and/or IDC provide some, but not all, of the commercial paper (CP) pricing, while HSAM estimates other CP prices based on comparable market offers of similar issuers with comparable credit ratings and maturity dates. All pricing and market values are based on Level 2 inputs. These sources are deemed reliable.



# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 4. CASH, CASH EQUIVALENTS AND INVESTMENTS (continued)

Investments as reported on Exhibit 1, Statements of Net Position, consisted of the following types of securities at fair value on August 31, 2020 and 2019:

Type of Security	Fair Value at August 31,	
	2020	2019
U.S. government securities:		
FHLB coupon notes	\$ 10,002,585	\$ 16,457,474
FNMA coupon notes	15,071,320	-
FHLMC coupon notes	10,003,796	14,999,848
FFCB coupon notes	-	9,954,581
U.S. Treasuries	70,359,804	54,978,751
Municipal bonds	25,982,387	3,381,709
Commercial paper	23,659,395	33,855,701
<b>Total</b>	<b>\$ 155,079,287</b>	<b>\$ 133,628,064</b>

Reconciliation of Deposits and Investments between Note 4 and Exhibit 1, Statements of Net Position on August 31, 2020 and 2019 is as follows:

	Fair Value at August 31,	
	2020	2019
Total cash and cash equivalents	\$ 160,028,939	\$ 180,204,747
Total investments	155,079,287	133,628,064
<b>Total</b>	<b>\$ 315,108,226</b>	<b>\$ 313,832,811</b>
Per Exhibit 1:		
Cash and cash equivalents	\$ 17,795,511	\$ 18,511,371
Restricted cash and cash equivalents - current	88,683,380	43,067,949
Investments - current	74,262,735	105,229,901
Restricted cash and cash equivalents - noncurrent	53,550,048	118,625,427
Long-term investments - operating	80,816,552	28,398,163
<b>Total</b>	<b>\$ 315,108,226</b>	<b>\$ 313,832,811</b>

#### Fair Value Measurements

Governmental Accounting Standards Board Statement No. 72, *Fair Value Measurement and Application* (GASB 72), establishes a framework for measuring fair value. This framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy under GASB 72 are described hereafter:

Level 1 Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that a government can access at the measurement date.

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 4. CASH, CASH EQUIVALENTS AND INVESTMENTS (continued)

Level 2 Inputs are inputs, other than quoted prices included within Level 1, which are observable for an asset or liability, either directly or indirectly. Level 2 valuation methodologies include:

- Quoted prices for similar assets or liabilities in active markets;
- Quoted prices for identical or similar assets or liabilities in inactive markets;
- Inputs other than quoted prices that are observable for the asset or liability;
- Inputs that are derived principally from or corroborated by observable market data by correlation or other means

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. The categorization of an investment within the hierarchy is based upon the relative observability of the inputs to its fair value measurement and does not necessarily correspond to District management's perceived risk of that investment.

The District had the following recurring fair value measurements for investment assets at August 31, 2020:

Type of Security	Level 1	Level 2	Level 3	Total
U.S. Government Agency Securities	\$ -	\$ 35,077,701	\$ -	\$ 35,077,701
U.S. Treasuries	-	70,359,804	-	70,359,804
Municipal bonds	-	25,982,387	-	25,982,387
Commercial paper	-	23,659,395	-	23,659,395
Total	\$ -	\$ 155,079,287	\$ -	\$ 155,079,287

The District had the following recurring fair value measurements for investment assets at August 31, 2019:

Type of Security	Level 1	Level 2	Level 3	Total
U.S. Government Agency Securities	\$ -	\$ 41,411,903	\$ -	\$ 41,411,903
U.S. Treasuries	-	54,978,751	-	54,978,751
Municipal bonds	-	3,381,709	-	3,381,709
Commercial paper	-	33,855,701	-	33,855,701
Total	\$ -	\$ 133,628,064	\$ -	\$ 133,628,064

U.S Government Agency securities classified in Level 2 of the fair value hierarchy are valued using a multi-dimensional relational model that consider inputs such as benchmark yields, reported trades and broker/dealer quotes. U.S. Treasuries are classified within Level 2 and are valued using electronic fixed income platform and broker feeds. Municipal bonds are valued using a multi-dimensional relational model (or series of matrices) that utilizes inputs including Municipal Securities Rulemaking Board (MSRB) reported trades and material event notices and as such are included in Level 2 of the fair value hierarchy. Commercial paper is categorized in Level 2 and is valued using a matrix pricing technique utilizing benchmark yields and ratings updates.

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 4. CASH, CASH EQUIVALENTS AND INVESTMENTS (continued)

Interest Rate Risk – Interest rate risk is the risk of changes in the market rate of interest that could adversely affect the value of an investment. In addition to statutory limitations on the types of investments, the District’s investment policy mitigates interest rate risk through the use of maturity limits set to meet the needs of various fund types. The District actively manages the time to maturity in reacting to changes in the yield curve, economic forecasts and liquidity needs of the participating funds. The District further limits interest rate risk by laddering maturities when possible.

The District has selected the weighted average maturity (WAM) as the primary method for reporting interest rate risk. The WAM method expresses investment time horizons, the time when investments become due and payable, in terms of years, weighted to reflect the dollar size of individual investments within an investment type. The overall portfolio weighted average maturity is derived by dollar-weighting the WAM for all investments. The WAM is calculated using days to maturity from the original purchase date.

The District had the following cash equivalents and investments at August 31, 2020 and 2019, excluding bank deposits and petty cash:

Type	2020			2019		
	Fair Value	% of Total	WAM* (Years)	Fair Value	% of Total	WAM* (Years)
FHLB	\$ 10,002,585	3.3%	2.249	\$ 16,457,474	5.4% ^	0.920
FNMA	15,071,320	5.0%	2.295	-	0.0%	0.000
FHLMC	10,003,796	3.3%	2.997	14,999,848	4.9%	1.411
FFCB	-	0.0%	0.000	9,954,581	3.3%	0.877
U.S. Treasuries	70,359,804	23.2% ^	1.040	54,978,751	18.0% ^	0.823
Municipal bonds	25,982,387	8.6% ^	2.398	3,381,709	1.1%	2.317
Commercial paper	23,659,395	7.8% ^	0.411	33,855,701	11.1% ^	0.528
TexPool	147,182,405	48.6% ^	0.003	171,007,833	56.0% ^	0.003
BlackRock Treasury fund	763,887	0.3%	0.003	664,137	0.2%	0.003
<b>Total</b>	<b>\$ 303,025,579</b>	<b>100%</b>		<b>\$ 305,300,034</b>	<b>100%</b>	

Portfolio weighted average maturity at August 31 0.768 0.381

\* WAM = Weighted Average Maturity, using time from purchase to scheduled maturity

^ = Investment type balance greater than 5% of total investments for respective year

Credit Risk – In accordance with state law and the District’s investment policy, investments in the investment pools are limited to AAA or AAAM by at least one nationally recognized rating agency. At August 31, 2020, TexPool was rated AAAM. All other credit standards are governed by the District’s investment policy, which is in compliance with or exceeds state statutes for credit standards. These state standards include: commercial paper rated no less than A-1 or P-1 by at least two nationally recognized credit rating agencies or one nationally recognized credit rating agency and is fully secured by an irrevocable letter of credit issued by a bank; obligations of states, agencies, counties, cities and other political subdivisions rated no less than A or its equivalent by a nationally recognized investment rating firm.

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 4. CASH, CASH EQUIVALENTS AND INVESTMENTS (continued)

Below is a list of the individual investments held and their respective credit ratings at August 31, 2020 and 2019:

Issuer	Credit rating at 8/31/2020	Credit rating at 8/31/2019
Baylor Scott & White	A-1+/P-1	*
BlackRock Treasury Trust Fund	AAA <sub>m</sub>	AAA <sub>m</sub>
City of Austin, TX	A-1+/P-1/F1	*
City of San Antonio, TX	AAA/Aaa/AA+	*
FFCB	*	AA+ /Aaa /AAA
FHLB	AA+ /Aaa	AA+ /Aaa
FHLMC	AA+ /Aaa /AAA	AA+ /Aaa /AAA
FNMA	AA+ /Aaa /AAA	*
J.P. Morgan Securities	*	A-1/P-1/F1+
Kaiser Foundation Hospital	*	A-1+/F1+
Pasadena TX ISD	AAA/Aaa	*
Salvation Army	*	A-1+/P-1
Spring TX ISD	AAA/Aaa	*
State of TX College Student Loan	AAA/Aaa	*
State of TX Hwy Improve	AAA/Aaa/AAA	*
Texas A&M University	AAA/Aaa/AAA	AAA/Aaa/AAA
Texas Transportation Commission	AAA/AAA	*
TexPool	AAA <sub>m</sub>	AAA <sub>m</sub>
Travis County, TX	AAA/Aaa	*
University of California	A-1+/P-1/F1+	A-1+/P-1/F1+
University of Texas	A-1+/P-1/F1+	*
Yale University	*	A-1+ /P-1

\*Investment not held as of August 31 of the respective year.

Safekeeping - The District's internally managed investments are held in safekeeping at its custodian bank, Bank of America, N.A., as required by Board policy and state statute.

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 5. CAPITAL ASSETS

Capital assets activity for the year ended August 31, 2020 was as follows:

	Balance 9/1/2019	Increases	Decreases	Balance 8/31/2020
<u>Not Depreciated:</u>				
Land	\$ 63,268,142	\$ 197,526	\$ 8,817,111	\$ 54,648,557
Works of art	385,460	-	-	385,460
Construction in progress	40,524,166	46,295,161	22,757,111	64,062,216
Subtotal	<u>104,177,768</u>	<u>46,492,687</u>	<u>31,574,222</u>	<u>119,096,233</u>
<u>Subject to Depreciation:</u>				
Buildings and building improvements	920,009,306	55,848,141	23,479,221	952,378,226
Other real estate improvements	141,512,830	2,940,848	2,830,776	141,622,902
Total buildings and other real estate improvements	<u>1,061,522,136</u>	<u>58,788,989</u>	<u>26,309,997</u>	<u>1,094,001,128</u>
Software	3,202,579	-	-	3,202,579
Furniture, machinery and equipment	43,355,465	2,387,742	1,237,676	44,505,531
Library materials	15,741,677	118,437	85,918	15,774,196
Total buildings and other capital assets	<u>1,123,821,857</u>	<u>61,295,168</u>	<u>27,633,591</u>	<u>1,157,483,434</u>
<u>Accumulated Depreciation:</u>				
Buildings and building improvements	308,528,158	25,256,007	10,285,836	323,498,329
Other real estate improvements	76,799,287	5,107,318	992,340	80,914,265
Total buildings and other real estate improvements	<u>385,327,445</u>	<u>30,363,325</u>	<u>11,278,176</u>	<u>404,412,594</u>
Software	3,154,916	21,392	-	3,176,308
Furniture, machinery and equipment	34,880,771	2,911,716	1,158,331	36,634,156
Library materials	14,669,376	241,100	85,918	14,824,558
Total accumulated depreciation	<u>438,032,508</u>	<u>33,537,533</u>	<u>12,522,425</u>	<u>459,047,616</u>
Net capital assets	<u>\$ 789,967,117</u>	<u>\$ 74,250,322</u>	<u>\$ 46,685,388</u>	<u>\$ 817,532,051</u>

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 5. CAPITAL ASSETS (continued)

Capital assets activity for the year ended August 31, 2019 was as follows:

	Balance 9/1/2018	Increases	Decreases	Balance 8/31/2019
<u>Not Depreciated:</u>				
Land	\$ 57,960,425	\$ 5,326,717	\$ 19,000	\$ 63,268,142
Works of art	385,460	-	-	385,460
Construction in progress	44,964,443	36,999,498	41,439,775	40,524,166
Subtotal	<u>103,310,328</u>	<u>42,326,215</u>	<u>41,458,775</u>	<u>104,177,768</u>
<u>Subject to Depreciation:</u>				
Buildings and building improvements	856,756,554	63,252,752	-	920,009,306
Other real estate improvements	135,199,353	6,313,477	-	141,512,830
Total buildings and other real estate improvements	<u>991,955,907</u>	<u>69,566,229</u>	<u>-</u>	<u>1,061,522,136</u>
Software	3,202,579	-	-	3,202,579
Furniture, machinery and equipment	43,625,330	1,950,558	2,220,423	43,355,465
Library materials	16,109,145	126,207	493,675	15,741,677
Total buildings and other capital assets	<u>1,054,892,961</u>	<u>71,642,994</u>	<u>2,714,098</u>	<u>1,123,821,857</u>
<u>Accumulated Depreciation:</u>				
Buildings and building improvements	283,694,601	24,833,557	-	308,528,158
Other real estate improvements	72,610,760	4,188,527	-	76,799,287
Total buildings and other real estate improvements	<u>356,305,361</u>	<u>29,022,084</u>	<u>-</u>	<u>385,327,445</u>
Software	3,129,266	25,650	-	3,154,916
Furniture, machinery and equipment	34,004,894	3,038,844	2,162,967	34,880,771
Library materials	14,869,289	293,762	493,675	14,669,376
Total accumulated depreciation	<u>408,308,810</u>	<u>32,380,340</u>	<u>2,656,642</u>	<u>438,032,508</u>
Net capital assets	<u>\$ 749,894,479</u>	<u>\$ 81,588,869</u>	<u>\$ 41,516,231</u>	<u>\$ 789,967,117</u>

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 6. NONCURRENT LIABILITIES

As of August 31, 2020, noncurrent liabilities are \$788,129,714 with activity for the fiscal year as follows:

	Balance 9/1/19	Additions	Reductions	Balance 8/31/20	Current Portion
Bonds and tax notes payable					
General obligation bonds	\$ 387,955,000	\$ -	\$ 41,260,000	\$ 346,695,000	\$ 14,450,000
Revenue bonds	94,215,000	11,300,000	29,005,000	76,510,000	6,100,000
Maintenance tax notes	49,375,000	48,475,000	6,755,000	91,095,000	36,560,000
Premium on bonds payable	64,040,109	1,843,480	4,866,588	61,017,001	6,636,462
Subtotal	595,585,109	61,618,480	81,886,588	575,317,001	63,746,462
Notes payable	12,401,983	-	2,709,172	9,692,811	1,303,743
Compensable absences	6,974,873	2,936,757	1,962,965	7,948,665	494,006
Unearned income	903,584	-	53,152	850,432	53,152
Net pension liability	83,283,387	-	7,092,115	76,191,272	-
Net OPEB liability	162,799,490	28,514,148	1,573,029	189,740,609	6,013,713
<b>Total</b>	<b>\$ 861,948,426</b>	<b>\$ 93,069,385</b>	<b>\$ 95,277,021</b>	<b>\$ 859,740,790</b>	<b>\$ 71,611,076</b>

As of August 31, 2019, noncurrent liabilities are \$827,151,244 with activity for the fiscal year as follows:

	Balance 9/1/18	Additions	Reductions	Balance 8/31/19	Current Portion
Bonds and tax notes payable					
General obligation bonds	\$ 423,635,000	\$ -	\$ 35,680,000	\$ 387,955,000	\$ 14,010,000
Revenue bonds	99,900,000	-	5,685,000	94,215,000	5,880,000
Maintenance tax notes	55,810,000	-	6,435,000	49,375,000	6,755,000
Premium on bonds payable	67,819,789	-	3,779,680	64,040,109	3,790,035
Subtotal	647,164,789	-	51,579,680	595,585,109	30,435,035
Notes payable	13,853,326	-	1,451,343	12,401,983	1,398,081
Compensable absences	6,912,155	770,965	708,247	6,974,873	516,163
Unearned income	956,736	-	53,152	903,584	53,152
Net pension liability	54,672,665	33,707,893	5,097,171	83,283,387	-
Net OPEB liability	158,357,860	17,453,251	13,011,621	162,799,490	2,394,751
<b>Total</b>	<b>\$ 881,917,531</b>	<b>\$ 51,932,109</b>	<b>\$ 71,901,214</b>	<b>\$ 861,948,426</b>	<b>\$ 34,797,182</b>

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 7. DEBT AND LEASE OBLIGATIONS

Debt service requirements at August 31, 2020 were as follows (table amounts in 000s):

For the Year Ending August 31,	General Obligation Bonds		Revenue Bonds*		Maintenance Tax Notes		TOTAL BONDS	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2021	\$ 14,450	\$ 15,699	\$ 6,100	\$ 3,302	\$ 36,560	\$ 3,968	\$ 57,110	\$ 22,969
2022	14,905	15,241	6,395	3,016	22,700	2,072	44,000	20,329
2023	15,370	14,768	6,715	2,712	9,970	1,330	32,055	18,810
2024	16,135	14,009	7,055	2,388	2,280	1,036	25,470	17,433
2025	16,950	13,199	4,245	2,175	2,395	919	23,590	16,293
2026-2030	88,425	52,453	14,135	8,930	13,955	2,622	116,515	64,005
2031-2035	85,105	34,883	9,960	6,361	3,235	81	98,300	41,325
2036-2040	78,350	11,367	8,765	4,170	-	-	87,115	15,537
2041-2045	17,005	1,137	8,905	2,204	-	-	25,910	3,341
2046-2050	-	-	4,235	214	-	-	4,235	214
<b>TOTAL</b>	<b>\$ 346,695</b>	<b>\$ 172,756</b>	<b>\$ 76,510</b>	<b>\$ 35,472</b>	<b>\$ 91,095</b>	<b>\$ 12,028</b>	<b>\$ 514,300</b>	<b>\$ 220,256</b>

\*The interest rate as of August 31, 2020 (1.7%) was used to compute future interest costs for the variable rate revenue bonds included in the table above.

Debt service requirements at August 31, 2019 were as follows (table amounts in 000s):

For the Year Ending August 31,	General Obligation Bonds		Revenue Bonds*		Maintenance Tax Notes		TOTAL BONDS	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2020	\$ 14,010	\$ 17,383	\$ 5,880	\$ 4,236	\$ 6,755	\$ 2,330	\$ 26,645	\$ 23,949
2021	14,450	16,939	6,100	4,314	7,090	1,994	27,640	23,247
2022	14,905	16,481	6,395	4,012	7,465	1,616	28,765	22,109
2023	15,370	16,008	6,715	3,692	6,200	1,255	28,285	20,955
2024	16,135	15,249	7,055	3,352	2,280	1,036	25,470	19,637
2025-2029	92,650	63,248	15,585	13,758	13,275	3,303	121,510	80,309
2030-2034	96,990	40,387	12,590	10,707	6,310	320	115,890	51,414
2035-2039	98,480	15,680	12,355	7,550	-	-	110,835	23,230
2040-2044	24,965	2,251	12,445	4,361	-	-	37,410	6,612
2045-2049	-	-	9,095	786	-	-	9,095	786
<b>TOTAL</b>	<b>\$ 387,955</b>	<b>\$ 203,626</b>	<b>\$ 94,215</b>	<b>\$ 56,768</b>	<b>\$ 49,375</b>	<b>\$ 11,854</b>	<b>\$ 531,545</b>	<b>\$ 272,248</b>

\*The interest rate as of August 31, 2019 (3.0%) was used to compute future interest costs for the variable rate revenue bonds included in the table above.

#### Operating Leases

Rental payments of approximately \$918,000 and \$1,425,000 under equipment operating leases and rental agreements were included in operating expenses for the years ended August 31, 2020 and 2019, respectively. The terms of the rental agreements are less than or equal to one year.



# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 8. BONDS AND TAX NOTES PAYABLE

Bonds and tax notes payable for the years ended August 31, 2020 and 2019 were as follows:

Series	Instrument Type and Purpose	Amount Issued and Authorized	Current Interest Rates	Balance August 31, 2020	Balance August 31, 2019
<b>General Obligation Bonds (Repayment source - Ad valorem taxes)</b>					
2007	Construct, renovate, acquire and equip new and existing facilities. Dated March 15, 2007.	\$ 271,085,000	4.5%	\$ 15,760,000	\$ 37,410,000
2007A	Construct, renovate, acquire and equip new and existing facilities. Dated July 15, 2007.	63,490,000	-	-	5,600,000
2012	Refund certain of the District's outstanding Limited Tax Bonds Series 2007 and 2007A. Dated June 15, 2012.	74,110,000	3.5% - 5.0%	74,110,000	74,110,000
2016	Refund the District's outstanding Limited Tax Bonds Series 2006 and 2006A. Dated May 15, 2016.	72,065,000	3.5% - 5.0%	52,355,000	54,535,000
2017	Refund the District's outstanding Limited Tax Bonds Series 2007 and 2007A and construct, renovate, acquire and equip new and existing facilities. Dated September 15, 2017.	258,940,000	3.0% - 5.0%	204,470,000	216,300,000
Subtotal - General Obligation Bonds				\$ 346,695,000	\$ 387,955,000
<b>Maintenance Tax Notes (Repayment source - Ad valorem taxes)</b>					
2011	Renovate and repair existing District facilities. Dated July 15, 2011.	\$ 54,795,000	5.0%	\$ 28,055,000	\$ 29,930,000
2014	Refunding of certain maturities of the 2007 Maintenance Tax Notes. Dated January 15, 2014.	40,665,000	5.0% - 5.5%	14,565,000	19,445,000
2020	Renovate and repair existing District facilities. Dated January 28, 2020.	48,475,000	3.0% - 4.0%	48,475,000	-
Subtotal - Maintenance Tax Notes				\$ 91,095,000	\$ 49,375,000
<b>Revenue Financing System (Repayment source - Pledged revenue*)</b>					
2012A	Refund certain of the District's outstanding Combined Fee Revenue bonds and to construct a parking facility. Dated March 1, 2012.	\$ 55,800,000	3.0% - 5.25%	\$ 39,570,000	\$ 44,545,000
2017	Acquire, purchase, construct, equipping of any property or buildings of any nature of the District. Dated January 15, 2017.	34,880,000	2.0% - 5.0%	33,340,000	33,980,000
2017	(Variable Rate) Acquire, purchase, construct, equipping of any property or buildings of any nature of the District. Dated January 15, 2017. Remarketed November 1, 2019 and converted to Term Rate Period.	15,690,000	1.7%	3,600,000	15,690,000
Subtotal - Revenue Financing System Bonds				\$ 76,510,000	\$ 94,215,000
<b>Total Bonds</b>				<b>\$ 514,300,000</b>	<b>\$ 531,545,000</b>

\*Pledged revenue is all revenue to the extent it may be pledged as security for debt obligations pursuant to applicable Texas law.

Bonds payable are due in annual installments varying from \$95,000 to \$29,470,000 with interest rates from 1.7% to 5.5%, with the final installment due in fiscal year 2047.

The District issued, cash defeased, redeemed and remarketed certain outstanding bonds in the fiscal year ended August 31, 2020, as described in the following paragraphs.

In November 2019, the District remarketed the Variable Rate Revenue Financing System, Series 2017. At the time of the remarketing, \$4,125,000 was redeemed pursuant to optional redemption provisions from proceeds of sales of surplus properties. The new bonds in the amount of \$11,300,000 were converted and remarketed to a new term with an interest rate of 1.7%. The new term rate will end October 31, 2024. These bonds were subsequently partially defeased in the amount of \$7,700,000 in May of 2020.

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 8. BONDS AND TAX NOTES PAYABLE (continued)

In January 2020, the District sold \$48,475,000 in Maintenance Tax Notes. The deposit to the construction fund of \$50,000,000 was \$48,475,000 plus a premium of \$1,525,000. These bonds were issued for three years with coupons of 3% and 4%.

In February 2020, the District cash defeased \$21,650,000 representing a portion of the 2030 and all of the 2031 and 2032 maturities of the Limited Tax Bonds, Series 2007. Additionally, \$5,600,000 of the 2031 / 2032 maturities of the Limited Tax 2007A bonds were defeased, representing the remaining outstanding portion of the bonds.

The Tax Reform Act of 1986 enacted Section 148(f) of the Internal Revenue Code relating to arbitrage rebate requirements. This section generally provides that in order for interest on any issue of obligations to be excluded from gross income (i.e., tax-exempt) the issuer must rebate to the United States Department of Treasury (Treasury) the sum of (1) the excess of the amount earned on all "non-purpose investments" acquired with "gross proceeds" of the issue over the amount which would have been earned if such investments had been invested at a yield equal to the yield on the issue, and (2) the earnings on such excess earnings.

The Treasury's regulations and the District's bond covenants require the District to calculate annually, on the anniversary date of each bond issue subject to rebate, the arbitrage rebate amount. A rebate computation and payment to the Treasury, if applicable, is required to be made at least every five years or at each "Rebate Installment Computation Date" and upon final redemption or maturity of the bonds. The District had no liability related to arbitrage rebate at August 31, 2020 and 2019.

If the District defaults in the payment of principal, interest or redemption price when due, or fails to make payments into any fund created in a resolution adopted by the District's Board of Trustees authorizing the issuance of the related debt obligations, the registered owners of the bonds may seek a writ of mandamus through the courts to compel the District to carry out their legally imposed duties with respect to the bonds. The writ may not be arbitrarily refused. This writ would compel the District to raise requisite tax revenue in the case of tax-supported bonds or raise requisite pledged revenue in the case of revenue-supported bonds in an amount sufficient to pay required principal and interest. There is no acceleration of maturity of the bonds in the event of default. The District does not have any assets pledged as revenue for debt, subjective acceleration clauses or any used or unused lines of credit.

### 9. DEFEASED BONDS OUTSTANDING

As of August 31, 2020 and 2019, the District had no defeased bonds outstanding.

### 10. EMPLOYEES' RETIREMENT PLANS

The State of Texas has joint contributory retirement plans for almost all of its employees. The District requires all full-time employees to participate in either the Teacher Retirement System of Texas (TRS) or in the Optional Retirement Plan (ORP). Faculty, administrators, counselors and librarians may enroll in either the TRS or the ORP. Secretarial, clerical and professional employees are limited to participation in the TRS. Employees who are eligible to participate in the ORP have ninety days from the date of their employment to select the optional retirement program. Employees who previously had the opportunity to participate in the ORP but declined must remain with the TRS for the duration of their employment in the Texas education system.

#### Teacher Retirement System of Texas – Defined Benefit Plan

*Plan Description:* The District participates in a cost-sharing multiple-employer defined benefit pension plan that has a special funding situation. The plan is administered by the TRS. TRS's defined benefit pension plan is established and administered in accordance with the Texas Constitution, Article XVI, Section 67 and Texas Government Code, Title 8, Subtitle C. The pension trust fund is a qualified pension trust under Section 401(a) of the Internal Revenue Code.

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 10. EMPLOYEES' RETIREMENT PLANS (continued)

The Texas Legislature establishes benefits and contribution rates within the guidelines of the Texas Constitution. The pension plan's Board of Trustees does not have the authority to establish or amend benefit terms. All employees of public, state-supported educational institutions in Texas who are employed for one-half or more of the standard work load and who are not exempted from membership under Texas Government Code, Title 8, Section 822.002 are covered by the system.

*Pension Plan Fiduciary Net Position:* Detailed information about the TRS's fiduciary net position is available in a separately-issued Comprehensive Annual Financial Report that includes financial statements and required supplementary information. The report may be obtained by writing to TRS at 1000 Red River Street, Austin, TX, 78701-2698; by calling (512) 542-6592; or online at <https://www.trs.texas.gov/TRS%20Documents/cafr2019.pdf>.

*Benefits Provided:* TRS provides service and disability retirement, as well as death and survivor benefits, to eligible employees (and their beneficiaries) of public and higher education in Texas. The pension formula is calculated using a 2.3 percent (multiplier) times the average of the five highest annual creditable salaries times years of credited service to arrive at the annual standard annuity. For members who are grandfathered, the three highest annual salaries are used. The normal service retirement is at age 65 with 5 years of credited service or when the sum of the member's age and years of credited service equals 80 or more years.

Early retirement is at age 55 with 5 years of service credit or earlier than 55 with 30 years of service credit. There are additional provisions for early retirement if the sum of the member's age and years of service credit total at least 80, but the member is less than age 60 or 62 depending on date of employment, or if the member was grandfathered in under a previous rule. There are no automatic post-employment benefit changes, including automatic cost of living adjustments (COLAs). Ad hoc post-employment benefit changes, including ad hoc COLAs can be granted by the Texas Legislature as noted in the plan description paragraph above.

Texas Government Code section 821.006 prohibits benefit improvements, if, as a result of the particular action, the time required to amortize TRS' unfunded actuarial liabilities would be increased to a period that exceeds 31 years, or, if the amortization period already exceeds 31 years, the period would be increased by such action.

In May 2019, the 86th Texas Legislature approved the TRS Pension Reform Bill (Senate Bill 12) that provides for gradual contribution increases from the state, participating employers and active employees to make the pension fund actuarially sound. This action causing the pension fund to be actuarially sound, allowed the legislature to approve funding for a 13th check in September 2019. All eligible members retired as of December 31, 2018 received an extra annuity check in either the matching amount of their monthly annuity or \$2,000, whichever was less.

*Contributions:* Contribution requirements are established or amended pursuant to Article 16, Section 67 of the Texas Constitution which requires the Texas Legislature to establish a member contribution rate of not less than 6% of the member's annual compensation and a State contribution rate of not less than 6% and not more than 10% of the aggregate annual compensation paid to members of the system during the fiscal year.

Employee contribution rates are set in State statute, Texas Government Code 825.402. The TRS Pension Reform Bill (Senate Bill 12) of the 86th Texas Legislature amended Texas Government Code 825.402 for member contributions and increased employee and employer contribution rates for fiscal years 2020 thru 2025.

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 10. EMPLOYEES' RETIREMENT PLANS (continued)

	<u>Contribution Rates</u>	
	2019	2020
Member	7.7%	7.7%
District/Non-employer contributing entity (State)	6.8%	7.5%
District contributions (audited)	\$ 5,130,100	
State of Texas on-behalf contributions (unaudited)	\$ 4,219,697	

The District's contributions to the TRS pension plan in 2020 were \$6,051,648 as reported in the Schedule of District Contributions for Pensions in the Required Supplementary Information section of these financial statements. Estimated State of Texas on-behalf contributions for 2020 were \$9,845,000.

As the non-employer contributing entity for public education and junior colleges, the State of Texas contributes to the retirement system an amount equal to the current employer contribution rate times the aggregate annual compensation of all participating members of the pension trust fund during that fiscal year, reduced by the amounts described below which are paid by the employers.

Public junior colleges or junior college districts are required to pay the employer contribution rate in the following instances:

- On the portion of the member's salary that exceeds the statutory minimum for members entitled to the statutory minimum under Section 21.402 of the Texas Education Code.
- During a new member's first 90 days of employment.
- When any part or all of an employee's salary is paid by federal funding sources, a privately sponsored source, from non-educational and general, or local funds.
- When the employing district is a public junior college or junior college district, the employer shall contribute to the retirement system an amount equal to 50% of the state contribution rate for certain instructional or administrative employees; and 100% of the state contribution rate for all other employees.

In addition to the employer contributions listed above, when employing a retiree of the TRS, the employer shall pay both the member contribution and the state contribution as an employment after retirement surcharge.

*Actuarial Assumptions:* The total pension liability in the August 31, 2018 actuarial valuation was determined using the following actuarial assumptions:

Valuation date	August 31, 2018 rolled forward to August 31, 2019
Actuarial cost method	Individual entry age normal
Asset valuation method	Market value
Single discount rate	7.25%
Long-term expected investment rate of return	7.25%
Municipal bond rate as of August 2019*	2.63%
Last year ending August 31 in projection period (100 years)	2116
Inflation	2.30%
Salary increases including inflation	3.05% to 9.05%
Ad hoc post-employment benefit changes	None

\*Rate source is the fixed income market data/yield curve/data municipal bonds with 20 years to maturity that include only federally tax-exempt municipal bonds as reported in "Fidelity Index's 20-year Municipal GO AA Index."

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 10. EMPLOYEES' RETIREMENT PLANS (continued)

The actuarial methods and assumptions used in the determination of the total pension liability are the same assumptions used in the actuarial valuation as of August 31, 2018. For a full description of these assumptions, see the TRS actuarial valuation report dated November 9, 2018. The TRS Board of Trustees have the sole authority to determine the actuarial assumptions used for the plan.

*Changes Since the Prior Actuarial Valuation:* The following were changes to the actuarial assumptions or other inputs that affected the measurement of the total pension liability since the prior measurement period:

- The single discount rate as of August 31, 2018 was a blended rate of 6.907 percent and that has changed to the long-term rate of return of 7.25 percent as of August 31, 2019.
- With the enactment of SB 3 by the 2019 Texas Legislature, an assumption has been made about how this would impact future salaries. It is assumed that eligible active members will each receive a \$2,700 increase in fiscal year 2020. This is in addition to the salary increase expected in the actuarial assumptions.
- The Texas legislature approved funding for a 13th check. All eligible members retired as of December 31, 2018 received an extra annuity check in September 2019 in either the matching amount of their monthly annuity payment or \$2,000, whichever is less.

The only change to benefit terms since the prior valuation was the one-time, supplemental payment made to retirees in September 2019.

*Discount Rate:* The single discount rate used to measure the total pension liability was 7.25%. The single discount rate was based on the expected rate of return on pension plan investments of 7.25%. The projection of cash flows used to determine the single discount rate assumed that contributions from active members, employers and the non-employer contributing entity will be made at the rates set by the legislature during the 2019 session. It is assumed that future employer and state contributions will be 8.50% of payroll in fiscal year 2020, gradually increasing to 9.55% of payroll over the next several years. This includes all employer and state contributions for active and rehired retirees.

Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

The long-term expected rate of return on pension plan investments is 7.25%. The long-term expected rate of return on pension plan investments was determined using a building-block method in which best estimated ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of geometric real rates of return for each major asset class included in the System's target asset allocation as of August 31, 2019 are summarized below:

**ALAMO COMMUNITY COLLEGE DISTRICT**

**Notes to Financial Statements**

**10. EMPLOYEES' RETIREMENT PLANS (continued)**

Asset Class	FY 2019 Target Allocation <sup>1</sup>	New Target Allocation <sup>2</sup>	Long-Term Expected Geometric Real Rate of Return <sup>3</sup>
Global equity			
U.S.	18.0%	18.0%	6.4%
Non-U.S. developed	13.0%	13.0%	6.3%
Emerging markets	9.0%	9.0%	7.3%
Directional hedge funds	4.0%	0.0%	0.0%
Private equity	13.0%	14.0%	8.4%
Stable value			
U.S. Treasuries <sup>4</sup>	11.0%	16.0%	3.1%
Absolute return	0.0%	0.0%	0.0%
Stable value hedge funds	4.0%	5.0%	4.5%
Real return			
Global inflation linked bonds	3.0%	0.0%	0.0%
Real estate	14.0%	15.0%	8.5%
Energy, natural resources and Infrastructure	5.0%	6.0%	7.3%
Commodities	0.0%	0.0%	0.0%
Risk parity			
Risk parity	5.0%	8.0%	5.8%/6.5%
Leverage			
Cash	1.0%	2.0%	2.5%
Asset allocation leverage	0.0%	-6.0%	2.7%
Expected return	<u>100.0%</u>	<u>100.0%</u>	<u>7.23%</u>

<sup>1</sup>Target allocations are based on the Strategic Asset Allocation as of FY2019

<sup>2</sup>New allocations are based on the Strategic Asset Allocation to be implemented in FY2020

<sup>3</sup>10-year annualized geometric nominal returns include the real rate of return and inflation of 2.1%

<sup>4</sup>New target allocations groups government bonds within the stable value allocation; this includes global sovereign nominal and inflation-linked bonds.

<sup>5</sup>5.8% (6.5%) return expectation corresponds to Risk Parity with a 10% (12%) target volatility

Source: Teacher Retirement System of Texas 2019 Comprehensive Annual Financial Report

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 10. EMPLOYEES' RETIREMENT PLANS (continued)

*Discount Rate Sensitivity Analysis:* The following schedule shows the impact on the net pension liability if the discount rate used was 1% less than or 1% greater than the discount rate that was used (7.25%) in measuring the 2019 net pension liability.

	1% Decrease in Discount Rate (6.25%)	Discount Rate (7.25%)	1% Increase in Discount Rate (8.25%)
District's proportionate share of the net pension liability	\$ 117,117,054	\$ 76,191,272	\$ 43,033,490

*Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions:* At August 31, 2020, the District reported a liability of \$76,191,272 for its proportionate share of the TRS's net pension liability. This liability reflects a reduction for State pension support provided to the District. The amount recognized by the District as its proportionate share of the net pension liability, the related State support, and the total portion of the net pension liability that was associated with the District were as follows:

District's proportionate share of the collective net pension liability	\$ 76,191,272
State's proportionate share that is associated with District	62,672,785
Total	\$ 138,864,057

The net pension liability was measured as of August 31, 2018 and rolled forward to August 31, 2019 and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The District's proportion of the net pension liability was based on the District's contributions to the pension plan relative to the contributions of all employers to the plan for the period September 1, 2018 thru August 31, 2019.

At the measurement date of August 31, 2019, the District's proportion of the collective net pension liability was 0.1465692386%, which was a decrease of 0.0047383837% from its proportion measured as of August 31, 2018.

For the year ended August 31, 2020, the District recognized pension expense of \$9,845,012 and revenue of \$9,845,012 for support provided by the State. For the year ended August 31, 2019, the District recognized pension expense of \$6,638,706 and revenue of \$6,638,706 for support provided by the State.

At August 31, 2020, the District's proportionate share of the TRS's deferred outflows of resources and deferred inflows of resources related to pensions from the following sources were:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual economic experience	\$ 320,072	\$ 2,645,482
Changes in actuarial assumptions	23,638,275	9,768,453
Net difference between projected and actual investment earnings	765,049	-
Changes in proportion and difference between the District's contributions and the proportionate share of contributions	2,282,508	8,531,590
Contributions paid to TRS subsequent to the measurement date	6,051,648	-
Total	\$ 33,057,552	\$ 20,945,525

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 10. EMPLOYEES' RETIREMENT PLANS (continued)

At August 31, 2019, the District's proportionate share of the TRS's deferred outflows of resources and deferred inflows of resources related to pensions from the following sources were:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual economic experience	\$ 519,120	\$ 2,043,445
Changes in actuarial assumptions	30,027,673	938,366
Net difference between projected and actual investment earnings	-	1,580,243
Changes in proportion and difference between the District's contributions and the proportionate share of contributions	2,891,242	9,073,312
Contributions paid to TRS subsequent to the measurement date	5,128,423	-
Total	\$ 38,566,458	\$ 13,635,366

The \$6,051,848 amount reported at August 31, 2020 as deferred outflows of resources related to pensions resulting from District contributions to the pension plan made subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ending August 31, 2021.

The net amounts of the District's balances of deferred outflows of resources and deferred inflows of resources related to pensions, other than deferred outflows of resources for contributions made subsequent to the measurement date of the net pension liability, will be recognized in pension expense as follows:

Year ending August 31,	Pension Expense Amount
2021	\$ 548,164
2022	(91,735)
2023	3,099,360
2024	3,016,434
2025	292,060
Thereafter	(803,904)

#### **Optional Retirement Plan (ORP) – Defined Contribution Plan**

*Plan Description:* The State has also established an optional retirement program for institutions of higher education. Participation in the ORP is in lieu of participation in the TRS. The optional retirement program is a defined contribution plan that provides for the purchase of annuity contracts and operates under the provisions of the Texas Constitution, Article XVI, Sec. 67, and Texas Government Code, Title 8, Subtitle C.

*Funding Policy:* Contribution requirements are not actuarially determined, but are established and amended by the Texas State Legislature. Since individual annuity contracts are purchased, the State has no additional or unfunded liability for this program. Senate Bill 1812, effective September 1, 2013, limits the amount of the State's contribution to 50% of eligible employees in the reporting district.



# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 10. EMPLOYEES' RETIREMENT PLANS (continued)

Total payroll for the District and for employees under each retirement plan, retirement expense for the State and the District, and contribution rates mandated by the State for the years ended August 31, 2020, 2019 and 2018 are as follows:

	2020	2019	2018
Payroll - all District employees	\$ 204,461,061	\$ 192,944,431	\$ 189,497,099
Payroll - TRS participants	149,218,481	139,439,475	135,309,910
Payroll - ORP participants	30,250,392	30,696,122	31,762,599
Total required annual contributions:			
State on-behalf contributions	\$ 10,840,000	\$ 7,650,000	\$ 3,430,000
District contributions	13,470,000	9,220,000	6,220,000
District/State contribution percentages - TRS	7.50%	6.80%	6.80%
Participant contribution percentages - TRS	7.70%	7.70%	7.70%
District/State contribution percentages - ORP	7.50%	6.80%	6.80%
Participant contribution percentages - ORP	6.65%	6.65%	6.65%

In certain instances, the District is required to make all or a portion of the State's contribution.

### 11. DEFERRED COMPENSATION PROGRAM

District employees may elect to defer a portion of their earnings for income tax and investment purposes pursuant to authority granted in the Texas Government Code 609.001.

A total of approximately \$2,133,000 was contributed by 364 District employees under the Internal Revenue Code Section 403(b) Tax Sheltered Annuity program including designated Roth accounts and 150 participants contributed a total of approximately \$576,000 to a Section 457 Deferred Compensation Plan in the fiscal year ended August 31, 2020.

A total of approximately \$2,013,000 was contributed by 371 District employees under the Internal Revenue Code Section 403(b) Tax Sheltered Annuity program including designated Roth accounts and 137 participants contributed a total of approximately \$546,000 to a Section 457 Deferred Compensation Plan in the fiscal year ended August 31, 2019.

The District does not contribute to the Section 403(b) or Section 457 plan. The deferred compensation plans are not included in the basic financial statements because the program assets are assets of the plan participants and not of the District.

### 12. COMPENSABLE ABSENCES

The District's full-time employees earn 8 hours of sick leave per month. Administrators earn 14 hours of annual leave per month and other full-time employees earn from 6.66 to 12 hours of annual leave per month depending on their length of employment with the District. Sick leave balances may accumulate with no maximum and are forfeited at the time of separation. Employees who successfully complete the ninety-day initial employment period and terminate their employment are entitled to payment for accumulated annual leave up to the maximum allowed. The District's policy is that an employee may carry accrued annual leave forward from one fiscal year to another with a maximum of 288 hours for employees with 16 years or more of service and 336 hours for administrators. In fiscal year 2020, since many employees were not able to travel due to COVID-19, the District increased the maximum allowable amounts of accrued

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 12. COMPENSABLE ABSENCES (continued)

annual leave employees were allowed to carry forward to 360 hours for employees with 15 years or more of service and to 420 hours for administrators. In May 2020, the District allowed employees to redeem up to 80 hours, in eight-hour increments, of accrued vacation provided that the employee maintained a minimum of 40 hours of accrued vacation subsequent to the redemption. A total of 657 employees redeemed approximately 44,000 hours at a value of approximately \$1,400,000. The offer to allow employees to redeem accrued vacation was extended as a benefit to assist District employees whose financial condition may have been negatively impacted due to the COVID-19 pandemic.

The District recognizes the accrued liability for annual leave as a liability in the Statements of Net Position (see also Note 6). The current portion of the annual leave liability is that which is projected to be paid during the next fiscal year and is based on a five-year average. The total accrued at August 31, 2020 and 2019 for annual leave was approximately \$7,900,000, and \$7,000,000, respectively.

### 13. DISAGGREGATION OF RECEIVABLES AND PAYABLES BALANCES

Receivables at August 31, 2020 and 2019 were as follows:

	2020	2019
Tuition and fees receivable	\$ 12,876,062	\$ 13,904,954
Taxes receivable	9,142,490	8,102,507
Contracts and grants receivable	6,517,031	3,988,722
Interest receivable	512,432	366,382
Other receivables	1,263,047	2,775,379
Subtotal	30,311,063	29,137,944
Less allowance for doubtful accounts:		
Tuition and fees receivable	10,515,282	10,628,102
Taxes receivable	8,815,949	7,526,648
Other receivables	231,227	233,255
Net accounts receivable and notes receivable	\$ 10,748,605	\$ 10,749,939

Other receivables include amounts due from external entities, employees and students, including returned checks receivable, travel advances and other miscellaneous receivables.

Accounts payable and accrued liabilities at August 31, 2020 and 2019 were as follows:

	2020	2019
Accounts payable to vendors	\$ 20,785,683	\$ 11,811,244
Accrued liabilities:		
Salaries and benefits	8,648,935	7,872,609
Construction retainage	8,716,092	4,733,888
Bond interest	1,893,344	2,172,456
Workers' compensation claims	762,086	762,086
Other	42,978	188,730
Total accounts payable and accrued liabilities	\$ 40,849,118	\$ 27,541,013

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 14. FUNDS HELD FOR OTHERS

The District holds unapplied Federal Direct Loan Program funds, funds for certain students and funds for student and staff organizations. These amounts are reflected in the Statements of Net Position as funds held for others in the amount of \$868,062 and \$784,248 as of August 31, 2020 and 2019, respectively.

### 15. CONTRACT AND GRANT AWARDS

Contract and grant revenue for which funds have been expended is included in the Statements of Revenues, Expenses and Changes in Net Position. Contract and grant awards for which funds have been expended but not yet collected are included in Accounts Receivable in Exhibit 1, Statements of Net Position. Contract and grant awards for which funds have been received but not yet expended are included in unearned income in the Statements of Net Position. Contract and grant awards that are not yet funded and for which the District has not yet performed services are not included in the financial statements. Contract and grant award funds already committed, e.g., multi-year awards, or funds awarded during fiscal years ended August 31, 2020 and 2019 for which no expenses have been incurred, totaled approximately \$88,700,000 and \$37,600,000, respectively.

### 16. SELF-INSURED AND RISK MANAGEMENT PLANS

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The District fully insures its buildings, structures, contents and equipment with the purchase of commercial insurance.

The District's Workers' Compensation Self-Insurance Fund (the Fund) is administered by a third party. Through the Fund, the District self-insures workers' compensation claims up to \$400,000 per occurrence. Individual losses of over \$400,000 are covered by a specific excess insurance policy up to the maximum statutory benefit per occurrence. Additionally, approximately \$3,171,169 of unrestricted net position has been designated by the District to cover losses in excess of those covered by insurance and the Fund. The Fund pays the premium for the specific excess insurance policy and assumes all workers' compensation claims and expenses not covered by the policy. The District transfers the workers' compensation standard premium calculated for the District into the Fund.

Claims and administrative expenses are paid from the Fund, and the balance is reserved toward future claims. The accrued liability in the Fund presented below represents a provision for unpaid expected claims of approximately \$762,000 and \$762,000 at August 31, 2020 and 2019, respectively, and is recorded in accounts payable and accrued liabilities in the accompanying Statements of Net Position. These liabilities are generally based on an actuarial valuation and the present value of unpaid expected claims. The discount rate used to calculate the present value of liabilities was 2.25% and 2.25% for August 31, 2020 and 2019, respectively.

Fiscal Year	Beginning of Year Liability	Additions	Deductions	End of Year Liability
2020	\$ 762,086	\$ 284,686	\$ (284,686)	\$ 762,086
2019	587,694	672,036	(497,644)	762,086

### 17. HEALTH CARE AND LIFE INSURANCE BENEFITS

The State of Texas pays certain health care and life insurance benefits for active employees. These benefits are provided through an insurance company whose premiums are based on benefits paid during the previous year. The State recognizes the cost of providing these benefits by expending the annual insurance premiums. The State's contribution per eligible full-time employee or retiree was between approximately \$625 and \$1,223 per month for the year ended August 31, 2020 and between approximately \$625 and \$1,223 per month for the year ended August 31, 2019.

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 17. HEALTH CARE AND LIFE INSURANCE BENEFITS (continued)

The table below depicts the cost of providing health care benefits to the District's retired and active employees, and the amount appropriated to the District from the State of Texas. Payments of these benefits by the State were recognized as restricted state appropriations with an equal amount recognized as restricted benefit expenses. These payments do not flow through the District's cash accounts.

Cost of Providing Health Care Insurance	2020	2019
Number of Retirees	1,255	1,214
Cost of Health Benefits for Retirees	\$ 8,944,877	\$ 8,660,351
Number of Active Full-time Employees	2,714	2,603
Cost of Health Benefits for Active Full-time Employees	\$ 21,979,517	\$ 21,662,969
State Appropriation for Health Insurance	\$ 14,357,451	\$ 14,055,891
District's Expense for Health Insurance	\$ 16,566,943	\$ 16,267,429

### 18. OTHER POSTEMPLOYMENT BENEFIT PLAN

*Plan Description:* The District participates in a cost-sharing, multiple employer, defined benefit other postemployment benefit (OPEB) plan with a special funding situation. The Texas Employees Group Benefits Program (GBP), also referred to as the State Retiree Health Plan (SRHP), is administered by the Employees Retirement System of Texas (ERS or System). The GBP provides certain postemployment health care, life and dental insurance benefits to retired employees of participating universities, community colleges, and State agencies in accordance with Chapter 1551, Texas Insurance Code. Almost all employees may become eligible for those benefits if they reach normal retirement age while working for the District and retire with at least 10 years of service to eligible entities. Surviving spouses and dependents of these retirees are also covered. Benefit and contribution provisions of the GBP are authorized by State law and may be amended by the Texas Legislature.

*OPEB Plan Fiduciary Net Position:* Detailed information about the GBP's fiduciary net position is available in the separately issued ERS Comprehensive Annual Financial Report (CAFR) that includes financial statements, notes to the financial statements and required supplementary information. That report may be obtained on the Internet at <https://ers.texas.gov/About-ERS/Reports-and-Studies/Reports-on-Overall-ERS-Operations-and-Financial-Management/2019-CAFR.pdf> ; or by writing to ERS at: 200 East 18th Street, Austin, TX 78701; or by calling (877) 275-4377. The fiduciary net position of the plan has been determined using the same basis used by the OPEB plan.

*Benefits Provided:* Retiree health benefits offered through the GBP are available to most State of Texas retirees and their eligible dependents. Participants need at least ten years of service credit with an agency or institution that participates in the GBP to be eligible for GBP retiree insurance. The GBP provides self-funded group health (medical and prescription drug) benefits for eligible retirees under HealthSelect. The GBP also provides a fully insured medical benefit option for Medicare-primary participants under the HealthSelect Medicare Advantage Plan and life insurance benefits to eligible retirees via a minimum premium funding arrangement. The authority under which the obligations of the plan members and employers are established and/or may be amended is Chapter 1551, Texas Insurance Code.

*Changes of Benefit Terms Since Prior Measurement Date:* The following benefit revisions have been adopted since the prior valuation for HealthSelect retirees and dependents for whom Medicare is not primary:

- An increase in the out-of-pocket maximum for both HealthSelect and Consumer Directed HealthSelect (CDHP) from \$6,650 to \$6,750 for individuals and from \$13,300 to \$13,500 for families in order to remain consistent with Internal Revenue Service maximums.

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 18. OTHER POSTEMPLOYMENT BENEFIT PLAN (continued)

This minor benefit change has been reflected in the fiscal year 2020 Assumed Per Capita Health Benefit Costs.

*Contributions:* Section 1551.055 of Chapter 1551, Texas Insurance Code, provides that contribution requirements of the plan members and the participating employers are established and may be amended by the ERS Board of Trustees. The employer and member contribution rates are determined annually by the ERS Board of Trustees based on the recommendations of ERS staff and its consulting actuary. The contribution rates are determined based on (i) the benefit and administrative costs expected to be incurred, (ii) the funds appropriated, (iii) other revenue sources and (iv) the funding policy established by the Texas Legislature in connection with benefits provided through the GBP. The Trustees revise benefits when necessary to match expected benefit and administrative costs with the revenue expected to be generated by the appropriated funds. There are no long-term contracts for contributions to the plan.

The following table summarizes the maximum monthly employer contribution toward eligible retirees' health and basic life premium, which is based on a blended rate, for the measurement years ended August 31, 2019 and 2018. Retirees pay any premium over and above the employer contribution. The employer does not contribute toward dental or optional life insurance. Surviving spouses and their dependents do not receive any employer contribution. As the non-employer contributing entity (NECE), the State of Texas pays part of the premiums for the junior and community colleges.

Maximum Monthly Employer Contribution  
Retiree Health and Basic Life Premium  
For the Measurement Years Ended August 31, 2019 and 2018

	2019	2018
Retiree only	\$ 624.82	\$ 621.90
Retiree & spouse	1,340.82	1,334.54
Retiree & children	1,104.22	1,099.06
Retiree & family	1,820.22	1,811.70

Premium contributions to the GBP plan for the year ended August 31, 2020 by source are summarized in the following table.

Premium Contributions by Source  
Group Benefits Program Plan  
For the Year Ended August 31, 2020

FY2020 Member (Employee) Contributions	\$	5,649,991
FY2020 District Contributions		4,771,778
FY2019 State of Texas (NECE) Contributions		1,670,443

*Investment Policy:* The State Retiree Health Plan is a pay-as-you-go plan and does not accumulate funds in advance of retirement. The System's Board of Trustees adopted the amendment to the investment policy in August 2017 to require that all funds in the plan be invested in short-term fixed income securities and specify that the expected rate of return on these investments is 2.4%.

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 18. OTHER POSTEMPLOYMENT BENEFIT PLAN (continued)

*Actuarial Assumptions:* The total OPEB liability was determined by an actuarial valuation as of August 31, 2019 using the following actuarial assumptions, applied to all periods included in the measurement, unless otherwise specified:

Valuation date	August 31, 2019
Actuarial cost method	Entry age
Amortization method	Level percent of payroll, open
Remaining amortization period	30 years
Asset valuation method	Not applicable
Discount rate	2.97%
Projected annual salary increase (includes inflation)	2.50% to 9.50%
Annual healthcare trend rate	7.30% for FY21; 7.40% for FY22; 7.00% for FY23; decreasing 50 basis points per year to an ultimate rate of 4.50% for FY28 and later years
Inflation assumption rate	2.50%
Ad hoc postemployment benefit changes	None
Mortality assumptions:	
Service retirees, survivors and other inactive members	Tables based on TRS experience with Ultimate MP Projection Scale from the year 2018
Disability retirees	Tables based on TRS experience with Ultimate MP Projection Scale from the year 2018 using a 3-year set forward and minimum mortality rates of 4 per 100 male members and 2 per 100 female members
Active members	Sex Distinct RP-2014 Employee Mortality multiplied by 90% with Ultimate MP Projection Scale from the year 2014

Many of the actuarial assumptions used in this valuation were based on the results of actuarial experience studies performed by the ERS and TRS retirement plan actuaries for the period September 1, 2010 to August 31, 2017 for higher education members.

*Changes Since the Prior Actuarial Valuation:* Changes to the actuarial assumptions or other inputs that affected the measurement of the total OPEB liability since the prior measurement period were as follows:

- Assumed Per Capita Health Benefit Costs and assumed Health Benefit Cost and Retiree Contribution trends have been updated to reflect recent experience and its effects on short-term expectations;

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 18. OTHER POSTEMPLOYMENT BENEFIT PLAN (continued)

- The percentage of current retirees and retirees' spouses not yet eligible to participate in the HealthSelect Medicare Advantage Plan and future retirees and their spouses who will elect to participate in the plan at the earliest date at which coverage can commence have been updated to reflect recent plan experience and expected trends;
- The percentage of future male retirees assumed to be married and electing coverage for their spouse have been updated to reflect recent plan experience and expected trends;
- The percentage of future retirees and future retiree spouses assumed to use tobacco were updated to reflect recent plan experience and expected trends.

*Discount Rate:* Because the GBP does not accumulate funds in advance of retirement, the discount rate that was used to measure the total OPEB liability is the municipal bonds rate. The discount rate used to determine the total OPEB liability as of the beginning of the measurement year was 3.96%. The discount rate used to measure the total OPEB liability as of the end of the measurement year was 2.97%, which amounted to a decrease of 0.99%.

The discount rate was changed from 3.96% to 2.97% as a result of requirements by GASB No. 75 to utilize the yield or index rate for 20-year, tax-exempt general obligation municipal bonds rated AA/Aa (or equivalent) or higher in effect on the measurement date. The source of the municipal bond rate was the Bond Buyer Index of general obligation bonds with 20 years to maturity with an average credit quality that is roughly equivalent to Moody's Investors Service's Aa2 rating and S&P Global Ratings Corp's AA rating. Projected cash flows into the plan are equal to projected benefit payments out of the plan. Because the plan operates on a pay-as-you-go (PAYGO) basis and is not intended to accumulate assets, there is no long-term expected rate of return on plan assets and therefore the years of projected benefit payments to which the long-term expected rate of return is applicable is zero years.

*Discount Rate Sensitivity Analysis:* The following schedule shows the impact on the District's proportionate share of the collective net OPEB Liability if the discount rate used was 1 percent less than or 1 percent greater than the discount rate that was used (2.97%) in measuring the net OPEB liability.

	1% Decrease (1.97%)	Single Discount Rate (2.97%)	1% Increase (3.97%)
District's proportionate share of the net OPEB liability	\$ 226,419,562	\$ 189,740,609	\$ 161,517,485

*Healthcare Trend Rate Sensitivity Analysis:* The initial healthcare trend rate is 7.3% and the ultimate rate is 4.5%. The following schedule shows the impact on the District's proportionate share of the collective net OPEB liability if the healthcare cost trend rate used was 1 percent less than or 1 percent greater than the healthcare cost trend rate that was used (7.3% decreasing to 4.5%) in measuring the net OPEB liability.

	1% decrease in Healthcare Cost Trend Rates (6.3% decreasing to 3.5%)	Current Healthcare Cost Trend Rates (7.3% decreasing to 4.5%)	1% increase in Healthcare Cost Trend Rates (8.3% decreasing to 5.5%)
District's proportionate share of the net OPEB liability	\$ 159,323,510	\$ 189,740,609	\$ 229,488,791

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 18. OTHER POSTEMPLOYMENT BENEFIT PLAN (continued)

*OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB:* At August 31, 2020, the District reported a liability of \$189,740,609 for its proportionate share of the ERS's net OPEB liability. This liability reflects a reduction for State support provided to the District for OPEB. The amount recognized by the District as its proportionate share of the net OPEB liability, the related State support, and the total portion of the net OPEB liability that was associated with the District were as follows:

District's proportionate share of the collective net OPEB liability	\$	189,740,609
State's proportionate share that is associated with District		163,945,598
Total	\$	353,686,207

The net OPEB liability was measured as of August 31, 2019, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of that date. The District's proportion of the net OPEB liability was based on its contributions to the OPEB plan relative to the contributions of all employers to the plan for the period September 1, 2018 thru August 31, 2019.

At the measurement date of August 31, 2019, the District's proportion of the collective net OPEB liability was 0.54897548%, which was a decrease of 0.0003224% from its proportion measured as of August 31, 2018.

For the year ended August 31, 2020, the District recognized OPEB expense of \$185,735 and OPEB revenue of \$185,735 for support provided by the State. For the year ended August 31, 2019, the District recognized an offset to OPEB expense and revenue in the amount of \$823,938 for support provided by the State.

At August 31, 2020, the District reported its proportionate share of the ERS plan's collective deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual economic experience	\$ -	\$ 4,937,220
Changes in actuarial assumptions	13,502,829	42,399,832
Net difference between projected and actual investment earnings	78,007	-
Changes in proportion and difference between the District's contributions and the proportionate share of contributions	24,333,886	634,747
Contributions paid to ERS subsequent to the measurement date*	3,124,330	-
Total	\$ 41,039,052	\$ 47,971,799

\*Represents the amount of the District's employer contributions that were transferred into the SRHP plan by ERS. Actual contributions were \$4,771,778, as reported in the Schedule of OPEB Contributions in the RSI section of this CAFR. For additional information, see the Notes to RSI - Net OPEB Liability.



# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 18. OTHER POSTEMPLOYMENT BENEFIT PLAN (continued)

At August 31, 2019, the District reported its proportionate share of the ERS plan's collective deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual economic experience	\$ -	\$ 5,964,449
Changes in actuarial assumptions	-	57,049,391
Net difference between projected and actual investment earnings	77,095	-
Changes in proportion and difference between the District's contributions and the proportionate share of contributions	31,093,299	-
Contributions paid to ERS subsequent to the measurement date	1,670,443	-
Total	\$ 32,840,837	\$ 63,013,840

\*Represents the amount of the District's employer contributions that were transferred into the SRHP plan by ERS. Actual contributions were \$4,629,201, as reported in the Schedule of OPEB Contributions in the RSI section of this CAFR. For additional information, see the Notes to RSI - Net OPEB Liability.

The \$3,124,330 amount reported at August 31, 2020 as deferred outflows of resources related to OPEB resulting from District contributions to the OPEB plan made subsequent to the measurement date will be recognized as a reduction of the net OPEB liability in the year ending August 31, 2021.

The net amounts of the District's balances of deferred outflows of resources and deferred inflows of resources related to OPEB, other than deferred outflows of resources related to contributions made subsequent to the measurement date of the net OPEB liability, will be recognized in OPEB expense as follows:

Year ending August 31,	OPEB Expense Amount
2021	\$ (5,122,697)
2022	(5,122,697)
2023	(1,527,720)
2024	1,478,881
2025	871,903
Thereafter	-

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 19. AD VALOREM TAX

The District's ad valorem property tax is levied each October 1 on the assessed value as of the prior January 1 for all real and business property located in Bexar County. General information follows for the years ended August 31, 2020 and 2019.

	2020 <sup>(1)</sup>	2019 <sup>(2)</sup>
Assessed valuation of the District	\$ 191,027,155,656	\$ 178,867,725,862
Less : Exemptions	(17,283,809,209)	(16,200,271,693)
Tax increment financings	(227,999,734)	(203,270,110)
Net assessed valuation of the District	\$ 173,515,346,713	\$ 162,464,184,059

(1) Based on most recent Supplement to the Certified Total (ARB Approved 2019 Supplement 213)

(2) Based on most recent Supplement to the Certified Total (ARB Approved 2018 Supplement 200)

The authorized and assessed property tax rates for the years ended August 31, 2020 and 2019 are as follows:

	2020			2019		
	Current Operations	Debt Service	Total	Current Operations	Debt Service	Total
Tax rate per \$100 valuation (authorized)	\$ -	\$ -	\$ 0.25000000	\$ -	\$ -	\$ 0.25000000
Tax rate per \$100 valuation (assessed)	\$ 0.10776000	\$ 0.04139000	\$ 0.14915000	\$ 0.10776000	\$ 0.04139000	\$ 0.14915000

Taxes levied for the years ended August 31, 2020 and 2019 were \$250,822,929 and \$235,123,523, respectively. State law automatically places a tax lien on all taxable property on January 1 of each year to secure payment. Taxes are due on October 1 of each year and are delinquent if not paid before February 1 of the year following the year in which imposed, and are subject to penalties and interest.

The tax collection detail at August 31, 2020 and 2019 is as follows:

	2020			2019		
	Current Operations	Debt Service	Total	Current Operations	Debt Service	Total
Current taxes	\$ 176,926,769	\$ 67,956,548	\$ 244,883,317	\$ 166,158,078	\$ 63,820,358	\$ 229,978,436
Tax increment financings payment	(374,859)	-	(374,859)	(324,939)	-	(324,939)
Delinquent taxes collected	494,099	195,463	689,562	402,348	165,362	567,710
Penalties and interest	1,524,580	584,240	2,108,820	1,400,791	539,883	1,940,674
Total	\$ 178,570,589	\$ 68,736,251	\$ 247,306,840	\$ 167,636,278	\$ 64,525,603	\$ 232,161,881

Tax collections for the years ended August 31, 2020 and 2019 were 97.52% and 97.72%, respectively, of the current year's original unadjusted tax levy. Allowances for uncollectible taxes are based upon historical experience in collecting property taxes. The use of tax proceeds is restricted for the use of maintenance and operations and/or general obligation debt service.

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### 20. INCOME TAXES

The District is exempt from income taxes under Internal Revenue Code Section 115, *Income of States, Municipalities, Etc.*, although unrelated business income may be subject to income taxes under Internal Revenue Code Section 511(a)(2)(B), *Imposition of Tax on Unrelated Business Income of Charitable, Etc., Organizations*. The District had no unrelated business income tax liability for the years ended August 31, 2020 or 2019.

### 21. OTHER OPERATING REVENUES

Other operating revenues include rental income, paper recycling revenue, dual credit cost-share revenue, revenue from various fundraising activities and other revenues not applicable to any other revenue category.

### 22. COMMITMENTS AND CONTINGENCIES

As of August 31, 2020, various lawsuits and claims involving the District were pending. While the ultimate liability with respect to litigation and other claims asserted against the District cannot be reasonably estimated at this time, this liability, to the extent not provided for by insurance or otherwise, is not likely to have a material effect on the District. The District has entered into several contracts for construction and various other renovation projects. As of August 31, 2020 and 2019, the District was committed for approximately \$87,379,000 and \$87,032,000, respectively.

### 23. SUBSEQUENT EVENTS

In March 2020, the World Health Organization declared the novel coronavirus (COVID-19) a global pandemic and recommended containment and mitigation measures worldwide. This contagious disease outbreak, which has continued to spread, and any related adverse public health developments, has adversely affected public education, workforces, economies, and financial markets globally, potentially leading to an economic downturn. It has also disrupted the normal operations of many businesses and organizations. It is not possible for management to predict the duration or magnitude of the adverse results of the outbreak and its disruptive effects on the District's operations and financial results at this time.

The District's management has reviewed its financial statements and evaluated subsequent events for the period of time from its year ended August 31, 2020 through December 8, 2020, the date the financial statements were issued. Management is not aware of any subsequent events, other than those described above, that would require recognition or disclosure in the accompanying financial statements.

### 24. ALAMO COLLEGES FOUNDATION, INC. – DISCRETE COMPONENT UNIT

The following footnotes (24A – 24O) are from the audited financial statements of the Alamo Colleges Foundation, Inc. (Foundation) for the years ended December 31, 2019 and 2018.

#### A – ORGANIZATION

The Foundation was organized in the State of Texas in 1985 to function as a nonprofit foundation. The purposes for which the Foundation was organized are (1) to maintain, develop, increase and extend the facilities and services of the Alamo Colleges District (the "District"); (2) to provide broad educational opportunities to the District's students, staff, faculty and the residents of the geographical area that the District serves; (3) to solicit and receive by gift, grant, devise, or otherwise, property, both real and personal, and to manage and administer the same; and (4) to make contributions, grants, gifts and transfers of property to or for the benefit of the District, or to the benefit of tax-exempt organizations identified and associated with the District.

In accordance with Governmental Accounting Standards Board (GASB) Statement No. 39, *Determining Whether Certain Organizations Are Component Units – an Amendment of GASB Statement No. 14*, the Foundation is considered to be a component unit of the Alamo Colleges District because of the nature and significance of its relationship with the District.

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### A – ORGANIZATION (continued)

The economic resources received or held by the Foundation are almost entirely for the direct benefit of the District; the District is entitled to, or can otherwise access, a majority of these resources; and the resources received or held by the Foundation are significant to the District.

### B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements are prepared on the accrual basis of accounting in accordance with U.S. Generally Accepted Accounting Principles (U.S. GAAP) under Financial Accounting Standards Board (FASB) Accounting Standards Codification Topic 958, *Presentation of Financial Statements of Not-for-Profit Organizations*. Under FASB Accounting Standards Update (ASU) 2016-14, the Foundation's net assets, support and revenues and gains and losses are classified based on the existence or absence of donor-imposed restrictions.

Accordingly, net assets of the Foundation are classified and reported as follows:

- *Net Assets without donor restrictions* – These are net assets that are not subject to donor-imposed restrictions and may be used for any operating purpose of the Foundation. The Foundation's board may designate net assets without restrictions for specific purposes from time to time.
- *Net Assets with donor restrictions* – These are net assets that are subject to donor-imposed stipulations that require the passage of time and/or the occurrence of a specific event, for them to be used. When a donor restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions.

Still, other net assets are required to be maintained in perpetuity, with only the income used for operating activities, due to donor-imposed restrictions.

In addition, the Foundation is required by FASB ASC Topic 958-205 to present a statement of cash flows in its separately issued financial statements.

#### Cash and cash equivalents

The Foundation considers all highly liquid financial instruments purchased with an original maturity of three months or less to be cash equivalents. The Foundation maintains cash and cash equivalents at financial institutions, which at times may not be federally insured or may exceed federally insured limits. The Foundation has not experienced any losses in such accounts and believes it is not exposed to any significant credit risks on such accounts.

#### Investments

Investments in marketable securities and mutual funds with readily determinable fair values and all investments in debt securities are reported at their fair values in the statements of financial position. Realized and unrealized gains and losses are reported in the statements of activities as changes in net assets without donor restrictions, unless restricted by donor or law. Donated marketable securities are recorded as contributions at their estimated fair value at the date of the donation. Investment return is presented net of investment fees.

The investments of the Foundation are managed under agreement with Morgan Stanley Smith Barney LLC in a manner consistent with the investment goals and policies established by the Board of Directors of the Foundation.

Under the laws of the State of Texas, the Board of Directors may appropriate for expenditure, for the uses and purposes for which the endowment was established, a prudent rate of spending considering the duration and preservation of the endowment. The Board of Directors determines the amount of such appropriation annually. The aggregate accumulated unallocated gains and losses on donor-restricted endowment net assets balances are included in net assets with donor restrictions in the financial statements.

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### Contributions receivable

Contributions received are recorded as with donor restriction and without donor restriction depending on the existence and/or nature of any donor restrictions. Contributions receivable are amounts recorded for unconditional or conditional promises to give by third parties. Unconditional promises to give are recorded at net realizable value if expected to be collected in one year. Amounts that are expected to be collected in future years are discounted to estimate the present value of future cash flows, if material. Conditional promises to give are recorded as refundable advances when received, and are recognized as revenues when the conditions have been met.

If contributions receivable become doubtful of collection, allowances are made to the extent the amounts are determined to be doubtful and are charged to expense. If doubtful amounts are subsequently determined to be uncollectible, they are written off against allowances in the period determined. Contributions are recorded when received in cash as with donor restriction and without donor restriction support, depending on the existence and/or nature of donor restrictions.

When a donor restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restriction are reclassified to net assets without donor restriction and reported in the statements of activities as net assets released from restrictions. Contributions of assets other than cash are recorded at their estimated fair value. The Foundation considers contributions receivable to be fully collectible.

#### Fixed assets

The Foundation operates from facilities provided by the District and does not own any buildings, equipment or other capital assets. See Note J for an estimated amount of in-kind contributions provided by the District that includes an estimate of donated rent. Donated rents are reported in the financial statements as in-kind revenue under net assets without donor restrictions.

#### Presentation of expenses

The cost of providing the various programs and activities of the Foundation has been summarized on a functional basis in the accompanying statements of activities.

- Program Support and Scholarships - consists of scholarships and program support payments made to the District for tuition and books on behalf of specified students, staff and faculty of the District and the residents of the geographical area that the District serves; and to maintain, develop, increase and extend the facilities and services of the District.
- General and Administrative - consists of general supporting services that are necessary for the Foundation's daily operations and coordination of program activities and includes salaries and benefits related to administrative personnel.
- Fundraising - activities are directed at soliciting and receiving funds, gifts, grants and property to enable the Foundation to fulfill its purpose. It also includes salaries and benefits paid to fundraising personnel.

#### Income taxes

The Foundation is exempt from federal income tax under Section 501(a) of the Internal Revenue Code of 1986, as amended, as an organization described in Section 501(c)(3) of the Code. However, income generated from activities unrelated to the Foundation's exempt purpose is subject to tax under Section 511 of the Code. The Foundation did not conduct any unrelated business activities in the current fiscal year. Therefore, the Foundation made no provision for federal income taxes in the accompanying financial statements. Accordingly, contributions to the Foundation are tax deductible within the limitations prescribed by the Code. The Foundation has also been classified as a publicly supported organization which is not a private foundation under Section 509(a) of the Code. The Foundation believes that it has appropriate support for any tax positions taken, and as such, does not have any uncertain tax positions that are material to the financial statements.

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### Donated materials, services and facilities

The salaries of certain Foundation employees were donated by the Alamo Colleges District. The District also provides office space and equipment at no cost to the Foundation. The value of these contributed services is provided in Note J and is reported in the financial statements as in-kind revenue under net assets without donor restriction.

#### Revenue recognition

The Foundation records contributions at fair value when an unconditional commitment is received from the donor. Contributions that are restricted by the donor and are to be used in future periods are reported as an increase in net assets with donor restrictions in the reporting period in which the contribution is recognized.

When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions. Contributions that are restricted in perpetuity by the donor are recorded as net assets with donor restrictions. In accordance with donor restrictions, income earned from net assets with donor restrictions are recorded as net assets with donor restrictions until such income is released from restrictions.

#### Concentrations

The Foundation maintains a portion of its cash balance in accounts which, at times, may exceed Federal Deposit Insurance Corporation (FDIC) limits. One account held by the Foundation was over the FDIC limit in the amount of \$1,246,539 and \$1,404,565, at December 31, 2019 and 2018, respectively.

At December 31, 2019, one donor made up 72% of contribution receivables. At December 31, 2018, eight donors made up 63% of the program receivables.

#### Use of estimates

Management uses estimates and assumptions in preparing the financial statements. Those estimates and assumptions affect the reported amounts of assets, liabilities, revenues and expenses. Actual results could differ from those estimates. Estimates that have the most impact on financial position and results of operations primarily relate to the collectability and present value of contributions receivable, the fair value of investments and the allocation of expenses among functional areas.

#### New Pronouncements

In June 2018, the FASB issued ASU No. 2018-08, *Not-for-Profit Entities (Topic 958): Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made*. ASU No. 2018-08 intends to clarify and improve the scope and the accounting guidance for contributions received by alleviating the difficulty and diversity in practice among not-for-profits with: 1) Characterizing grants and similar contracts with government agencies and others as reciprocal transactions (exchanges) or nonreciprocal transactions (contributions); and 2) Distinguishing between conditional and unconditional contributions.

The ASU requires the organization evaluate whether the resource provider is receiving value in return for the resources transferred based on the following criteria:

- A resource provider is not synonymous with the general public. Indirect benefit received by the public as a result of the assets transferred is not equivalent to commensurate value received by the resource provider.
- Execution of a resource provider's mission or the positive sentiment from acting as a donor would not constitute commensurate value received by a resource provider for purposes of determining whether a transfer of assets is a contribution or an exchange.

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

In addition, ASU No. 2018-08 requires organizations determine whether a contribution is conditional based on whether an agreement includes the following:

- A barrier that must be overcome;
- Either a right of return of assets transferred or a right of release of a promisor's obligation to transfer assets.

The ASU is effective for fiscal years beginning after December 15, 2018, and accordingly, has been implemented by the Foundation for the fiscal year beginning January 1, 2019. The new guidance does not require prior period results to be restated.

In February 2016, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2016-02, *Leases (Topic 842)*. Under ASU 2016-02, lessees will be required to recognize the following for all leases (with the exception of short-term leases) at the commencement date: A lease liability, which is a lessee's obligation to make lease payments arising from a lease, measured on a discounted basis; and a right-of-use asset, which is an asset that represents the lessee's right to use, or control the use of, a specified asset for the lease term. This ASU requires a modified retrospective transition approach, which includes a number of optional practical expedients, described in ASU 2016-02, which may be applied. The ASU is effective for fiscal years beginning after December 15, 2021. The impact of the new standard has not been determined, however it is expected that there will not be an increase to the Foundation's assets and liabilities.

The FASB has issued various new or updates to existing accounting guidance in addition to the ASU(s) listed above. The Foundation has considered the new pronouncements and does not believe that any other new or modified principles will have a material impact on the Foundation's reported financial position or operations in the near future.

### C – LIQUIDITY

The Foundation maintains a liquid cash balance in checking accounts in an amount necessary to meet anticipated expenditures for at least the next 30 days. Cash in excess of this amount is invested in short-term investments. The Foundation reconciles the balance of financial assets subject to donor restrictions monthly. Investments are identified and monitored separately as part of the Foundation's monthly financial reporting procedures.

The Foundation's financial assets available within one year of the statement of financial position date for general expenditures as of December 31, 2019 and December 31, 2018 are as follows:

	2019	2018
Financial assets, at year end	\$ 32,913,243	\$ 26,248,419
Less those unavailable for general expenditure within one year due to:		
Endowments invested in perpetuity	(19,319,249)	(18,426,577)
Restricted by donor with time or purpose restrictions	<u>(13,289,807)</u>	<u>(7,659,885)</u>
Financial assets available to meet cash needs for general expenditures within one year	<u>\$ 304,187</u>	<u>\$ 161,957</u>

Included in restricted fund amounts are amounts that can be spent for scholarships and program support in fiscal year 2020. In addition, the Foundation also receives in-kind contributions from the Alamo office space, as described in Note J, which helps to offset costs for general expenditures.

## ALAMO COMMUNITY COLLEGE DISTRICT

### Notes to Financial Statements

#### D – CONTRIBUTIONS RECEIVABLE

The Foundation reports pledges receivable expected to be collected within one year at net realizable value. Pledges expected to be collected in future years are initially reported at fair value determined using the discounted present value of future contributions. The Foundation provides an allowance for doubtful collections, which is based upon a review of outstanding pledge receivables, historical collection information and existing economic conditions. Pledge receivables are considered past due if they are not received by their payment instrument due date. Delinquent pledges are written off based on individual credit evaluation and specific circumstances of the donor.

Total contributions receivable at December 31, 2019 and 2018 were as follows:

	2019	2018
Promises to give expected to be collected in:		
Less than one year	\$ 1,118,987	\$ 286,320
One to five years	1,095,000	95,000
	2,213,987	381,320
Less discount on promises to give	(33,692)	(3,100)
Less allowance for uncollectible accounts	(93,270)	(16,008)
Net contributions receivable	\$ 2,087,025	\$ 362,212

The discount rates used in discounting contributions receivable ranged between 1.59% and 1.62% as of December 31, 2019. The discount rates used in discounting contributions receivable ranged between 2.48% and 2.63% as of December 31, 2018.

The increases in contributions receivable and non-endowed net assets relate primarily to fundraising for the AlamoPROMISE program which makes college more accessible to graduating seniors by providing the support necessary to earn a certificate or associate's degree at one of the five Alamo Colleges: Northeast Lakeview College, Northwest Vista College, Palo Alto College, San Antonio College, and St. Philip's College.

#### E – INVESTMENTS

The composition of the Foundation's investments as of December 31, 2019 and 2018 is as follows:

Type of Security	2019		2018	
	Cost	Fair Value	Cost	Fair Value
Fixed income securities	\$ 5,424,529	\$ 5,659,180	\$ 5,310,377	\$ 5,323,425
Mutual funds/exchange-traded funds	17,016,434	20,774,993	15,845,246	16,779,216
Marketable securities	1,790,335	2,593,581	1,727,706	2,017,724
Total	\$ 24,231,298	\$ 29,027,754	\$ 22,883,329	\$ 24,120,365

Net investment income for the years ended December 31, 2019 and 2018 is comprised of the following:

	2019	2018
Interest and dividend income	\$ 611,377	\$ 354,505
Net gain/(loss) on investments	3,741,890	(1,633,070)
Total	\$ 4,353,267	\$ (1,278,565)



# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### E – INVESTMENTS (continued)

The Foundation elects to net investment expenses with earnings from investments. Total investment expenses in 2019 and 2018 were \$120,301 and \$117,301, respectively.

The Foundation invests in various investment instruments which are exposed to various risks such as interest rate, market and credit risks. Due to the level of risk associated with certain investment securities, changes in the value of investment securities may have occurred subsequent to year end that could materially affect the amounts reported in the statements of financial position.

### F – FUNCTIONAL EXPENSES

The costs of providing the various programs and activities of the Foundation have been summarized on a functional basis in the accompanying statements of activities. Expenses are charged directly to program services or management and general based on time spent on the various activities with the exception of the management fee. This expense is split between program and management and general based on allocation of the number of hours spent on each function.

Functional expenses categorized by program support and scholarships, general and administrative and fundraising costs for the year ended December 31, 2019 are as follows:

	Program Support and Scholarships	General and Administrative	Fundraising	Total
<b>Year ended December 31, 2019:</b>				
Scholarships and educational support	\$ 2,652,503	\$ -	\$ -	\$ 2,652,503
Salaries and benefits	-	507,876	227,820	735,696
Rent	-	47,029	-	47,029
Professional services	-	10,000	-	10,000
Professional development, fees and subscriptions	-	3,416	-	3,416
Other	-	122,858	73,665	196,523
Total	<u>\$ 2,652,503</u>	<u>\$ 691,179</u>	<u>\$ 301,485</u>	<u>\$ 3,645,167</u>

Functional expenses categorized by program support and scholarships, general and administrative and fundraising costs for the year ended December 31, 2018 are as follows:

	Program Support and Scholarships	General and Administrative	Fundraising	Total
<b>Year ended December 31, 2018:</b>				
Scholarships and educational support	\$ 2,783,823	\$ -	\$ -	\$ 2,783,823
Salaries and benefits	-	513,028	230,131	743,159
Rent	-	47,029	-	47,029
Professional services	-	20,795	-	20,795
Professional development, fees and subscriptions	-	1,705	-	1,705
Other	-	41,269	18,626	59,895
Total	<u>\$ 2,783,823</u>	<u>\$ 623,826</u>	<u>\$ 248,757</u>	<u>\$ 3,656,406</u>

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### G – ENDOWMENT NET ASSETS

The Foundation’s endowment consists of 181 individual funds established for a variety of purposes, including both donor-restricted endowment funds and funds designated by the Board of Directors to function as endowments. Net assets associated with endowment funds, including funds designated by the Board of Directors to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

The Board of Directors of the Foundation has interpreted the Texas Uniform Prudent Management Institutional Funds Act of 2007 (the Act) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds, absent explicit donor stipulations to the contrary.

As a result of this interpretation, the Foundation classifies as net assets with donor restrictions (a) the original value of gifts donated, (b) the original value of subsequent gifts, and (c) accumulations made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

The donor-restricted endowment fund is classified as net assets with donor restrictions until those amounts are appropriated for expenditure by the Foundation in a manner consistent with the standard of prudence prescribed by the Act.

In accordance with the Act, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

1. General economic conditions
2. The possible effects of inflation and deflation
3. The expected tax consequences, if any, of investment decisions or strategies
4. The role that each investment or course of action plays within the overall investment portfolio of the Foundation
5. The expected total return from income and the appreciation of investments
6. Other resources of the Foundation
7. The needs of the Foundation and the fund to make distributions and to preserve capital
8. An asset’s special relationship or special value, if any, to the charitable purposes of the Foundation

Realized and unrealized investment gains/losses are recorded as net assets with donor restrictions.

Endowment net assets and classifications of related unappropriated income at December 31, 2019 and 2018 are as follows:

	Net assets without Donor Restrictions	Non-endowed Funds	Accumulated Gains	Endowed Funds	Total
As of December 31, 2019					
Endowment funds	\$ 139,835	\$ 6,549,202	\$ 6,740,605	\$ 19,319,249	\$ 32,748,891
As of December 31, 2018					
Endowment funds	\$ 108,809	\$ 4,275,361	\$ 3,384,524	\$ 18,426,577	\$ 26,195,271

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### G – ENDOWMENT NET ASSETS (continued)

The changes in endowment net assets and related income classification for the year ended December 31, 2019 are as follows:

	Net assets without Donor Restrictions	Net Assets with Donor Restrictions			Total
		Non-endowed Funds	Accumulated Gains	Endowed Funds	
Beginning of year	\$ 108,809	\$ 4,275,361	\$ 3,384,524	\$ 18,426,577	\$ 26,195,271
Contributions	65,729	4,173,661	35,015	610,422	4,884,827
In-kind revenue	960,693	-	-	-	960,693
Investment return:					
Interest and dividends	4,806	-	606,571	-	611,377
Gain on investments	-	67	3,741,823	-	3,741,890
Net assets released from restrictions	2,571,940	(1,711,649)	(860,291)	-	-
Total revenues	3,603,168	2,462,079	3,523,118	610,422	10,198,787
Expenses and appropriation of endowment assets for expenditure	(3,645,167)	-	-	-	(3,645,167)
Deductions:					
Designated transfers	73,025	(188,238)	(167,037)	282,250	-
Increase in net assets	31,026	2,273,841	3,356,081	892,672	6,553,620
End of year	<u>\$ 139,835</u>	<u>\$ 6,549,202</u>	<u>\$ 6,740,605</u>	<u>\$ 19,319,249</u>	<u>\$ 32,748,891</u>

The changes in endowment net assets and related income classification for the year ended December 31, 2018 are as follows:

	Net assets without Donor Restrictions	Net Assets with Donor Restrictions			Total
		Non-endowed Funds	Accumulated Gains	Endowed Funds	
Beginning of year	\$ 92,707	\$ 3,889,575	\$ 5,582,081	\$ 17,395,117	\$ 26,959,480
Contributions	83,575	2,329,449	82,725	825,044	3,320,793
In-kind revenue	849,969	-	-	-	849,969
Investment return:					
Interest and dividends	-	688	353,817	-	354,505
Loss on investments	-	-	(1,633,070)	-	(1,633,070)
Net assets released from restrictions	2,760,073	(1,936,171)	(823,902)	-	-
Total revenues	3,693,617	393,966	(2,020,430)	825,044	2,892,197
Expenses and appropriation of endowment assets for expenditure	(3,656,406)	-	-	-	(3,656,406)
Deductions:					
Designated transfers	(21,109)	(8,180)	(177,127)	206,416	-
Increase (decrease) in net assets	16,102	385,786	(2,197,557)	1,031,460	(764,209)
End of year	<u>\$ 108,809</u>	<u>\$ 4,275,361</u>	<u>\$ 3,384,524</u>	<u>\$ 18,426,577</u>	<u>\$ 26,195,271</u>

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or the Act requires the Foundation to retain as a fund of perpetual duration, referred to as underwater endowments. As of December 31, 2019 and 2018 the Foundation did not have any such deficiencies.

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### G – ENDOWMENT NET ASSETS (continued)

The Foundation has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the organization must hold in perpetuity or for a donor-specified period as well as board-designated funds.

The Board of Directors, through its Investments Committee, has adopted a specific investments objective for the Foundation. The investments objective is to invest all endowment and other available funds to optimize the return on investment to the extent possible, balanced with the appropriate level of risk.

Under the laws of the State of Texas, the Board of Directors may appropriate for expenditure, for the uses and purposes for which the endowment was established, a prudent rate of spending considering the duration and preservation of the endowment. The Board of Directors determines the amount of such appropriation annually. The rate for 2019 and 2018 was 4.75% and 4.25%, respectively. The rate for 2020 has been set at 4.5%.

### H – NON-ENDOWED NET ASSETS

Net assets with donor restrictions (non-endowed funds) consist of amounts for the following programs at December 31:

	2019	2018
Academic Support	\$ 3,020,588	\$ 2,301,546
Scholarships	3,528,614	1,973,815
Net assets with donor restrictions (non-endowed funds)	\$ 6,549,202	\$ 4,275,361

Net assets with donor restrictions (non-endowed funds) released from restriction related to the following programs for the years ended December 31:

	2019	2018
Academic Support	\$ 361,867	\$ 705,994
Scholarships	1,349,782	1,230,177
Net assets with donor restrictions (non-endowed funds) released from restriction	\$ 1,711,649	\$ 1,936,171

### I – FAIR VALUE OF FINANCIAL INSTRUMENTS

FASB ASC Topic 820-10, *Fair Value Measurements and Disclosures*, provides a framework for measuring fair value. FASB ASC Topic 820-10 also establishes a fair value hierarchy that distinguishes between inputs based on market data from independent sources (observable inputs) and a reporting entity's internal assumptions based upon the best information available when external market data is limited or unavailable (unobservable inputs).

The fair value hierarchy in FASB ASC Topic 820 prioritizes fair value measurements into three levels based on the nature of the inputs. The three levels of the fair value hierarchy under FASB ASC Topic 820-10 are as follows:

Level 1 – Investments in this category are valued based on quoted prices in active markets for identical assets that are accessible at the measurement date. An active market is a market in which transactions for the asset occur with sufficient frequency and volume to provide pricing information on an ongoing basis.

Level 2 - Investments in this category are valued based on inputs, in the absence of actively quoted market prices, which are observable for the asset, either directly or indirectly. Level 2 inputs include: (a) quoted prices for similar assets in active markets, (b) quoted prices for identical or similar assets in markets that are not active, (c) inputs other than quoted prices that are observable for the asset such as interest rates and yield curves observable at commonly quoted intervals, and (d) inputs that are derived principally from or corroborated by observable market data by correlation or other means.

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### I – FAIR VALUE OF FINANCIAL INSTRUMENTS (continued)

Level 3 - Investments in this category are valued based on unobservable inputs for the asset. Unobservable inputs are used to the extent observable inputs are not available, thereby allowing for situations in which there is little, if any, market activity for the asset at the measurement date.

The fair value hierarchy of investments at December 31, 2019 is as follows:

	2019			
	Level 1	Level 2	Level 3	Total
Fixed income securities	\$ -	\$ 5,659,180	\$ -	\$ 5,659,180
Mutual funds / exchange-traded funds	20,774,993	-	-	20,774,993
Marketable securities	2,593,581	-	-	2,593,581
Total	\$ 23,368,574	\$ 5,659,180	\$ -	\$ 29,027,754

The fair value hierarchy of investments at December 31, 2018 is as follows:

	2018			
	Level 1	Level 2	Level 3	Total
Fixed income securities	\$ -	\$ 5,323,425	\$ -	\$ 5,323,425
Mutual funds / exchange-traded funds	16,779,216	-	-	16,779,216
Marketable securities	2,017,724	-	-	2,017,724
Total	\$ 18,796,940	\$ 5,323,425	\$ -	\$ 24,120,365

### J – SUPPORT AGREEMENT AND RELATED PARTY TRANSACTIONS

By agreement, the Alamo Colleges District provides administrative support for Foundation activities at a level determined to be appropriate, but only to the extent of availability of funds within the District's budget. Administrative support provided includes office space and an Executive Director and staff for the Foundation. The total support provided by the District to the Foundation in the fiscal years ended December 31, 2019 and 2018 was valued at approximately \$1,024,487 and \$849,969, respectively, and is included in the financial statements as net assets without restrictions in-kind revenue.

From time to time the Foundation remits scholarship funds to the District to cover tuition, books, and other student fees for specified students. During the years ended December 31, 2019 and 2018, the Foundation remitted a total of \$2,116,642 and \$2,062,641 to the District to fund approximately 3,350 and 3,065 scholarships, respectively.

In addition, for the years ended December 31, 2019 and 2018, the Foundation remitted \$390,224 and \$659,526, respectively, to the District for program related costs.

The total scholarship funds due from the Foundation to the District at December 31, 2019 and 2018 was \$143,672 and \$45,827, respectively. These amounts have been included in the due to affiliates balances in the accompanying financial statements.

**ALAMO COMMUNITY COLLEGE DISTRICT**

**Notes to Financial Statements**

**K – FUTURE COMMITMENTS**

At December 31, 2019, outstanding donor match commitments are as follows:

	Year ending December 31,	
	2020	25,000
	2021	<u>25,000</u>
	Total	<u>\$ 50,000</u>

**L – COMMITMENTS**

The Parent-Child Scholarship Program provides multi-generational scholarships. Parents who are eligible under this program and complete all requirements qualify their first-born child. The Foundation has not determined what amount, if any, will eventually be payable under this program.

**M – RESTRICTED TITLE III AND TITLE V FUNDS**

In compliance with federal grant restrictions, Title III and Title V grant funds are deposited into segregated bank accounts and/or other investment accounts.

**N – NET ASSETS WITHOUT RESTRICTIONS**

Net assets without restrictions is comprised of net assets that are not subject to donor-imposed stipulations. The balances comprising net assets without restrictions as of December 31, 2019 and 2018 were as follows:

	<u>2019</u>	<u>2018</u>
Net assets without donor restrictions / undesignated	<u>\$ 139,835</u>	<u>\$ 108,809</u>

**O – SUBSEQUENT EVENTS**

Management has evaluated subsequent events through August 19, 2020, the date the financial statements were available to be issued, and no changes were necessary to be made to the financial statements as a result of this evaluation.

Subsequent to year-end, the World Health Organization declared the spread of Coronavirus disease (COVID-19) a worldwide pandemic. The COVID-19 pandemic is having significant effects on global markets, supply chains, businesses, and communities. It is expected the COVID-19 pandemic could potentially impact the Foundation’s operations resulting in a decline in revenue, additional bad debts, and other additional, unanticipated costs. In addition, investments have experienced significant declines since December 31, 2019.

Management believes the Foundation is taking appropriate actions to mitigate the negative financial impact. However, the full financial impact of COVID-19 is unknown and cannot be reasonably estimated as these events occurred subsequent to year-end and are still developing.

**25. ACCD PUBLIC FACILITY CORPORATION – DISCRETE COMPONENT UNIT**

**A – REPORTING ENTITY**

The ACCD Public Facility Corporation (PFC) is a public non-profit corporation formed under the Public Facility Corporation Act, Chapter 303, Texas Local Government Code, as amended; it is also a public corporation within the meaning of the U.S. Treasury Department rulings of the Internal Revenue Service per sections 103 and 141 of the IRS Code of 1986, as amended. The PFC was incorporated on September 23, 2011 exclusively for the purpose of assisting the District in financing, refinancing, or providing public facilities and is a component unit of the District.

# ALAMO COMMUNITY COLLEGE DISTRICT

## Notes to Financial Statements

### A – REPORTING ENTITY (continued)

The PFC is governed by a three-member Board consisting of the Chairperson, Vice-Chairperson and Secretary of the Alamo Community College District Board of Trustees. The PFC may finance the acquisition of District obligations; provide for the acquisition, construction, rehabilitation, renovation, repair, equipping, furnishing and placement in service of public facilities of the District; issue bonds as permitted by the Act; and perform other such activities on behalf of the District as provided in the Certificate of Formation. The PFC does not have authority to levy taxes.

### B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Basis of Accounting

The financial statements of the PFC are prepared in accordance with U.S. Generally Accepted Accounting Principles (GAAP) established by the Governmental Accounting Standards Board (GASB). These financial statements have been prepared on the accrual basis of accounting, whereby all revenues are recorded when earned, and all expenses are recorded when they have been reduced to a legal or contractual obligation to pay.

#### Cash

Cash consists solely of demand deposits held at a bank fully insured by the Federal Deposit Insurance Corporation (FDIC). At August 31, 2020 and 2019, the PFC had \$0 in excess of the FDIC insurance limit.

#### Capital Assets

Assets meeting the applicable capitalization threshold with useful lives extending beyond one year are recorded at cost on the date of acquisition, except for assets transferred within the same financial reporting entity which have been recorded at the carrying value of the transferor. Capital assets consist of land purchased from an unrelated party and from the PFC's primary government, the District.

#### Operating and Non-operating Revenues

Operating revenues generally result from providing services in connection with the PFC's principal ongoing operations. The principal operating revenues are from lease payments and development fees collected. The PFC did not have any non-operating revenues for the years ended August 31, 2020 and 2019.

#### Revenue Recognition and Unearned Revenues

Lease revenue is recorded when earned. Pre-paid lease payments received have been deferred and are recognized in a rational, systematic manner over the term of the lease.

#### Operating and Non-operating Expenses

The PFC distinguishes operating expenses from non-operating expenses. Operating expenses consist of bank charges related to the operating cash account, net of interest income earned on deposits. Non-operating expenses consist of interest on capital-related debt.

#### Use of Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

### C – CAPITAL ASSETS

Capital assets consist of land and therefore no depreciation is required. Activity for the years ended August 31, 2020 and 2019 was as follows:

	Balance 9/1/18	Increases	Decreases	Balance 8/31/19	Increases	Decreases	Balance 8/31/20
Land	\$ 5,099,847	\$ -	\$ -	\$ 5,099,847	\$ -	\$ -	\$ 5,099,847

## ALAMO COMMUNITY COLLEGE DISTRICT

### Notes to Financial Statements

#### D – NONCURRENT LIABILITIES

Noncurrent liabilities consist of a note payable and related interest to the Alamo Community College District for the purchase of land and unearned revenue arising from prepaid rent under a 75-year ground lease from a related organization, Tobin Lofts, LLC.

The principal amount of the note is \$2 million, with a maturity date of August 1, 2042 and an interest rate of four percent (4%) per annum. Accrued interest on the note is \$646,667 and \$566,667 at August 31, 2020 and 2019, respectively, payable at maturity.

As of August 31, 2020, noncurrent liabilities are \$4,228,667 with activity for the fiscal year as follows:

	Total Liabilities				
	Balance 9/1/19	Additions	Reductions	Balance 8/31/20	Current Portion
Note payable	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000	\$ -
Unearned lease revenue	1,630,000	-	24,000	1,606,000	24,000
Interest payable	566,667	80,000	-	646,667	-
<b>Total liabilities</b>	<b>\$ 4,196,667</b>	<b>\$ 80,000</b>	<b>\$ 24,000</b>	<b>\$ 4,252,667</b>	<b>\$ 24,000</b>

As of August 31, 2019, noncurrent liabilities are \$4,172,667 with activity for the fiscal year as follows:

	Total Liabilities				
	Balance 9/1/18	Additions	Reductions	Balance 8/31/19	Current Portion
Note payable	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000	\$ -
Unearned lease revenue	1,654,000	-	24,000	1,630,000	24,000
Interest payable	486,667	80,000	-	566,667	-
<b>Total liabilities</b>	<b>\$ 4,140,667</b>	<b>\$ 80,000</b>	<b>\$ 24,000</b>	<b>\$ 4,196,667</b>	<b>\$ 24,000</b>

#### E – INCOME TAXES

Income earned by the PFC can be excluded from gross income for federal tax purposes under Internal Revenue Code Section 115, *Income of States, Municipalities, Etc.*, because its income is from the performance of an essential governmental function and it accrues to a political subdivision.

#### F – RELATED PARTIES

In July of 2012, Tobin Lofts, LLC (LLC) was created to carry out the purposes of its initial sole member, ACCD Public Facility Corporation, which includes providing housing for college students and employees of the Alamo Colleges District. The LLC leases land from the PFC under a 75-year ground lease, classified as an operating lease, and operates residential housing and retail facilities on the land. In August 2012, the LLC prepaid its ground lease in the amount of \$1.8 million and the PFC recognizes lease revenue on a monthly basis over the life of the lease. The PFC recognized \$24,000 for each year ended August 31, 2020 and 2019. The PFC may receive distributions in the future from the LLC under limited contractual conditions. At the end of the 75-year lease, title to the tenant improvements will pass to the PFC.





## **Required Supplementary Information**



## ALAMO COMMUNITY COLLEGE DISTRICT

### Schedule of District's Proportionate Share of Net Pension Liability Last Six Fiscal Years\*\*

Fiscal year ended August 31*,	2020	2019	2018	2017	2016	2015
District's proportionate share of collective net pension liability (%)	0.1465692386%	0.1513076223%	0.1709877316%	0.1591812086%	0.162917000%	0.181406100%
District's proportionate share of collective net pension liability (\$)	\$ 76,191,272	\$ 83,283,387	\$ 54,672,665	\$ 60,152,212	\$ 57,588,991	\$ 48,456,078
State's proportionate share of net pension liability associated with District	62,672,785	67,075,692	31,367,944	34,396,610	31,874,468	25,023,180
Total	138,864,057	150,359,079	86,040,609	94,548,822	89,463,459	73,479,258
District's covered payroll	\$ 139,439,475	\$ 135,309,910	\$ 128,722,459	\$ 116,013,872	\$ 109,267,415	\$ 101,833,288
District's proportionate share of collective net pension liability as a percentage of covered payroll	54.64%	61.55%	42.47%	51.85%	52.70%	47.58%
TRS fiduciary net position as percentage of the total pension liability	75.24%	73.74%	82.17%	78.00%	78.43%	83.25%

\*The amounts presented above are as of the measurement date of the collective net pension liability for the respective fiscal year.

\*\*Schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

## ALAMO COMMUNITY COLLEGE DISTRICT

### Schedule of District Contributions for Pensions Last Six Fiscal Years\*\*

Fiscal year ended August 31*,	2020	2019	2018	2017	2016	2015
Legally required contributions	\$ 6,051,648	\$ 5,128,423	\$ 5,091,852	\$ 5,603,980	\$ 5,057,590	\$ 4,824,042
Actual contributions	6,051,648	5,128,423	5,091,852	5,603,980	5,057,590	4,824,042
Contributions deficiency (excess)	-	-	-	-	-	-
District's covered payroll	\$ 149,218,481	\$ 139,439,475	\$ 135,309,910	\$ 128,722,459	\$ 116,013,872	\$ 109,267,415
Contributions as a percentage of covered payroll	4.06%	3.68%	3.76%	4.35%	4.36%	4.41%

\* The amounts presented above are as of the District's most recent fiscal year-end.

\*\*Schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

## **ALAMO COMMUNITY COLLEGE DISTRICT**

### **Notes to Required Supplementary Information Net Pension Liability For Year Ended August 31, 2020**

#### **Changes since Prior Actuarial Valuation**

The following changes to actuarial assumptions and other inputs affected the measurement of the amounts reported in the RSI schedules related to pensions:

- The single blended discount rate was changed from 6.907% as of August 31, 2018 to 7.25% as of August 31, 2019 to reflect the long-term rate of return
- Economic assumptions including rates of salary increase for individual participants were updated

## ALAMO COMMUNITY COLLEGE DISTRICT

### Schedule of District's Proportionate Share of Net OPEB Liability Last 3 Fiscal Years\*\*

Fiscal year ended August 31*	2020	2019	2018
District's proportionate share of collective net OPEB liability (%)	0.54897548%	0.54929788%	0.46476038%
District's proportionate share of collective net OPEB liability (\$)	\$ 189,740,609	\$ 162,799,490	\$ 158,357,860
State's proportionate share of net OPEB liability associated with District	163,945,598	138,602,473	138,445,196
Total	353,686,207	301,401,963	296,803,056
District's covered employee payroll	\$ 156,063,712	\$ 154,055,166	\$ 150,672,061
District's proportionate share of collective net OPEB liability as a percentage of covered employee payroll	121.58%	105.68%	105.10%
ERS fiduciary net position as percentage of the total OPEB liability	0.17%	2.04%	2.04%

\*The amounts presented above are as of the measurement date of the collective net OPEB liability for the respective fiscal year.

\*\*Schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

**ALAMO COMMUNITY COLLEGE DISTRICT**

**Schedule of District Contributions for OPEB  
Last 3 Fiscal Years\*\***

<b>Fiscal year ended August 31*,</b>	<b>2020</b>	<b>2019</b>	<b>2018</b>
Legally required contributions	\$ 4,771,778	\$ 4,629,201	\$ 4,465,565
Actual contributions***	4,771,778	4,629,201	4,465,565
Contributions deficiency (excess)	-	-	-
District's covered employee payroll	\$ 167,098,184	\$ 156,063,712	\$ 154,055,166
Contributions as a percentage of covered employee payroll	2.86%	2.97%	2.90%

\* The amounts presented above are as of the District's most recent fiscal year-end.

\*\*Schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

\*\*\*Due to a change in accounting principle implemented by ERS in FY19, District employer contributions transferred into the SRHP plan for postemployment benefits were \$3,124,330, as reported in Footnote 18. For additional information, see Notes to RSI - Net OPEB Liability.



## ALAMO COMMUNITY COLLEGE DISTRICT

### Notes to Required Supplementary Information Net OPEB Liability For the Year Ended August 31, 2020

#### Changes since Prior Actuarial Valuation

The following changes to actuarial assumptions and other inputs affected the measurement of the amounts reported in the RSI schedules related to OPEB:

- The discount rate was changed from 3.96% to 2.97% as a result of requirements by GASB No. 75 to utilize the yield or index rate for 20-year, tax-exempt general obligation bonds rated AA/Aa (or equivalent) or higher in effect on the measurement date.
- Assumed per capita Health Benefit Costs and Health Benefit Cost and Retiree Contribution trends were updated to reflect recent health plan experience and its effects on short-term expectations.
- The percentage of current retirees and retirees' spouses not yet eligible to participate in the HealthSelect Medicare Advantage Plan and future retirees and spouses who will elect to participate in the plan at the earliest date at which coverage can commence was updated to reflect recent plan experience and expected trends.
- The percentage of future retirees assumed to be married and electing coverage for their spouses was updated.
- The percentage of future retirees and future retiree spouses assumed to use tobacco was updated to reflect recent health plan experience and expected trends.

#### Changes to Benefit Terms

The following benefit revision was adopted since the prior actuarial valuation for HealthSelect retirees and dependents for whom Medicare is not primary:

- An increase in the out-of-pocket maximum for both HealthSelect and Consumer Directed HealthSelect (CDHP) from \$6,650 to \$6,750 for individuals and from \$13,300 to \$13,500 for families in order to remain consistent with Internal Revenue Service maximums. This minor benefit change has been reflected in the fiscal year 2020 Assumed per Capita Health Benefit Costs.

#### FY2019 Change in Accounting Principle

- The ERS system reports the insurance benefits for the active members in the Employees Life, Accident and Health Insurance and Benefits Fund, and retirees in the State Retiree Health Plan. The System prepares a blended premium rate for billing efficiency. Prior to January 2018, employer contributions associated with billings for retired members were deposited to the State Health Fund. However, this arrangement did not take into account the nature of the blended rate. Beginning in February 2018, the System deposits all employer contributions to the Employees Life, Accident and Health Insurance and Benefits Fund. The System will transfer monies from the Employees Life, Accident and Health Insurance and Benefits Fund to the State Retiree Health Plan based on the System's cash flow projections. As such, the cash contributions made by the District do not agree to the amount of contributions recognized by the plan, as noted in Schedule of District Contributions for OPEB and in Footnote 18.

## **Supplementary Information**



# ALAMO COMMUNITY COLLEGE DISTRICT

## Schedule A Schedule of Operating Revenues For the Year Ended August 31, 2020 With Memorandum Totals for the Year Ended August 31, 2019

	Unrestricted	Restricted	Total Educational Activities	Auxiliary Enterprises	FY20 Total	FY19 Total
<b>OPERATING REVENUES:</b>						
<b>Tuition</b>						
State-funded courses						
In-District resident tuition	\$ 93,987,912	\$ -	\$ 93,987,912	\$ -	\$ 93,987,912	\$ 84,385,871
Out-of-District resident tuition	25,011,783	-	25,011,783	-	25,011,783	27,065,146
Non-resident tuition	8,995,910	-	8,995,910	-	8,995,910	9,299,490
TPEG - credit set aside*	6,772,404	-	6,772,404	-	6,772,404	5,486,053
State-funded continuing education	1,058,462	-	1,058,462	-	1,058,462	1,380,435
TPEG - Non-credit set aside*	67,565	-	67,565	-	67,565	88,113
Non-State-funded continuing education	654,979	-	654,979	-	654,979	929,367
<b>Total tuition</b>	<b>136,549,015</b>	<b>-</b>	<b>136,549,015</b>	<b>-</b>	<b>136,549,015</b>	<b>128,634,475</b>
<b>Fees</b>						
Other	4,998,404	-	4,998,404	-	4,998,404	5,386,118
<b>Total fees</b>	<b>4,998,404</b>	<b>-</b>	<b>4,998,404</b>	<b>-</b>	<b>4,998,404</b>	<b>5,386,118</b>
<b>Total tuition and fees</b>	<b>141,547,419</b>	<b>-</b>	<b>141,547,419</b>	<b>-</b>	<b>141,547,419</b>	<b>134,020,593</b>
<b>Allowances and discounts</b>						
Institutional allowances and scholarships	(12,785,612)	-	(12,785,612)	-	(12,785,612)	(5,315,180)
Remissions and exemptions - state	(6,092,938)	-	(6,092,938)	-	(6,092,938)	(5,995,779)
Remissions and exemptions - local - dual credit	(23,785,871)	-	(23,785,871)	-	(23,785,871)	(24,046,003)
Federal grants to students	-	(39,448,271)	(39,448,271)	-	(39,448,271)	(37,159,605)
TPEG awards	-	(1,705,757)	(1,705,757)	-	(1,705,757)	(817,438)
State grants to students	-	(1,755,319)	(1,755,319)	-	(1,755,319)	(1,619,831)
Other local awards	(398,263)	(1,779,519)	(2,177,782)	-	(2,177,782)	(2,384,113)
<b>Total allowances and discounts</b>	<b>(43,062,684)</b>	<b>(44,688,866)</b>	<b>(87,751,550)</b>	<b>-</b>	<b>(87,751,550)</b>	<b>(77,337,949)</b>
<b>Total net tuition and fees</b>	<b>98,484,735</b>	<b>(44,688,866)</b>	<b>53,795,869</b>	<b>-</b>	<b>53,795,869</b>	<b>56,682,644</b>
<b>Other operating revenues</b>						
Federal grants and contracts	862,641	18,484,134	19,346,775	-	19,346,775	18,162,965
State grants and contracts	-	1,117,668	1,117,668	-	1,117,668	1,426,133
Local grants and contracts	1,034,250	1,127,058	2,161,308	-	2,161,308	1,555,032
Non-governmental grants and contracts	634,000	360,812	994,812	-	994,812	475,341
Other operating revenues	5,515,879	-	5,515,879	-	5,515,879	6,441,339
<b>Total other operating revenues</b>	<b>8,046,770</b>	<b>21,089,672</b>	<b>29,136,442</b>	<b>-</b>	<b>29,136,442</b>	<b>28,060,810</b>
<b>Sales and services of auxiliary enterprises</b>						
Bookstore commission	-	-	-	251,787	251,787	660,905
Palo Alto College natatorium	-	-	-	256,915	256,915	664,356
Day care centers	-	-	-	414,486	414,486	726,057
Vending machines and copiers	-	-	-	185,429	185,429	327,448
Campus access fees and fines	-	-	-	2,231,547	2,231,547	2,285,249
Auxiliary-restricted	-	-	-	55,218	55,218	58,326
Other	-	-	-	205,552	205,552	391,756
<b>Total sales and services of auxiliary enterprises</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,600,934</b>	<b>3,600,934</b>	<b>5,114,097</b>
<b>Total operating revenues</b>	<b>\$ 106,531,505</b>	<b>\$ (23,599,194)</b>	<b>\$ 82,932,311</b>	<b>\$ 3,600,934</b>	<b>\$ 86,533,245</b>	<b>\$ 89,857,551</b>
				(Exhibit 2)	(Exhibit 2)	

\*In accordance with Education Code 56.033, \$6,839,969 and \$5,574,166 of tuition was set aside for the Texas Public Education Grant for the years ended August 31, 2020 and 2019, respectively.

**ALAMO COMMUNITY COLLEGE DISTRICT**

**Schedule B  
Schedule of Operating Expenses by Object  
For the Year Ended August 31, 2020  
With Memorandum Totals for the Year Ended August 31, 2019**

	Salaries	Benefits		Other	FY20	FY19
	and Wages	State	Local	Expenses	Total	Total
<b>OPERATING EXPENSES:</b>						
<b>Unrestricted - educational activities</b>						
Instruction	\$ 95,652,113	\$ -	\$ 23,418,968	\$ 11,327,554	\$ 130,398,635	\$ 123,176,504
Public service	881,843	-	201,554	488,913	1,572,310	1,411,210
Academic support	14,836,982	-	4,671,574	5,183,842	24,692,398	24,349,819
Student services	31,572,866	-	10,160,178	9,262,658	50,995,702	45,835,431
Institutional support	43,224,974	-	8,015,042	18,356,869	69,596,885	71,331,948
Operation and maintenance of plant	5,688,563	-	3,265,622	34,247,848	43,202,033	37,492,606
Scholarships and fellowships	-	-	-	389,760	389,760	511,544
<b>Total unrestricted educational activities</b>	<b>191,857,341</b>	<b>-</b>	<b>49,732,938</b>	<b>79,257,444</b>	<b>320,847,723</b>	<b>304,109,062</b>
<b>Restricted - educational activities</b>						
Instruction	2,528,937	9,755,094	650,645	3,261,752	16,196,428	14,027,399
Public service	8,802	104,306	5,197	16,751	135,056	103,748
Academic support	2,087,559	1,990,831	444,565	1,594,516	6,117,471	5,314,764
Student services	4,990,130	4,131,585	312,031	1,140,477	10,574,223	9,109,909
Institutional support	2,120,755	5,223,501	386,390	3,215,017	10,945,663	7,328,088
Operation and maintenance of plant	-	-	-	1,384,101	1,384,101	3,265,197
Scholarships and fellowships	-	-	-	58,792,407	58,792,407	56,313,872
<b>Total restricted educational activities</b>	<b>11,736,183</b>	<b>21,205,317</b>	<b>1,798,828</b>	<b>69,405,021</b>	<b>104,145,349</b>	<b>95,462,977</b>
<b>Total educational activities</b>	<b>203,593,524</b>	<b>21,205,317</b>	<b>51,531,766</b>	<b>148,662,465</b>	<b>424,993,072</b>	<b>399,572,039</b>
Auxiliary enterprises - unrestricted	771,361	-	273,059	348,899	1,393,319	1,429,752
Auxiliary enterprises - restricted	25,066	-	12,924	245,661	283,651	210,742
Depreciation expense - buildings	-	-	-	29,891,405	29,891,405	28,550,163
Depreciation expense - equipment	-	-	-	3,646,128	3,646,128	3,830,177
<b>Total operating expenses</b>	<b>\$ 204,389,951</b>	<b>\$ 21,205,317</b>	<b>\$ 51,817,749</b>	<b>\$ 182,794,558</b>	<b>\$ 460,207,575</b>	<b>\$ 433,592,873</b>
					(Exhibit 2)	(Exhibit 2)

**ALAMO COMMUNITY COLLEGE DISTRICT**

**Schedule C  
Schedule of Non-Operating Revenues and Expenses  
For the Year Ended August 31, 2020  
With Memorandum Totals for the Year Ended August 31, 2019**

	Unrestricted	Restricted	Total Educational Activities	Auxiliary Enterprises	FY20 Total	FY19 Total
<b>NON-OPERATING REVENUES:</b>						
State appropriations						
Education and general state support	\$ 62,774,470	\$ (261,000)	\$ 62,513,470	\$ -	\$ 62,513,470	\$ 59,906,511
State group insurance	-	10,370,087	10,370,087	-	10,370,087	9,200,803
State retirement match	-	10,835,229	10,835,229	-	10,835,229	7,646,334
Ad valorem taxes						
Taxes for maintenance and operations	178,390,458	-	178,390,458	-	178,390,458	167,473,259
Taxes for maintenance and operations-MTN	9,071,983	-	9,071,983	-	9,071,983	9,072,244
Taxes for debt service	-	59,595,081	59,595,081	-	59,595,081	55,390,744
Federal revenue, non-operating	-	99,458,627	99,458,627	-	99,458,627	93,921,320
State revenue, non-operating	-	3,878,086	3,878,086	-	3,878,086	3,610,130
Gifts	15,542	692,293	707,835	-	707,835	405,893
Investment income	3,611,878	1,614,407	5,226,285	-	5,226,285	9,033,162
Total non-operating revenues	<u>253,864,331</u>	<u>186,182,810</u>	<u>440,047,141</u>	<u>-</u>	<u>440,047,141</u>	<u>415,660,400</u>
<b>NON-OPERATING EXPENSES:</b>						
Interest on capital-related debt	-	(15,473,146)	(15,473,146)	-	(15,473,146)	(19,845,187)
Interest on capital-related debt-MTN	(2,316,983)	-	(2,316,983)	-	(2,316,983)	(2,637,244)
(Loss) gain on disposal of capital assets	-	(8,914,392)	(8,914,392)	-	(8,914,392)	548,200
Other non-operating expenses	-	(8,542,378)	(8,542,378)	-	(8,542,378)	(3,821,253)
Total non-operating expenses	<u>(2,316,983)</u>	<u>(32,929,916)</u>	<u>(35,246,899)</u>	<u>-</u>	<u>(35,246,899)</u>	<u>(25,755,484)</u>
Net non-operating revenues	<u>\$ 251,547,348</u>	<u>\$ 153,252,894</u>	<u>\$ 404,800,242</u>	<u>\$ -</u>	<u>\$ 404,800,242</u>	<u>\$ 389,904,916</u>
					(Exhibit 2)	(Exhibit 2)

**ALAMO COMMUNITY COLLEGE DISTRICT**

**Schedule D  
Schedule of Net Position by Source and Availability  
For the Year Ended August 31, 2020  
With Memorandum Totals for the Year Ended August 31, 2019**

	Detail by Source				Available for Current Operations		
	Unrestricted	Restricted		Capital Assets Net of Depreciation & Related Debt	Total	Yes	No
		Expendable	Non-Expendable				
Current:							
Unrestricted	\$ (167,123,633)	\$ -	\$ -	\$ -	\$ (167,123,633)	\$ -	\$ (167,123,633)
Board-designated	3,171,169	-	-	-	3,171,169	-	3,171,169
Restricted	-	10,927,836	-	-	10,927,836	-	10,927,836
Auxiliary enterprises	5,547,271	-	-	-	5,547,271	-	5,547,271
Loan	203,398	-	-	-	203,398	-	203,398
Plant:							
Unexpended	12,054,088	-	-	-	12,054,088	-	12,054,088
Renewals	812,693	-	-	-	812,693	-	812,693
Debt service	-	12,723,271	-	-	12,723,271	-	12,723,271
Investment in plant	-	-	-	335,842,314	335,842,314	-	335,842,314
<b>Total net position, August 31, 2020</b>	<b>(145,335,014)</b>	<b>23,651,107</b>	<b>-</b>	<b>335,842,314</b>	<b>214,158,407</b> (Exhibit 1)	<b>-</b>	<b>214,158,407</b>
<b>Total net position, August 31, 2019</b>	<b>(155,974,711)</b>	<b>20,297,694</b>		<b>318,709,512</b>	<b>183,032,495</b> (Exhibit 1)	<b>-</b>	<b>183,032,495</b>
<b>Net increase in net position</b>	<b>\$ 10,639,697</b>	<b>\$ 3,353,413</b>	<b>\$ -</b>	<b>\$ 17,132,802</b>	<b>\$ 31,125,912</b> (Exhibit 2)	<b>\$ -</b>	<b>\$ 31,125,912</b>

**ALAMO COMMUNITY COLLEGE DISTRICT**

**Schedule E  
Schedule of Expenditures of Federal Awards  
For the Year Ended August 31, 2020**

Federal Grantor/Cluster/Program Title/Pass-Through Grantor/Pass-Through Grantor's Award Number	CFDA Number	Expenditures			Subrecipient Expenditures
		Direct Awards	Pass-Through Awards	Total	
<b>U.S. DEPARTMENT OF EDUCATION</b>					
Student Financial Assistance Cluster					
Federal Supplemental Educational Opportunity Grants	84.007	\$ 2,790,667	\$ -	\$ 2,790,667	\$ - *
Federal Work-Study Program	84.033	3,891,443	-	3,891,443	- *
Federal Pell Grant Program	84.063	79,510,399	-	79,510,399	- *
Federal Direct Student Loans	84.268	19,953,827	-	19,953,827	- *
Total Student Financial Assistance Cluster		106,146,336	-	106,146,336	-
TRIO Cluster					
TRIO Student Support Services	84.042	505,255	-	505,255	-
TRIO Talent Search	84.044	295,783	-	295,783	-
TRIO Upward Bound	84.047	1,116,542	-	1,116,542	-
Total TRIO Cluster		1,917,580	-	1,917,580	-
Adult Education - Basic Grants to States					
Texas Workforce Commission	84.002	-	-	-	-
2019AEL000		-	222,765	222,765	-
2019AEL003		-	74,293	74,293	-
Education Service Center Region 20		-	467,631	467,631	-
N/A		-	467,631	467,631	-
Total	84.002	-	764,689	764,689	-
Higher Education Institutional Aid					
Our Lady of the Lake University	84.031	9,145,888	-	9,145,888	179,783
EXITOS		-	9,689	9,689	-
University of Texas at San Antonio		-	172,818	172,818	-
1000002502		-	172,818	172,818	-
Total	84.031	9,145,888	182,507	9,328,395	179,783
Career and Technical Education -- Basic Grants to States					
Texas Higher Education Coordinating Board	84.048	-	-	-	-
22082		-	1,785,055	1,785,055	-
Total	84.048	-	1,785,055	1,785,055	-
Fund for the Improvement of Postsecondary Education					
Education Research, Development and Dissemination	84.305	-	-	-	-
University of Virginia		-	-	-	-
Texas Higher Education Foundation		-	8,328	8,328	-
GM10155_150692		-	8,328	8,328	-
Total	84.305	-	8,328	8,328	-
Child Care Access Means Parents in Schools					
Child Care Access Means Parents in Schools	84.335	496,676	-	496,676	-
Education Stabilization Fund-COVID-19					
Education Stabilization Fund-COVID-19	84.425 E	10,426,057	-	10,426,057	- *
Education Stabilization Fund-COVID-19	84.425 F	1,617,973	-	1,617,973	- *
Education Stabilization Fund-COVID-19	84.425 J	1,100,784	-	1,100,784	- *
Education Stabilization Fund-COVID-19	84.425 L	121,304	-	121,304	- *
Total	84.425	13,266,118	-	13,266,118	-
<b>TOTAL U.S. DEPARTMENT OF EDUCATION</b>		<b>130,986,690</b>	<b>2,740,579</b>	<b>133,727,269</b>	<b>179,783</b>

\*Major program



**ALAMO COMMUNITY COLLEGE DISTRICT**

**Schedule E  
Schedule of Expenditures of Federal Awards – (Continued)  
For the Year Ended August 31, 2020**

Federal Grantor/Cluster/Program Title/Pass-Through Grantor/Pass-Through Grantor's Award Number	CFDA Number	Expenditures			Subrecipient Expenditures
		Direct Awards	Pass-Through Awards	Total	
<b>U.S. DEPARTMENT OF AGRICULTURE</b>					
Hispanic Serving Institutions Education Grants Texas State University 17004-82646-1 17005-82646-1	10.223	\$ -	\$ -	\$ -	\$ -
		-	11,000	11,000	-
		-	15,346	15,346	-
Total	10.223	-	26,346	26,346	-
Child and Adult Care Food Program Texas Department of Agriculture 75N8022	10.558	-	-	-	-
		-	9,450	9,450	-
Total	10.558	-	9,450	9,450	-
Soil and Water Conservation	10.902	1,742	-	1,742	-
<b>TOTAL U.S. DEPARTMENT OF AGRICULTURE</b>		<b>1,742</b>	<b>35,796</b>	<b>37,538</b>	<b>-</b>
<b>U.S. DEPARTMENT OF COMMERCE</b>					
Economic Development Cluster Investments for Public Works and Economic Development Facilities Total Economic Development Cluster	11.300	33,394	-	33,394	-
		33,394	-	33,394	-
<b>TOTAL U.S. DEPARTMENT OF COMMERCE</b>		<b>33,394</b>	<b>-</b>	<b>33,394</b>	<b>-</b>
<b>U.S. DEPARTMENT OF DEFENSE</b>					
Centers for Academic Excellence University of Texas at San Antonio HHM402-18-1-0004UTSA1000002528	12.598	-	-	-	-
		-	6,000	6,000	-
Total	12.598	-	6,000	6,000	-
Information Security Grants GenCyber Grants Program	12.902 12.903	56,597 11,132	- -	56,597 11,132	- -
<b>TOTAL U.S. DEPARTMENT OF DEFENSE</b>		<b>67,729</b>	<b>6,000</b>	<b>73,729</b>	<b>-</b>
<b>U.S. DEPARTMENT OF JUSTICE</b>					
Grants to Reduce Domestic Violence, Dating Violence, Sexual Assault, and Stalking on Campus	16.525	34,994	-	34,994	-
<b>TOTAL U.S. DEPARTMENT OF JUSTICE</b>		<b>34,994</b>	<b>-</b>	<b>34,994</b>	<b>-</b>
<b>U.S. DEPARTMENT OF LABOR</b>					
WIOA Cluster WIOA Adult Program Alamo Workforce Development, Inc. DBA Workforce Solutions Alamo N/A	17.258	-	-	-	-
		-	(949)	(949)	-
Total	17.258	-	(949)	(949)	-
WIOA Dislocated Worker Formula Grants Texas Workforce Commission 2020ATP002	17.278	-	-	-	-
		-	35,591	35,591	-
Total	17.278	-	35,591	35,591	-
Total WIOA Cluster		-	34,642	34,642	-
H-1B Job Training Grants San Jacinto Community College District DOL53179001	17.268	389,653	-	389,653	197,762
		-	36,184	36,184	-
Total	17.268	<b>389,653</b>	<b>36,184</b>	<b>425,837</b>	<b>197,762</b>
<b>TOTAL U.S. DEPARTMENT OF LABOR</b>		<b>389,653</b>	<b>70,826</b>	<b>460,479</b>	<b>197,762</b>
<b>U.S. DEPARTMENT OF STATE</b>					
Public Diplomacy Programs Partners Of The Americas Inc 100K-292COL-1	19.040	-	-	-	-
		-	88	88	-
Total	19.040	-	88	88	-
<b>TOTAL U.S. DEPARTMENT OF STATE</b>		<b>-</b>	<b>88</b>	<b>88</b>	<b>-</b>

**ALAMO COMMUNITY COLLEGE DISTRICT**

**Schedule E  
Schedule of Expenditures of Federal Awards – (Continued)  
For the Year Ended August 31, 2020**

Federal Grantor/Cluster/Program Title/Pass-Through Grantor/Pass-Through Grantor's Award Number	CFDA Number	Expenditures			Subrecipient Expenditures
		Direct Awards	Pass-Through Awards	Total	
<b>U.S. DEPARTMENT OF TRANSPORTATION</b>					
Commercial Motor Vehicle Operator Safety Training Grants	20.235	\$ 94,500	\$ -	\$ 94,500	\$ -
<b>TOTAL U.S. DEPARTMENT OF TRANSPORTATION</b>		<b>94,500</b>	<b>-</b>	<b>94,500</b>	<b>-</b>
<b>NATIONAL AERONAUTICS AND SPACE ADMINISTRATION</b>					
Office of Stem Engagement (OSTEM)	43.008	-	-	-	-
University of Texas at San Antonio 1000003149		-	38,000	38,000	-
Total	43.008	-	38,000	38,000	-
<b>TOTAL NATIONAL AERONAUTICS AND SPACE ADMINISTRATION</b>		<b>-</b>	<b>38,000</b>	<b>38,000</b>	<b>-</b>
<b>NATIONAL ENDOWMENT FOR THE HUMANITIES</b>					
Promotion of the Arts Grants to Organizations and Individuals Humanities Texas HTx Grant 2018-5427	45.129	-	-	-	-
Total	45.129	-	1,500	1,500	-
<b>TOTAL NATIONAL ENDOWMENT FOR THE HUMANITIES</b>		<b>-</b>	<b>1,500</b>	<b>1,500</b>	<b>-</b>
<b>NATIONAL SCIENCE FOUNDATION</b>					
Research & Development Cluster Education and Human Resources	47.076	1,119,962	-	1,119,962	38,829
Total Research & Development Cluster and CFDA Total	47.076	1,119,962	-	1,119,962	38,829
<b>TOTAL NATIONAL SCIENCE FOUNDATION</b>		<b>1,119,962</b>	<b>-</b>	<b>1,119,962</b>	<b>38,829</b>
<b>U.S. DEPARTMENT OF HEALTH &amp; HUMAN SERVICES</b>					
TANF Cluster					
Temporary Assistance for Needy Families Texas Workforce Commission 2019SMP002	93.558	-	-	-	-
Community Council of South Central Texas Prime Award 2019SSF001		-	3,804	3,804	-
Education Service Center Region 20 N/A		-	2,303	2,303	-
Total TANF Cluster and CFDA Total	93.558	-	26,463	26,463	-
Affordable Care Act (ACA) Personal Responsibility Education Program Healthy Futures of Texas HFTX PRIME AWRD 90AK0050-05-00	93.092	-	-	-	-
Total	93.092	-	246,199	246,199	-
Health Profession Opportunity Grants	93.093	2,665,724	-	2,665,724	519,288
Substance Abuse and Mental Health Services Projects of Regional and National Significance University of Texas at Austin UTA17-000808	93.243	-	-	-	-
Total	93.243	-	12,913	12,913	-
<b>TOTAL U.S. DEPARTMENT OF HEALTH &amp; HUMAN SERVICES</b>		<b>2,665,724</b>	<b>291,682</b>	<b>2,957,406</b>	<b>519,288</b>
<b>CORPORATION FOR NATIONAL AND COMMUNITY SERVICE</b>					
AmeriCorps Public Allies Inc OP021-94.006-19-PASA	94.006	-	-	-	-
OP021-94.006-20-PASA		-	76,414	76,414	-
Total	94.006	-	103,956	103,956	-
<b>TOTAL CORPORATION FOR NATIONAL AND COMMUNITY SERVICE</b>		<b>-</b>	<b>180,370</b>	<b>180,370</b>	<b>-</b>
<b>TOTAL EXPENDITURES OF FEDERAL AWARDS</b>		<b>\$ 135,394,388</b>	<b>\$ 3,364,841</b>	<b>\$ 138,759,229</b>	<b>\$ 935,662</b>

See Independent Auditor's Report and accompanying notes to Schedule of Expenditures of Federal Awards.

**ALAMO COMMUNITY COLLEGE DISTRICT**

**Schedule E**  
**Notes to Schedule of Expenditures of Federal Awards – (Continued)**  
**For the Year Ended August 31, 2020**

**1. FEDERAL ASSISTANCE RECONCILIATION**

Other Operating Revenues - federal grants and contracts - per Schedule A	\$ 19,346,775
Add: Non-Operating Revenues - federal revenue, non-operating - per Schedule C	<u>99,458,627</u>
Total Federal Revenues per Schedule A and C	118,805,402
Reconciling Items:	
Add: Federal Direct Student Loans	19,953,827
Less: Federal contracts (Note 3 below)	<u>-</u>
Total Federal Expenditures per Schedule of Expenditures of Federal Awards	<u>\$ 138,759,229</u>

**2. SIGNIFICANT ACCOUNTING POLICIES USED IN PREPARING THE SCHEDULE**

The expenditures included in the schedule are reported for the District's fiscal year. Expenditure reports to funding agencies are prepared on the award period basis. The expenditures reported above represent funds that have been expended by the District for the purposes of the award. The expenditures reported above may not have been reimbursed by the funding agencies as of the end of the fiscal year. Some amounts reported in the schedule may differ from amounts used in the preparation of the basic financial statements. Separate accounts are maintained for the different awards to aid in the observance of limitations and restrictions imposed by the funding agencies. Since the District uses agency approved Indirect Recovery Rate it has elected not to use the 10% de minimis cost rates as permitted in the Uniform Guidance, Section 200.414 Indirect (F&A) costs. The District has followed all applicable guidelines issued by various entities in the preparation of the schedule.

**3. EXPENDITURES NOT SUBJECT TO FEDERAL SINGLE AUDIT**

The District did not receive any federal contracts, \$0.

**4. FEDERAL DIRECT STUDENT LOAN PROGRAM**

The District participates in the Federal Direct Student Loans program (CFDA 84.268). Loans under the Federal Direct Student Loans program are made directly by the federal government to students. Loans disbursed during the fiscal year ended August 31, 2020 totaled \$19,953,827 and are presented as current year federal expenditures.

**ALAMO COMMUNITY COLLEGE DISTRICT**

**Schedule E  
Notes to Schedule of Expenditures of Federal Awards – (Continued)  
For the Year Ended August 31, 2020**

**5. AMOUNTS PASSED-THROUGH BY THE ALAMO COMMUNITY COLLEGE DISTRICT**

U.S. Department of Education		
Passed through Higher Education Institutional Aid (CFDA 84.031) to:		
University of Texas at San Antonio		\$ 179,783
	Total	<u>179,783</u>
U.S. Department of Labor		
Passed through H-1B Job Training Grants (CFDA 17.268) to:		
Codeup LLC		91,000
Project Quest		<u>106,762</u>
	Total	<u>197,762</u>
National Science Foundation		
Passed through Education and Human Resources (CFDA 47.076) to:		
Penn State University		21,851
Southwest Research Institute		<u>16,978</u>
	Total	<u>38,829</u>
U.S. Department of Health & Human Services		
Passed through Affordable Care Act (ACA) Health Profession Opportunity Grants (CFDA 93.093) to:		
Family Service		51,835
Project Quest		130,284
San Antonio Housing Authority		64,039
Goodwill Industries of San Antonio		180,788
Prospera Housing		37,305
Alamo Workforce Development		<u>55,037</u>
	Total	<u>519,288</u>
	Total Amounts Passed-Through	<u><u>\$ 935,662</u></u>

**6. NONCASH AWARDS**

There were no federal noncash awards in fiscal year 2020 other than Federal Direct Student Loans discussed in Note 4 above.

**ALAMO COMMUNITY COLLEGE DISTRICT**

**Schedule F  
Schedule of Expenditures of State Awards  
For the Year Ended August 31, 2020**

State Grantor/Pass-Through Grantor/Program Title	Grantor's Award Number	Expenditures			Subrecipient Expenditures
		Direct Awards	Pass-Through Awards	Total	
<b>TEXAS HIGHER EDUCATION COORDINATING BOARD</b>					
Comprehensive College Readiness and Success Model for 60x30TX	18671	\$ 1,057	\$ -	\$ 1,057	\$ -
Comprehensive College Readiness and Success Model for 60x30TX	20521	70,596	-	70,596	-
Educational Aide Exemption		7,164	-	7,164	-
Professional Nursing Shortage Reduction Program - Under 70		99,699	-	99,699	-
Texas College Work Study		200,974	-	200,974	-
Texas Equalization Opportunity Grant Initial		2,187,764	-	2,187,764	- *
Texas Equalization Opportunity Grant Renewal		1,482,184	-	1,482,184	- *
Texas Pathways Project	9953	14,218	-	14,218	-
<b>TOTAL TEXAS HIGHER EDUCATION COORDINATING BOARD</b>		<b>4,063,656</b>	<b>-</b>	<b>4,063,656</b>	<b>-</b>
<b>TEXAS WORKFORCE COMMISSION</b>					
Apprenticeship Training Program	2020ATP002	53,946	-	53,946	-
Skills Development Fund	2018SDF000	3,471	-	3,471	- *
Skills Development Fund	2018SDF001	533,621	-	533,621	- *
Skills Development Fund	2019SDF000	83,981	-	83,981	- *
Skills Development Fund	2019SDF001	908	-	908	- *
Skills Development Fund	2020COS001	65	-	65	- *
Total Skills Development Fund		622,046	-	622,046	-
Skills for Small Business	2018SSD000	27,144	-	27,144	-
Skills for Small Business	2020SSD001	1,890	-	1,890	-
Total Skills for Small Business		29,034	-	29,034	-
<b>Education Service Center Region 20</b>					
Adult Education - Basic Grants to States	N/A	-	70,244	70,244	-
<b>TOTAL TEXAS WORKFORCE COMMISSION</b>		<b>705,026</b>	<b>70,244</b>	<b>775,270</b>	<b>-</b>
<b>THE TEXAS STATE LEGISLATURE</b>					
Texas Bexar County Fostering Educational Success Pilot Project County of Bexar					
University of Texas at San Antonio	N/A	-	156,828	156,828	-
<b>TOTAL THE TEXAS STATE LEGISLATURE</b>		<b>-</b>	<b>156,828</b>	<b>156,828</b>	<b>-</b>
<b>TOTAL EXPENDITURES OF STATE AWARDS</b>		<b>\$ 4,768,682</b>	<b>\$ 227,072</b>	<b>\$ 4,995,754</b>	<b>\$ -</b>

\*Major program

**ALAMO COMMUNITY COLLEGE DISTRICT**

**Schedule F  
Notes to Schedule of Expenditures of State Awards  
For the Year Ended August 31, 2020**

**1. STATE ASSISTANCE RECONCILIATION**

Other Operating Revenues - state grants and contracts - per Schedule A	\$ 1,117,668
Add: Non-Operating Revenues - state revenue, non-operating - per Schedule C	<u>3,878,086</u>
Total State Revenues per Schedule A and C	4,995,754
Reconciling Items:	
Less: State contracts (Note 3 below)	<u>-</u>
Total State Expenditures per Schedule of Expenditures of State Awards	<u>\$ 4,995,754</u>

**2. SIGNIFICANT ACCOUNTING POLICIES USED IN PREPARING THE SCHEDULE**

The expenditures included in the schedule are reported for the District’s fiscal year. Expenditure reports to funding agencies are prepared on the award period basis. The expenditures reported above represent funds that have been expended by the District for the purposes of the award. The expenditures reported above may not have been reimbursed by the funding agencies as of the end of the fiscal year. Some amounts reported in the schedule may differ from amounts used in the preparation of the basic financial statements. Separate accounts are maintained for the different awards to aid in the observance of limitations and restrictions imposed by the funding agencies. The District has followed all applicable guidelines issued by various entities in the preparation of the schedule.

**3. EXPENDITURES NOT SUBJECT TO STATE SINGLE AUDIT**

The District did not receive any state contracts, \$0.

**4. AMOUNTS PASSED THROUGH BY THE ALAMO COMMUNITY COLLEGE DISTRICT**

There were no state noncash awards received in fiscal year 2020.



**Other Information – By Location  
(Unaudited)**





**ALAMO COMMUNITY COLLEGE DISTRICT**  
**San Antonio, Texas**  
**Schedule of Operating Revenues by Location**  
**For the Year Ended August 31, 2020**  
**(Unaudited)**

	DIST SVCS	SAC	SPC	PAC	NVC	NLC	TOTAL
<b>OPERATING REVENUES:</b>							
Tuition							
State-funded courses							
In-District resident tuition	\$ -	\$ 28,862,076	\$ 16,669,220	\$ 14,269,132	\$ 26,642,454	\$ 7,545,030	\$ 93,987,912
Out-of-District resident tuition	-	5,338,352	5,934,922	3,730,505	3,818,078	6,189,926	25,011,783
Non-resident tuition	-	2,784,826	1,937,647	1,621,969	1,772,452	879,016	8,995,910
TPEG - credit set aside	-	2,172,872	1,128,809	948,596	1,750,705	771,422	6,772,404
State-funded continuing education	1,008,540	-	49,922	-	-	-	1,058,462
TPEG - non-credit set aside	64,378	-	3,187	-	-	-	67,565
Non-State-funded continuing education	419,512	-	218,197	17,270	-	-	654,979
Total tuition	1,492,430	39,158,126	25,941,904	20,587,472	33,983,689	15,385,394	136,549,015
Fees							
Other	2,045,380	957,857	498,383	374,479	805,349	316,956	4,998,404
Total fees	2,045,380	957,857	498,383	374,479	805,349	316,956	4,998,404
Total tuition and fees	3,537,810	40,115,983	26,440,287	20,961,951	34,789,038	15,702,350	141,547,419
Allowances and discounts							
Institutional allowances and scholarships	(1,524,241)	(3,694,690)	(1,544,151)	(1,527,552)	(3,162,554)	(1,332,424)	(12,785,612)
Remissions and exemptions - state	-	(1,936,214)	(968,449)	(832,231)	(1,439,661)	(916,383)	(6,092,938)
Remissions and exemptions - local - dual credit	-	(3,812,984)	(7,130,722)	(5,354,936)	(4,980,687)	(2,506,542)	(23,785,871)
Federal grants to students	-	(13,466,166)	(6,275,926)	(6,634,565)	(9,573,354)	(3,498,260)	(39,448,271)
TPEG awards	-	(582,282)	(271,373)	(286,881)	(413,955)	(151,266)	(1,705,757)
State grants to students	-	(599,200)	(279,258)	(295,216)	(425,983)	(155,662)	(1,755,319)
Other local awards	(1,565,512)	(310,965)	(190,918)	(110,387)	-	-	(2,177,782)
Total allowances and discounts	(3,089,753)	(24,402,501)	(16,660,797)	(15,041,768)	(19,996,194)	(8,560,537)	(87,751,550)
Total net tuition and fees	448,057	15,713,482	9,779,490	5,920,183	14,792,844	7,141,813	53,795,869
Other operating revenues							
Federal grants and contracts	4,326,059	3,688,249	6,869,124	2,730,850	1,616,628	115,865	19,346,775
State grants and contracts	893,428	73,607	80,037	-	70,596	-	1,117,668
Local grants and contracts	1,713,017	448,291	-	-	-	-	2,161,308
Non-governmental grants and contracts	738,821	140,608	21,675	35,511	58,197	-	994,812
Other operating revenues	2,473,735	896,855	610,167	1,003,395	199,576	332,151	5,515,879
Total other operating revenues	10,145,060	5,247,610	7,581,003	3,769,756	1,944,997	448,016	29,136,442
Sales and services of auxiliary enterprises							
Bookstore commission	-	56,156	46,782	65,593	69,753	13,503	251,787
Palo Alto College natatorium	-	-	-	256,915	-	-	256,915
Day care centers	-	155,770	131,143	127,573	-	-	414,486
Vending machines and copiers	11,696	44,404	46,597	29,135	44,098	9,499	185,429
Campus access fees and fines	18,530	773,823	308,247	286,850	616,633	227,464	2,231,547
Auxiliary-restricted	310	1,478	53,430	-	-	-	55,218
Other	73	122,680	15,559	23,321	32,418	11,501	205,552
Total sales and services of auxiliary enterprises	30,609	1,154,311	601,758	789,387	762,902	261,967	3,600,934
Total operating revenues	\$ 10,623,726	\$ 22,115,403	\$ 17,962,251	\$ 10,479,326	\$ 17,500,743	\$ 7,851,796	\$ 86,533,245

**ALAMO COMMUNITY COLLEGE DISTRICT**  
**San Antonio, Texas**  
**Schedule of Operating Expenses by Location**  
**For the Year Ended August 31, 2020**  
**(Unaudited)**

	DIST SVCS	SAC	SPC	PAC	NVC	NLC	TOTAL
Educational activities							
Instruction	\$ 9,148,561	\$ 45,993,236	\$ 33,017,095	\$ 19,885,401	\$ 27,730,088	\$ 10,820,682	\$ 146,595,063
Public service	69,952	1,489,916	122,268	25,230	-	-	1,707,366
Academic support	2,490,053	5,989,470	6,708,770	2,919,724	9,185,083	3,516,769	30,809,869
Student services	13,970,615	14,633,488	9,049,177	9,695,870	9,653,291	4,567,484	61,569,925
Institutional support	49,281,192	11,262,491	8,247,467	5,213,527	3,389,983	3,147,888	80,542,548
Operation and maintenance of plant	9,837,437	9,252,901	12,672,777	4,760,414	4,581,170	3,481,435	44,586,134
Scholarships and fellowships	568,268	20,495,347	8,903,304	10,136,493	14,849,332	4,229,423	59,182,167
Total educational activities	85,366,078	109,116,849	78,720,858	52,636,659	69,388,947	29,763,681	424,993,072
Auxiliary enterprises	26,465	154,331	232,714	1,206,719	29,649	27,092	1,676,970
Depreciation expense - buildings	2,694,373	6,680,520	7,559,133	4,966,426	4,567,481	3,423,472	29,891,405
Depreciation expense - equipment	1,497,977	631,223	1,105,648	126,553	210,507	74,220	3,646,128
Total operating expenses	\$ 89,584,893	\$ 116,582,923	\$ 87,618,353	\$ 58,936,357	\$ 74,196,584	\$ 33,288,465	\$ 460,207,575

**ALAMO COMMUNITY COLLEGE DISTRICT**  
**San Antonio, Texas**  
**Schedule of Non-Operating Revenues and Expenses by Location**  
**For the Year Ended August 31, 2020**  
**(Unaudited)**

	DIST SVCS	SAC	SPC	PAC	NVC	NLC	TOTAL
<b>NON-OPERATING REVENUES:</b>							
State appropriations							
Education and general state support	\$ -	\$ 18,444,312	\$ 14,389,530	\$ 9,183,532	\$ 15,655,948	\$ 4,840,148	\$ 62,513,470
State group insurance	(1,390,572)	3,794,623	2,601,849	1,780,411	2,404,818	1,178,958	10,370,087
State retirement match	6,547,603	1,331,323	992,236	650,008	919,916	394,143	10,835,229
Ad valorem taxes							
Taxes for maintenance and operations	66,616,303	32,975,133	31,227,827	18,884,488	16,907,113	11,779,594	178,390,458
Taxes for maintenance notes	3,387,748	1,676,939	1,588,080	960,364	859,805	599,047	9,071,983
Taxes for debt service	22,254,574	11,016,036	10,432,316	6,308,762	5,648,174	3,935,219	59,595,081
Federal revenue, non-operating	-	34,467,732	16,588,447	16,804,495	23,988,870	7,609,083	99,458,627
State revenue, non-operating	-	1,495,196	553,037	630,008	1,091,455	108,390	3,878,086
Gifts	255,333	8,464	403,435	15,105	14,009	11,489	707,835
Investment income	5,100,552	43,430	18,669	17,514	33,059	13,061	5,226,285
Total non-operating revenues	102,771,541	105,253,188	78,795,426	55,234,687	67,523,167	30,469,132	440,047,141
<b>NON-OPERATING EXPENSES:</b>							
Interest on capital-related debt	(1,331,413)	(3,374,393)	(3,001,650)	(2,558,669)	(2,875,653)	(2,331,368)	(15,473,146)
Interest on maintenance tax notes	(199,367)	(505,290)	(449,474)	(383,141)	(430,607)	(349,104)	(2,316,983)
Loss on disposal of capital assets	(7,581,004)	(1,123,030)	(4,767)	(26,475)	(11,063)	(168,053)	(8,914,392)
Other non-operating expenses	(5,883,142)	190,725	(594,204)	93,226	(2,295,773)	(53,210)	(8,542,378)
Total non-operating expenses	(14,994,926)	(4,811,988)	(4,050,095)	(2,875,059)	(5,613,096)	(2,901,735)	(35,246,899)
Net non-operating revenues	\$ 87,776,615	\$ 100,441,200	\$ 74,745,331	\$ 52,359,628	\$ 61,910,071	\$ 27,567,397	\$ 404,800,242

**ALAMO COMMUNITY COLLEGE DISTRICT**  
**San Antonio, Texas**  
**Schedule of Capital Assets by Asset Types**  
**For the Year Ended August 31, 2020**  
**(Unaudited)**

	Balance 9/1/2019	Additions	Deletions	Balance 8/31/2020
<i>Land:</i>				
San Antonio College	\$ 12,494,877	\$ 197,526	\$ -	\$ 12,692,403
St. Philip's College	6,183,345	-	-	6,183,345
Palo Alto College	6,727,257	-	-	6,727,257
Northwest Vista College	1,717,000	-	-	1,717,000
Northeast Lakeview College	5,259,089	-	305,611	4,953,478
North Central Campus	12,793,381	-	-	12,793,381
District offices	18,093,193	-	8,511,500	9,581,693
<b>Total land</b>	<b>63,268,142</b>	<b>197,526</b>	<b>8,817,111</b>	<b>54,648,557</b>
<i>Buildings and building improvements:</i>				
San Antonio College	234,974,208	-	-	234,974,208
St. Philip's College	206,907,739	30,568,298	-	237,476,037
Palo Alto College	135,473,666	-	-	135,473,666
Northwest Vista College	132,908,297	23,746,401	-	156,654,698
Northeast Lakeview College	117,273,693	-	-	117,273,693
North Central Campus	-	-	-	-
District offices	92,471,703	1,533,442	23,479,221	70,525,924
<b>Total buildings and building improvements</b>	<b>920,009,306</b>	<b>55,848,141</b>	<b>23,479,221</b>	<b>952,378,226</b>
<i>Other real estate improvements:</i>				
San Antonio College	28,863,402	-	2,830,776	26,032,626
St. Philip's College	28,704,717	2,746,331	-	31,451,048
Palo Alto College	21,387,086	194,517	-	21,581,603
Northwest Vista College	35,145,937	-	-	35,145,937
Northeast Lakeview College	16,530,899	-	-	16,530,899
North Central Campus	195,720	-	-	195,720
District offices	10,685,069	-	-	10,685,069
<b>Total other real estate improvements</b>	<b>141,512,830</b>	<b>2,940,848</b>	<b>2,830,776</b>	<b>141,622,902</b>
<i>Furniture, machinery and equipment:</i>				
San Antonio College	7,528,401	570,687	149,402	7,949,686
St. Philip's College	14,900,120	712,334	176,808	15,435,646
Palo Alto College	2,640,095	89,750	84,698	2,645,147
Northwest Vista College	2,295,985	63,128	127,270	2,231,843
Northeast Lakeview College	778,972	28,535	(2,553)	810,060
North Central Campus	-	-	-	-
District offices	15,211,892	923,308	702,051	15,433,149
<b>Total furniture, machinery and equipment</b>	<b>43,355,465</b>	<b>2,387,742</b>	<b>1,237,676</b>	<b>44,505,531</b>
<i>Software:</i>				
San Antonio College	83,577	-	-	83,577
St. Philip's College	60,319	-	-	60,319
Palo Alto College	9,408	-	-	9,408
District-wide	3,049,275	-	-	3,049,275
<b>Total software</b>	<b>3,202,579</b>	<b>-</b>	<b>-</b>	<b>3,202,579</b>
<i>Library materials:</i>				
San Antonio College	5,662,287	22,264	38,442	5,646,109
St. Philip's College	4,542,891	1,626	-	4,544,517
Palo Alto College	3,703,108	82	13,250	3,689,940
Northwest Vista College	956,410	28,636	34,226	950,820
Northeast Lakeview College	876,981	65,829	-	942,810
<b>Total library materials</b>	<b>15,741,677</b>	<b>118,437</b>	<b>85,918</b>	<b>15,774,196</b>
<i>Works of art:</i>				
San Antonio College	247,239	-	-	247,239
St. Philip's College	119,250	-	-	119,250
Palo Alto College	18,971	-	-	18,971
<b>Total works of art</b>	<b>385,460</b>	<b>-</b>	<b>-</b>	<b>385,460</b>
<i>Construction in progress:</i>				
San Antonio College	5,995,698	16,809,805	-	22,805,503
St. Philip's College	19,256,149	20,114,414	14,673,738	24,696,825
Palo Alto College	1,723,015	2,266,661	194,517	3,795,159
Northwest Vista College	9,692,038	3,960,793	7,888,856	5,763,975
Northeast Lakeview College	1,222,051	700,637	-	1,922,688
North Central Campus	-	-	-	-
District offices	2,635,215	2,442,851	-	5,078,066
<b>Total construction in progress</b>	<b>40,524,166</b>	<b>46,295,161</b>	<b>22,757,111</b>	<b>64,062,216</b>
<b>Grand total</b>	<b>\$ 1,227,999,625</b>	<b>\$ 107,787,855</b>	<b>\$ 59,207,813</b>	<b>\$ 1,276,579,667</b>

**ALAMO COMMUNITY COLLEGE DISTRICT**  
**San Antonio, Texas**  
**Schedule of Capital Assets by Location**  
**For the Year Ended August 31, 2020**  
**(Unaudited)**

	Balance 9/1/2019	Additions	Deletions	Balance 8/31/2020
<i>San Antonio College:</i>				
Land	\$ 12,494,877	\$ 197,526	\$ -	\$ 12,692,403
Buildings and building improvements	234,974,208	-	-	234,974,208
Other real estate improvements	28,863,402	-	2,830,776	26,032,626
Furniture, machinery and equipment	7,528,401	570,687	149,402	7,949,686
Software	83,577	-	-	83,577
Library materials	5,662,287	22,264	38,442	5,646,109
Works of art	247,239	-	-	247,239
Construction in progress	5,995,698	16,809,805	-	22,805,503
<b>Total San Antonio College</b>	<b>295,849,689</b>	<b>17,600,282</b>	<b>3,018,620</b>	<b>310,431,351</b>
<i>St. Philip's College:</i>				
Land	6,183,345	-	-	6,183,345
Buildings and building improvements	206,907,739	30,568,298	-	237,476,037
Other real estate improvements	28,704,717	2,746,331	-	31,451,048
Furniture, machinery and equipment	14,900,120	712,334	176,808	15,435,646
Software	60,319	-	-	60,319
Library materials	4,542,891	1,626	-	4,544,517
Works of art	119,250	-	-	119,250
Construction in progress	19,256,149	20,114,414	14,673,738	24,696,825
<b>Total St. Philip's College</b>	<b>280,674,530</b>	<b>54,143,003</b>	<b>14,850,546</b>	<b>319,966,987</b>
<i>Palo Alto College:</i>				
Land	6,727,257	-	-	6,727,257
Buildings and building improvements	135,473,666	-	-	135,473,666
Other real estate improvements	21,387,086	194,517	-	21,581,603
Furniture, machinery and equipment	2,640,095	89,750	84,698	2,645,147
Software	9,408	-	-	9,408
Library materials	3,703,108	82	13,250	3,689,940
Works of art	18,971	-	-	18,971
Construction in progress	1,723,015	2,266,661	194,517	3,795,159
<b>Total Palo Alto College</b>	<b>171,682,606</b>	<b>2,551,010</b>	<b>292,465</b>	<b>173,941,151</b>
<i>Northwest Vista College:</i>				
Land	1,717,000	-	-	1,717,000
Buildings and building improvements	132,908,297	23,746,401	-	156,654,698
Other real estate improvements	35,145,937	-	-	35,145,937
Furniture, machinery and equipment	2,295,985	63,128	127,270	2,231,843
Library materials	956,410	28,636	34,226	950,820
Construction in progress	9,692,038	3,960,793	7,888,856	5,763,975
<b>Total Northwest Vista College</b>	<b>182,715,667</b>	<b>27,798,958</b>	<b>8,050,352</b>	<b>202,464,273</b>
<i>Northeast Lakeview College:</i>				
Land	5,259,089	-	305,611	4,953,478
Buildings and building improvements	117,273,693	-	-	117,273,693
Other real estate improvements	16,530,899	-	-	16,530,899
Furniture, machinery and equipment	778,972	28,535	(2,553)	810,060
Library materials	876,981	65,829	-	942,810
Construction in progress	1,222,051	700,637	-	1,922,688
<b>Total Northeast Lakeview College</b>	<b>141,941,685</b>	<b>795,001</b>	<b>303,058</b>	<b>142,433,628</b>
<i>North Central Campus:</i>				
Land	12,793,381	-	-	12,793,381
Buildings and building improvements	-	-	-	-
Other real estate improvements	195,720	-	-	195,720
Furniture, machinery and equipment	-	-	-	-
Construction in progress	-	-	-	-
<b>Total North Central Campus</b>	<b>12,989,101</b>	<b>-</b>	<b>-</b>	<b>12,989,101</b>
<i>District offices:</i>				
Land	18,093,193	-	8,511,500	9,581,693
Buildings and building improvements	92,471,703	1,533,442	23,479,221	70,525,924
Other real estate improvements	10,685,069	-	-	10,685,069
Furniture, machinery and equipment	15,211,892	923,308	702,051	15,433,149
Software	3,049,275	-	-	3,049,275
Construction in progress	2,635,215	2,442,851	-	5,078,066
<b>Total District offices</b>	<b>142,146,347</b>	<b>4,899,601</b>	<b>32,692,772</b>	<b>114,353,176</b>
<b>Grand total</b>	<b>\$ 1,227,999,625</b>	<b>\$ 107,787,855</b>	<b>\$ 59,207,813</b>	<b>\$ 1,276,579,667</b>



**Statistical Section  
(Unaudited)**





# ALAMO COMMUNITY COLLEGE DISTRICT

## Statistical Section Introduction

This section of the Alamo Community College District Comprehensive Annual Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures and required supplementary information provides about the District's overall financial health.

### Contents

#### Financial Trends

These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time.

#### Revenue Capacity

These schedules contain information to help the reader assess the District's most significant local revenue sources – tuition and fees, state appropriations and ad valorem taxes.

#### Debt Capacity

These schedules present information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future.

#### Demographic and Economic Information

These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place.

#### Operating Information

These schedules contain service and infrastructure data to help the reader understand how the information in the District's financial report relates to the services the District provides and the activities it performs.



# ALAMO COMMUNITY COLLEGE DISTRICT

## Statistical Supplement 1 Net Position by Component Last Ten Fiscal Years (Unaudited) (in thousands)

	For the Years Ended August 31,									
	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011
Net investment in capital assets	\$ 335,842	\$ 318,710	\$ 275,577	\$ 253,835	\$ 210,275	\$ 188,810	\$ 180,647	\$ 170,255	\$ 163,742	\$ 179,050
Restricted - expendable	23,651	20,298	19,840	10,545	24,591	24,241	18,633	16,410	12,963	11,339
Unrestricted	(145,335)	(155,975)	(158,554)	30,309	29,847	26,030	86,223	101,383	101,913	83,693
<b>Total</b>	<b>214,157</b>	<b>183,032</b>	<b>136,863</b>	<b>294,689</b>	<b>264,713</b>	<b>239,081</b>	<b>285,503</b>	<b>288,048</b>	<b>278,618</b>	<b>274,082</b>
Net position, beginning of year <sup>1,2</sup>	183,032	136,863	109,839	264,713	239,081	230,602	288,048	278,618	274,082	277,331
Increase (decrease) in net position	\$ 31,126	\$ 46,170	\$ 27,024	\$ 29,976	\$ 25,632	\$ 8,479	\$ (2,545)	\$ 9,430	\$ 4,536	\$ (3,249)

<sup>1</sup>In fiscal year 2018, net position as of the beginning of the year was restated (reduced) by \$184.9 million for the cumulative effect of applying GASB Statement No. 75.

<sup>2</sup>In fiscal year 2015, net position as of the beginning of the year was restated (reduced) by \$54.9 million for the cumulative effect of applying GASB Statement No. 68, as amended by GASB Statement No. 71.

# ALAMO COMMUNITY COLLEGE DISTRICT

## Statistical Supplement 2 Revenues by Source Last Ten Fiscal Years (Unaudited) (in thousands)

	For the Years Ended August 31,																			
	2020		2019		2018		2017		2016		2015		2014		2013		2012		2011	
<b>OPERATING REVENUES:</b>																				
Tuition and fees (net of discounts)	\$ 53,796	10.2%	\$ 56,683	11.2%	\$ 54,868	11.3%	\$ 54,367	11.7%	\$ 57,456	12.9%	\$ 58,190	13.8%	\$ 58,801	14.3%	\$ 64,091	15.5%	\$ 59,697	14.3%	\$ 48,917	11.4%
Governmental grants and contracts																				
Federal grants and contracts	19,347	3.7%	18,163	3.6%	17,182	3.5%	23,876	5.1%	20,369	4.6%	11,778	2.8%	12,766	3.1%	19,139	4.6%	20,098	4.8%	18,364	4.3%
State grants and contracts	1,118	0.2%	1,426	0.3%	445	0.1%	1,722	0.4%	1,920	0.4%	3,948	0.9%	4,066	1.0%	3,319	0.8%	7,061	1.7%	5,863	1.4%
Local grants and contracts	2,161	0.4%	1,555	0.3%	1,869	0.4%	4,490	1.0%	1,945	0.4%	1,297	0.3%	1,446	0.4%	1,954	0.5%	1,991	0.5%	1,108	0.3%
Non-governmental grants and contracts																				
Non-governmental grants and contracts	995	0.2%	475	0.1%	556	0.1%	369	0.1%	585	0.1%	413	0.1%	540	0.1%	369	0.1%	1,267	0.3%	1,288	0.3%
Auxiliary enterprises																				
Auxiliary enterprises	3,601	0.7%	5,114	1.0%	5,251	1.1%	4,932	1.1%	5,128	1.2%	4,929	1.2%	5,137	1.2%	4,064	1.0%	4,327	1.0%	4,194	1.0%
Other operating revenue																				
Other operating revenue	5,515	1.0%	6,441	1.3%	5,881	1.2%	4,177	0.9%	3,516	0.8%	3,404	0.8%	2,830	0.7%	2,993	0.7%	2,499	0.6%	1,624	0.4%
<b>Total operating revenues</b>	<b>86,533</b>	<b>16.4%</b>	<b>89,858</b>	<b>17.8%</b>	<b>86,052</b>	<b>17.7%</b>	<b>93,933</b>	<b>20.3%</b>	<b>90,919</b>	<b>20.4%</b>	<b>83,959</b>	<b>19.9%</b>	<b>85,586</b>	<b>20.8%</b>	<b>95,929</b>	<b>23.2%</b>	<b>96,940</b>	<b>23.2%</b>	<b>81,358</b>	<b>19.1%</b>
<b>NON-OPERATING REVENUES:</b>																				
State appropriations																				
State appropriations	83,719	15.9%	76,754	15.2%	83,918	17.3%	80,366	17.3%	77,486	17.4%	77,541	18.4%	77,020	18.7%	75,998	18.4%	77,777	18.7%	85,942	20.1%
Ad valorem taxes																				
Ad valorem taxes	247,058	47.0%	231,936	45.8%	216,735	44.8%	205,701	44.0%	188,253	42.3%	167,806	39.9%	157,721	38.3%	148,974	36.0%	139,160	33.4%	136,712	31.7%
Federal revenue, non-operating																				
Federal revenue, non-operating	99,459	18.9%	93,921	18.6%	86,812	17.9%	78,850	16.9%	79,919	18.0%	82,691	19.6%	84,282	20.5%	87,421	21.1%	96,451	23.2%	118,193	27.6%
State revenue, non-operating																				
State revenue, non-operating	3,878	0.7%	3,610	0.7%	4,178	0.9%	4,071	0.9%	4,272	1.0%	7,063	1.7%	4,392	1.1%	3,634	0.9%	3,549	0.9%	4,214	1.0%
Gifts																				
Gifts	708	0.1%	406	0.1%	250	0.1%	859	0.2%	2,602	0.6%	1,342	0.3%	1,658	0.4%	1,426	0.3%	795	0.2%	476	0.1%
Investment income, non-operating																				
Investment income, non-operating	5,225	1.0%	9,033	1.8%	6,148	1.3%	1,739	0.4%	1,168	0.3%	775	0.2%	1,027	0.2%	222	0.1%	1,858	0.4%	1,566	0.4%
<b>Total non-operating revenues</b>	<b>440,047</b>	<b>83.6%</b>	<b>415,660</b>	<b>82.2%</b>	<b>398,041</b>	<b>82.3%</b>	<b>371,586</b>	<b>79.7%</b>	<b>353,700</b>	<b>79.6%</b>	<b>337,218</b>	<b>80.1%</b>	<b>326,100</b>	<b>79.2%</b>	<b>317,675</b>	<b>76.8%</b>	<b>319,590</b>	<b>76.8%</b>	<b>347,103</b>	<b>80.9%</b>
<b>Total revenues</b>	<b>\$ 526,580</b>	<b>100.0%</b>	<b>\$ 505,518</b>	<b>100.0%</b>	<b>\$ 484,093</b>	<b>100.0%</b>	<b>\$ 465,519</b>	<b>100.0%</b>	<b>\$ 444,619</b>	<b>100.0%</b>	<b>\$ 421,177</b>	<b>100.0%</b>	<b>\$ 411,686</b>	<b>100.0%</b>	<b>\$ 413,604</b>	<b>100.0%</b>	<b>\$ 416,530</b>	<b>100.0%</b>	<b>\$ 428,461</b>	<b>100.0%</b>

# ALAMO COMMUNITY COLLEGE DISTRICT

## Statistical Supplement 3 Program Expenses by Function Last Ten Fiscal Years (Unaudited) (in thousands)

	For the Years Ended August 31,																			
	2020		2019		2018		2017		2016		2015		2014		2013		2012		2011	
<b>OPERATING EXPENSES:</b>																				
Instruction	\$ 146,595	29.6%	\$ 137,204	29.9%	\$ 138,430	30.3%	\$ 132,779	30.5%	\$ 125,546	30.0%	\$ 125,728	30.5%	\$ 125,882	30.4%	\$ 124,406	30.8%	\$ 128,486	31.7%	\$ 144,317	33.4%
Public service	1,707	0.3%	1,515	0.3%	1,400	0.3%	1,289	0.3%	856	0.2%	1,316	0.3%	1,638	0.4%	330	0.1%	349	0.1%	291	0.1%
Academic support	30,810	6.2%	29,665	6.4%	27,326	6.0%	27,148	6.2%	24,846	5.9%	25,110	6.1%	24,662	6.0%	25,069	6.2%	26,179	6.5%	28,083	6.5%
Student services	61,570	12.4%	54,945	12.0%	50,931	11.1%	48,520	11.1%	45,707	10.9%	42,971	10.4%	36,774	8.9%	32,083	7.9%	29,090	7.2%	31,004	7.2%
Institutional support	80,543	16.3%	78,660	17.1%	79,247	17.3%	73,426	16.9%	69,972	16.7%	65,195	15.8%	65,231	15.7%	63,871	15.8%	53,487	13.2%	54,684	12.7%
Operation and maintenance of plant	44,586	9.0%	40,758	8.9%	45,572	10.0%	41,066	9.4%	38,294	9.1%	36,124	8.8%	36,790	8.9%	36,178	9.0%	34,891	8.6%	33,259	7.7%
Scholarships and fellowships	59,182	11.9%	56,825	12.4%	55,135	12.1%	54,612	12.5%	53,517	12.8%	57,362	13.9%	58,905	14.2%	58,358	14.4%	65,811	16.2%	78,447	18.2%
Auxiliary enterprises	1,677	0.3%	1,640	0.4%	1,930	0.4%	1,743	0.4%	1,757	0.4%	1,722	0.4%	1,672	0.4%	1,531	0.4%	1,440	0.4%	2,214	0.5%
Depreciation and amortization	33,538	6.8%	32,380	7.0%	32,017	7.0%	31,676	7.3%	32,007	7.6%	31,518	7.6%	32,152	7.8%	29,850	7.4%	30,486	7.5%	29,520	6.8%
<b>Total operating expenses</b>	<b>460,207</b>	<b>92.9%</b>	<b>433,593</b>	<b>94.4%</b>	<b>431,988</b>	<b>94.5%</b>	<b>412,259</b>	<b>94.6%</b>	<b>392,502</b>	<b>93.6%</b>	<b>387,046</b>	<b>93.8%</b>	<b>383,706</b>	<b>92.7%</b>	<b>371,676</b>	<b>92.0%</b>	<b>370,219</b>	<b>91.4%</b>	<b>401,819</b>	<b>93.1%</b>
<b>NON-OPERATING EXPENSES:</b>																				
Interest on capital-related debt and MTN	17,790	3.6%	22,482	4.9%	22,314	4.9%	20,441	4.7%	20,071	4.8%	23,368	5.7%	25,062	6.1%	26,538	6.6%	26,973	6.7%	27,408	6.3%
Other non-operating expenses	8,542	1.7%	3,821	0.8%	2,758	0.6%	2,609	0.6%	6,370	1.5%	2,216	0.5%	5,319	1.2%	5,612	1.3%	8,136	1.9%	2,300	0.5%
(Gain) loss on disposal of capital assets	8,914	1.8%	(548)	-0.1%	9	0.0%	233	0.1%	45	0.1%	68	0.0%	144	0.0%	348	0.1%	129	0.0%	232	0.1%
<b>Total non-operating expenses</b>	<b>35,247</b>	<b>7.1%</b>	<b>25,755</b>	<b>5.6%</b>	<b>25,081</b>	<b>5.5%</b>	<b>23,283</b>	<b>5.4%</b>	<b>26,486</b>	<b>6.4%</b>	<b>25,652</b>	<b>6.2%</b>	<b>30,525</b>	<b>7.3%</b>	<b>32,498</b>	<b>8.0%</b>	<b>35,238</b>	<b>8.6%</b>	<b>29,940</b>	<b>6.9%</b>
<b>Total expenses</b>	<b>\$ 495,454</b>	<b>100.0%</b>	<b>\$ 459,348</b>	<b>100.0%</b>	<b>\$ 457,069</b>	<b>100.0%</b>	<b>\$ 435,542</b>	<b>100.0%</b>	<b>\$ 418,988</b>	<b>100.0%</b>	<b>\$ 412,698</b>	<b>100.0%</b>	<b>\$ 414,231</b>	<b>100.0%</b>	<b>\$ 404,174</b>	<b>100.0%</b>	<b>\$ 405,457</b>	<b>100.0%</b>	<b>\$ 431,759</b>	<b>100.0%</b>

## ALAMO COMMUNITY COLLEGE DISTRICT

### Statistical Supplement 4 Tuition and Fees Last Ten Academic Years (Unaudited)

#### Resident: Fees based on 12 Semester Credit Hours (SCH)

Academic Year (Fall)	In-District Tuition*	Out-of-District Tuition*	Student Activity Fees	Campus Access Fee	General Fee	Cost for 12 SCH In-District	Cost for 12 SCH Out-of-District	Increase from Prior Year In-District	Increase from Prior Year Out-of-District
Fall 2019	\$ 99.00	\$ 215.00	\$ 36.00	\$ 25.00	\$ -	\$ 1,249.00	\$ 2,641.00	14.27%	6.28%
Fall 2018	86.00	202.00	36.00	25.00	-	1,093.00	2,485.00	2.25%	0.98%
Fall 2017	86.00	202.00	12.00	25.00	-	1,069.00	2,461.00	17.47%	4.10%
Fall 2016	73.00	194.00	12.00	25.00	-	910.00	2,364.00	4.84%	4.93%
Fall 2015	69.00	185.00	12.00	25.00	-	868.00	2,253.00	0.00%	0.00%
Fall 2014	69.00	185.00	12.00	25.00	-	868.00	2,253.00	0.00%	0.00%
Fall 2013	69.00	185.00	12.00	25.00	-	868.00	2,253.00	2.97%	1.12%
Fall 2012	69.00	185.00	12.00	-	-	843.00	2,228.00	2.93%	0.00%
Fall 2011	56.00	112.00	12.00	-	135.00	819.00	2,228.00	4.87%	56.57%
Fall 2010	53.50	107.00	12.00	-	127.00	781.00	1,423.00	0.00%	3.04%

#### Non-Resident: Fees based on 12 Semester Credit Hours (SCH)

Academic Year (Fall)	Non-Resident Tuition Out-of-State*	Student Activity Fees	Campus Access Fee	General Fee	Cost for 12 SCH Out-of-State	Increase from Prior Year Out-of-State
Fall 2019	\$ 466.00	\$ 36.00	\$ 25.00	\$ -	\$ 5,653.00	2.84%
Fall 2018	453.00	36.00	25.00	-	5,497.00	0.44%
Fall 2017	453.00	12.00	25.00	-	5,473.00	20.44%
Fall 2016	376.00	12.00	25.00	-	4,544.00	4.97%
Fall 2015	358.00	12.00	25.00	-	4,329.00	0.00%
Fall 2014	358.00	12.00	25.00	-	4,329.00	0.00%
Fall 2013	358.00	12.00	25.00	-	4,329.00	0.58%
Fall 2012	358.00	12.00	-	-	4,304.00	51.82%
Fall 2011	224.00	12.00	-	135.00	2,835.00	4.73%
Fall 2010	214.00	12.00	-	127.00	2,707.00	5.13%

\*Between the Fall of 2012 and the Fall of 2016, tuition was charged at a variable rate dependent on the number of hours taken by the student during the semester.

## ALAMO COMMUNITY COLLEGE DISTRICT

### Statistical Supplement 5 Assessed Value and Taxable Assessed Value of Property Last Ten Fiscal Years (Unaudited)

Fiscal Year	Assessed Valuation of Property*	Less: Exemptions	Taxable Assessed Value (TAV)	Ratio of Taxable Assessed Value to Assessed Value	Maintenance & Operations	Debt Service	Total
2019-20	\$ 190,799,155,922	\$ 17,283,809,209	\$ 173,515,346,713	90.94%	0.10776	0.04139	0.14915
2018-19	178,664,455,752	16,200,271,693	162,464,184,059	90.93%	0.10776	0.04139	0.14915
2017-18	166,595,034,165	14,761,694,685	151,833,339,480	91.14%	0.10776	0.04139	0.14915
2016-17	155,381,589,446	13,268,330,107	142,113,259,339	91.46%	0.10776	0.04139	0.14915
2015-16	141,897,318,235	12,277,254,224	129,620,064,011	91.35%	0.10530	0.04385	0.14915
2014-15	126,135,984,074	11,432,857,776	114,703,126,298	90.94%	0.10640	0.04275	0.14915
2013-14	117,537,576,763	10,595,670,602	106,941,906,161	90.99%	0.10440	0.04475	0.14915
2012-13	111,855,649,838	10,294,806,815	101,560,843,023	90.80%	0.10440	0.04475	0.14915
2011-12	109,886,262,029	10,136,852,914	99,749,409,115	90.78%	0.09687	0.04475	0.14162
2010-11	109,126,636,976	9,850,838,178	99,275,798,798	90.97%	0.09687	0.04475	0.14162

Source: Bexar County Appraisal District, most recent Certified Supplement for the relevant Tax Year, ARB Approved.

\*The Assessed Valuation is presented net of Tax Increment Financings. See Note 19 for additional information.



# ALAMO COMMUNITY COLLEGE DISTRICT

## Statistical Supplement 6a General Appropriations Act Before Contact Hour Adjustments<sup>1</sup> Last Ten Fiscal Years (Unaudited)

Appropriation Funding Elements	For the years ended August 31,									
	2020*	2019*	2018*	2017*	2016*	2015*	2014*	2013	2012	2011
State Appropriation Contact Hour Funding (CH)	\$52,933,963	\$52,031,745	\$52,031,745	\$52,680,089	\$52,680,089	\$56,125,968	\$56,125,968	\$63,625,883	\$66,004,803	\$65,658,472
State Appropriation Student Success Points (SSP)	9,160,109	7,194,360	7,194,360	6,653,202	6,653,202	6,814,491	6,814,491	-	-	-
State Appropriation Core Operations (CO)	680,406	680,406	680,406	500,000	500,000	500,000	500,000	-	-	-
State Appropriation Bachelor of Applied Technology (BAT)	-	-	-	-	-	-	-	-	-	-
State Appropriation Non-Formula Items	4,058,400	4,058,400	4,058,400	4,450,000	4,450,000	-	-	-	-	-
<b>Total</b>	<b>\$66,832,878</b>	<b>\$63,964,911</b>	<b>\$63,964,911</b>	<b>\$64,283,291</b>	<b>\$64,283,291</b>	<b>\$63,440,459</b>	<b>\$63,440,459</b>	<b>\$63,625,883</b>	<b>\$66,004,803</b>	<b>\$65,658,472</b>

<sup>1</sup> General Appropriations Act, HB 1, 86th Texas Legislature, Section 1 (page III-206) - Informational Listing of Appropriated Funds

\* Formula funding methodology changed in fiscal year 2014

Source: THECB - Ten Pay Schedule

## ALAMO COMMUNITY COLLEGE DISTRICT

### Statistical Supplement 6b State Appropriation Per FTSE Last Ten Fiscal Years (Unaudited)

Fiscal Year Ended	State Appropriation (unrestricted) per Schedule C	FTSE <sup>1</sup>	State Appropriation per FTSE
2020*	\$ 62,513,470	36,714	\$ 1,703
2019*	59,906,511	35,415	1,692
2018*	59,907,851	34,724	1,725
2017*	59,928,821	34,953	1,715
2016*	59,833,294	35,771	1,673
2015*	63,440,469	35,586	1,783
2014*	63,440,918	36,031	1,761
2013	63,625,883	36,849	1,727
2012	66,004,803	39,131	1,687
2011	65,658,472	39,162	1,677

<sup>1</sup> Full time student equivalent (FTSE) is calculated using semester credit hours (SCH) divided by 30 plus non-semester (continuing education) hours divided by 900.

\* Formula funding methodology changed in fiscal year 2014

Source: CBM004 and CBM00C

**ALAMO COMMUNITY COLLEGE DISTRICT**

**Statistical Supplement 6c  
State Appropriation Per Funded Contact Hour<sup>1</sup>  
Last Ten Fiscal Years  
(Unaudited)**

Fiscal Year Ended	CH - State Appropriation (unrestricted) <sup>2</sup>	Academic Contact Hours	Technical Contact Hours	Continuing Education Contact Hours	Total Funded Contact Hours	Appropriation per Funded Contact Hour
2020*	\$ 52,933,963	16,405,776	3,695,214	80,877	20,181,867	\$ 2.62
2019*	52,031,745	15,912,216	3,503,216	340,512	19,755,944	2.63
2018*	52,031,745	16,291,384	3,397,264	376,509	20,065,157	2.59
2017*	52,680,089	16,073,080	3,655,173	384,757	20,113,010	2.62
2016*	52,680,089	16,189,360	3,701,027	386,595	20,276,982	2.60
2015*	56,125,968	15,932,152	4,008,405	510,549	20,451,106	2.74
2014*	56,125,968	16,338,384	4,126,465	592,161	21,057,010	2.67
2013	63,625,883	16,850,656	4,345,555	641,331	21,837,542	2.91
2012	66,004,803	17,767,584	4,568,491	656,027	22,992,102	2.87
2011	65,658,472	18,969,648	4,838,908	722,764	24,531,320	2.68

<sup>1</sup>Contact hours (CH) for Academic, Technical and Continuing Education include the Fall, Spring and Summer semesters of the respective fiscal year.

<sup>2</sup>State Funded Contact Hour Appropriation as presented in Schedule 6a

\* Formula funding methodology changed in fiscal year 2014

Source: CBM004 and CBM00C

**ALAMO COMMUNITY COLLEGE DISTRICT**

**Statistical Supplement 6d  
State Appropriation Per Student Success Point - Annualized  
Last Seven Fiscal Years<sup>1</sup>  
(Unaudited)**

Fiscal Year Ended <sup>1</sup>	SSP - State Appropriation (Unrestricted) <sup>2</sup>	3-Year Average Student Success Points <sup>3</sup>	Appropriation per Student Success Point
2020	\$ 9,160,109	90,453	\$ 101.27
2019	7,194,360	83,871	85.78
2018	7,194,360	83,871	85.78
2017	6,653,202	77,101	86.29
2016	6,653,202	77,101	86.29
2015	6,814,491	73,621	92.56
2014	6,814,491	73,621	92.56

<sup>1</sup>The formula funding methodology was changed in fiscal year 2014 to include appropriations based on student success points. As such, appropriations per student success point are not applicable for fiscal years prior to 2014. Schedule is intended to include 10 years, additional years will be presented as they become available.

<sup>2</sup>State Funded student success point appropriation as presented in Schedule 6a

<sup>3</sup>Source: THECB - Ten Pay Schedule

## ALAMO COMMUNITY COLLEGE DISTRICT

### Statistical Supplement 6e Student Success Points (SSP) Last Ten Fiscal Years<sup>1</sup> (Unaudited)

Success Point Elements <sup>1</sup>	For the years ended August 31,									
	2019*	2018*	2017*	2016*	2015*	2014*	2013	2012	2011	2010
Math Readiness	2,934	3,143	2,837	2,742	2,006	2,039	3,778	976	1,670	7,675
Read Readiness	1,437	1,553	1,531	1,482	1,097	1,231	2,565	881	1,325	2,751
Write Readiness	1,028	1,137	1,298	1,253	981	1,111	2,094	756	1,274	1,858
Students Who Pass FCL Math Course	9,681	9,367	9,406	9,927	9,909	9,588	8,620	9,055	8,227	7,558
Students Who Pass FCL Read Course	5,237	5,435	5,570	5,305	5,361	5,584	5,515	6,475	6,559	6,191
Students Who Pass FCL Write Course	5,470	5,410	5,444	5,336	5,254	5,209	5,128	6,626	6,432	7,114
Students Who Complete 15 SCH	17,301	17,910	16,721	16,756	15,616	16,164	15,051	15,384	17,483	18,392
Students Who Complete 30 SCH	11,436	11,286	10,835	10,495	10,033	10,180	9,908	9,539	11,995	11,050
Student Transfers to a 4-Yr Inst	13,698	12,310	12,176	12,024	11,504	11,256	11,072	11,184	10,728	8,540
Degrees, CCCs, or Certs (Undup)	20,102	20,658	21,812	21,202	17,530	13,576	11,548	9,840	7,198	6,970
Degrees or Certs in Critical Fields	2,914	2,637	3,022	3,348	3,476	3,049	3,110	3,166	2,995	2,876
Annual Success Points - Total	91,238	90,846	90,652	89,870	82,767	78,987	78,389	73,882	75,886	80,975

<sup>1</sup>These are annual weighted SSP, not 3-year rolling averages.

\* Formula funding methodology changed in Fiscal Year 2014

Source: THECB

# ALAMO COMMUNITY COLLEGE DISTRICT

## Statistical Supplement 7 Principal Taxpayers Last Ten Fiscal Years (Unaudited)

Taxpayer	Taxable Assessed Value (TAV) (\$000 omitted)									
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
HEB Grocery Company LP	\$ 1,454,000	\$ 1,432,683	\$ 1,415,595	\$ 1,355,150	\$ 1,265,838	\$ 1,119,370	\$ 1,090,006	\$ 1,025,290	\$ 968,937	\$ 957,372
Microsoft Corporation	1,218,175	906,691	763,981	587,517	438,070	273,326	322,193	340,011	343,633	334,968
Methodist Healthcare Systems SA LTD LLP	822,952	779,753	714,781	666,134	616,182	573,090	540,523	532,699	518,606	455,263
Wal-Mart Stores, Inc.	700,443	750,514	687,965	679,929	614,127	552,930	512,390	400,886	396,639	384,171
Toyota Motor Mfg Texas Inc.	549,276	557,232	516,943	582,068	558,664	560,473	554,647	523,666	542,971	447,437
VHS San Antonio Partners LP	521,593	536,674	509,095	520,866	514,599	501,719	469,526	359,878	404,509	375,935
Southwestern Bell Telephone	369,022	343,011	342,872	352,861	325,075	337,247	351,030	391,280	412,841	423,199
USAA	368,267	332,200	390,986	409,527	361,960	313,438	309,922	323,095	339,064	336,394
La Cantera Specialty Retail LTD Partnership	351,191	-	359,482	354,890	343,303	272,081	228,526	221,968	212,394	238,190
Halliburton Energy Services, Inc.	342,259	-	292,246	317,326	413,029	309,888	-	-	-	-
Well Services, a division of Schlumberger	-	355,025	-	-	-	-	-	-	-	-
Frankel Family Trust	-	313,777	-	-	-	-	-	-	-	-
SA Real Estate LLLP	-	-	-	-	-	-	220,992	224,013	264,078	266,758
<b>Total</b>	<b>\$ 6,697,178</b>	<b>\$ 6,307,560</b>	<b>\$ 5,993,946</b>	<b>\$ 5,826,268</b>	<b>\$ 5,450,847</b>	<b>\$ 4,813,562</b>	<b>\$ 4,599,755</b>	<b>\$ 4,342,786</b>	<b>\$ 4,403,671</b>	<b>\$ 4,219,687</b>
<b>Total Taxable Assessed Value</b>	<b>\$ 173,515,347</b>	<b>\$ 162,464,184</b>	<b>\$ 151,833,339</b>	<b>\$ 142,113,259</b>	<b>\$ 129,620,064</b>	<b>\$ 114,754,869</b>	<b>\$ 106,941,906</b>	<b>\$ 101,560,843</b>	<b>\$ 99,749,407</b>	<b>\$ 99,275,859</b>

Taxpayer	% of Total Taxable Assessed Value (TAV)									
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
HEB Grocery Company LP	0.84%	0.88%	0.93%	0.95%	0.98%	0.98%	1.02%	1.01%	0.97%	0.96%
Microsoft Corporation	0.70%	0.56%	0.50%	0.41%	0.34%	0.24%	0.30%	0.33%	0.34%	0.34%
Methodist Healthcare Systems SA LTD LLP	0.47%	0.48%	0.47%	0.47%	0.48%	0.50%	0.51%	0.52%	0.52%	0.46%
Wal-Mart Stores, Inc.	0.40%	0.46%	0.45%	0.48%	0.47%	0.48%	0.48%	0.39%	0.40%	0.39%
Toyota Motor Mfg Texas Inc.	0.32%	0.34%	0.34%	0.41%	0.43%	0.49%	0.52%	0.52%	0.54%	0.45%
VHS San Antonio Partners LP	0.30%	0.33%	0.34%	0.37%	0.40%	0.44%	0.44%	0.35%	0.41%	0.38%
Southwestern Bell Telephone	0.21%	0.21%	0.23%	0.25%	0.25%	0.29%	0.33%	0.39%	0.41%	0.43%
USAA	0.21%	0.20%	0.26%	0.29%	0.28%	0.27%	0.29%	0.32%	0.34%	0.34%
La Cantera Specialty Retail LTD Partnership	0.20%	0.00%	0.24%	0.25%	0.26%	0.24%	0.21%	0.22%	0.21%	0.24%
Halliburton Energy Services, Inc.	0.20%	0.00%	0.19%	0.22%	0.32%	0.27%	0.00%	0.00%	0.00%	0.00%
Well Services, a division of Schlumberger	0.00%	0.22%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Frankel Family Trust	0.00%	0.19%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
SA Real Estate LLLP	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.21%	0.22%	0.26%	0.27%
<b>Total</b>	<b>3.85%</b>	<b>3.87%</b>	<b>3.95%</b>	<b>4.10%</b>	<b>4.21%</b>	<b>4.20%</b>	<b>4.31%</b>	<b>4.27%</b>	<b>4.40%</b>	<b>4.26%</b>

## ALAMO COMMUNITY COLLEGE DISTRICT

### Statistical Supplement 8 Property Tax Levies and Collections Last Ten Fiscal Years (Unaudited)

Fiscal Year Ended Aug 31	Original Year Levy	Cumulative Levy Adjustments	Adjusted Tax Levy <sup>(1)</sup>	Collections Year of Original Levy	Collection Percentage Original Levy	Prior Collections of Prior Levies <sup>(2)</sup>	Current Year Collections of Prior Levies	Total Collections	Cumulative Collections of Adjusted Levy
2020	\$ 250,822,929	\$ (2,728,793)	\$ 248,094,136	\$ 244,600,809	97.52%	\$ -	\$ -	\$ 244,600,809	98.59%
2019	235,123,523	(3,694,383)	231,429,140	229,767,442	97.72%	-	302,269	230,069,711	99.41%
2018	220,999,630	(4,480,620)	216,519,011	215,596,460	97.56%	146,920	(14,096)	215,729,284	99.64%
2017	206,482,168	(3,615,627)	202,866,541	202,675,506	98.16%	(403,351)	17,864	202,290,019	99.72%
2016	189,391,239	(2,797,780)	186,593,459	185,543,626	97.97%	472,794	111,184	186,127,604	99.75%
2015	168,691,852	(2,413,850)	166,278,002	165,010,702	97.82%	792,468	84,873	165,888,043	99.77%
2014	157,087,439	(1,680,008)	155,407,431	154,114,745	98.11%	951,778	21,777	155,088,300	99.79%
2013	148,541,205	(1,268,805)	147,272,400	145,758,928	98.13%	1,205,103	18,863	146,982,894	99.80%
2012	138,594,895	(867,822)	137,727,073	135,764,825	97.96%	1,681,474	16,780	137,463,080	99.81%
2011	137,908,286	(1,228,388)	136,679,898	134,739,175	97.70%	1,667,785	14,043	136,421,003	99.81%

Source: Bexar County Tax Assessor-Collector

(1) As of August 31<sup>st</sup> of the current reporting year

(2) Represents cumulative collections of prior years not collected in the current year or the year of the tax levy (roll-forward balances from prior year)

All information is property tax levy only - does not include penalties and interest as reported in notes to the financial statements

# ALAMO COMMUNITY COLLEGE DISTRICT

## Statistical Supplement 9 Ratios of Outstanding Debt Last Ten Fiscal Years (Unaudited)

	For the Years Ended August 31, (in thousands*)									
	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011
<b>General Bonded Debt</b>										
General obligation bonds	\$ 392,684	\$ 436,684	\$ 474,683	\$ 341,042	\$ 363,361	\$ 374,652	\$ 384,644	\$ 394,187	\$ 403,305	\$ 412,484
Tax notes	97,466	55,234	62,680	69,820	85,888	109,816	125,261	138,976	150,865	159,405
<b>Net general bonded debt</b>	<b>\$ 490,150</b>	<b>\$ 491,918</b>	<b>\$ 537,363</b>	<b>\$ 410,862</b>	<b>\$ 449,249</b>	<b>\$ 484,468</b>	<b>\$ 509,905</b>	<b>\$ 533,163</b>	<b>\$ 554,170</b>	<b>\$ 571,889</b>
<b>Other Debt</b>										
Revenue bonds	\$ 85,167	\$ 103,667	\$ 109,802	\$ 115,398	\$ 64,894	\$ 69,894	\$ 74,829	\$ 80,163	\$ 84,852	\$ 66,216
Notes payable	9,693	12,402	13,853	15,157	16,504	15,923	17,162	12,727	-	-
<b>Total Outstanding Debt</b>	<b>\$ 585,010</b>	<b>\$ 607,987</b>	<b>\$ 661,018</b>	<b>\$ 541,417</b>	<b>\$ 530,647</b>	<b>\$ 570,285</b>	<b>\$ 601,896</b>	<b>\$ 626,053</b>	<b>\$ 639,022</b>	<b>\$ 638,105</b>
<b>Figures for Debt Ratios:</b>										
Bexar County population <sup>1</sup>	2,006,193	2,025,211	1,988,364	1,953,028	1,917,932	1,882,834	1,847,931	1,813,421	1,784,731	1,756,262
Full-Time Student Equivalent (FTSE) <sup>2</sup>	36,714	35,415	34,724	34,953	35,771	35,586	36,031	36,849	39,131	39,162
Taxable assessed value (TAV) <sup>3</sup>	\$ 173,515,347	\$ 162,464,184	\$ 151,833,339	\$ 142,113,259	\$ 129,620,064	\$ 114,703,126	\$ 106,941,906	\$ 101,560,843	\$ 99,749,409	\$ 99,275,859
<b>General Bonded Debt Ratios</b>										
Per capita	\$ 244.32	\$ 242.90	\$ 270.25	\$ 210.37	\$ 234.24	\$ 257.31	\$ 275.93	\$ 294.01	\$ 310.51	\$ 325.63
Per FTSE	13,350	13,890	15,475	11,755	12,559	13,614	14,152	14,469	14,162	14,603
As a percentage of TAV	0.28%	0.30%	0.35%	0.29%	0.35%	0.42%	0.48%	0.52%	0.56%	0.58%
<b>Total Outstanding Debt Ratios</b>										
Per capita	\$ 291.60	\$ 300.21	\$ 332.44	\$ 277.22	\$ 276.68	\$ 302.89	\$ 325.71	\$ 345.23	\$ 358.05	\$ 363.33
Per FTSE	15,934	17,167	19,036	15,490	14,835	16,026	16,705	16,990	16,330	16,294
As a percentage of TAV	0.34%	0.37%	0.44%	0.38%	0.41%	0.50%	0.56%	0.62%	0.64%	0.64%

Notes/Sources:

\*Except for figures for debt ratios

Bonds outstanding are adjusted by premium or discount.

<sup>1</sup>In FY20, population obtained from Texas Demographic Center. In FY19 and prior, population obtained from Texas Department of State Health Services website.

<sup>2</sup>FTSE obtained from THECB (funded only) and is calculated using Semester Credit hours divided by 30 plus non-semester (continuing education) hours divided by 900.

<sup>3</sup>TAV obtained from most recent ARB Approved Certified Supplement (Bexar Appraisal District) and is shown net of exemptions and tax increment financings.



**ALAMO COMMUNITY COLLEGE DISTRICT**

**Statistical Supplement 10  
Legal Debt Margin Information  
Last Ten Fiscal Years  
(Unaudited)  
(dollars in thousands)**

**General Obligation Bonds**

For the Year Ended August 31,	Net Taxable Assessed Value <sup>1</sup>	Elected Tax Levy Limit for Debt Service	Less: Funds Restricted for Repayment of General Obligation Bonds	Total Net General Obligation Debt	Current Year Debt Service Requirements	Excess of Elected Limit for Debt Service over Current Requirements	Net Current Requirements <sup>2</sup> as a % of Elected Limit
2020	\$ 173,515,347	\$ 246,808	\$ 9,823	\$ 236,985	\$ 30,773	\$ 206,212	8.49%
2019	162,464,184	231,089	9,595	221,494	54,828	166,666	19.57%
2018	151,833,339	215,968	8,032	207,936	28,857	179,079	9.64%
2017	142,113,259	202,142	2,058	200,084	37,250	162,834	17.41%
2016	129,620,064	187,560	9,245	178,315	25,000	153,315	8.40%
2015	114,754,869	164,788	6,444	158,344	26,920	131,424	12.43%
2014	106,941,906	155,707	5,808	149,899	26,913	122,986	13.55%
2013	101,560,843	147,873	5,788	142,085	26,911	115,174	14.28%
2012	99,749,409	152,743	5,467	147,276	25,745	121,531	13.28%
2011	99,275,859	152,018	5,315	146,703	27,239	119,464	14.42%

Note: By local referendum held on September 30, 1952, the District is limited to a total tax rate not to exceed \$0.25 per \$100 taxable assessed valuation for maintenance and operation and debt service purposes. This tax rate is lower than the \$1.00 per \$100 taxable assessed valuation limitation (of which a maximum of \$0.50 may be utilized for debt service purposes) on ad valorem tax rates for community college districts imposed by Texas Education Code Section 130.122, as amended.

<sup>1</sup>Net Taxable Assessed Value obtained from most recent Supplement to the Certified Total (ARB Approved 2019 Supplement 213) and is shown net of exemptions and tax increment financings.

<sup>2</sup>Current year debt service requirements net of funds restricted for repayment of General Obligation bonds.

## ALAMO COMMUNITY COLLEGE DISTRICT

### Statistical Supplement 11 Pledged Revenue Coverage Last Ten Fiscal Years (Unaudited) (dollars in thousands)

#### Revenue Bonds

Fiscal Year Ended August 31,	Pledged Revenues (\$000 omitted)					Debt Service Requirements (\$000 omitted)			
	Tuition	General Fee	Investment Income	Other Income	Total	Principal	Interest	Total	Coverage Ratio
2020	\$ 23,933	\$ -	\$ 3,239	\$ 5,419	\$ 32,591	\$ 5,880	\$ 3,792	\$ 9,672	3.37
2019	24,187	-	4,598	6,256	35,041	5,685	4,120	9,805	3.57
2018	24,808	-	2,645	6,453	33,906	5,145	4,717	9,862	3.44
2017	25,358	-	1,602	6,137	33,097	4,780	2,288	7,068	4.68
2016	24,693	-	974	6,292	31,959	4,720	2,356	7,076	4.52
2015	25,486	-	639	6,147	32,272	4,655	2,409	7,064	4.57
2014	26,199	-	513	6,033	32,745	5,055	2,448	7,503	4.36
2013*	27,432	-	513	5,590	33,535	4,410	2,742	7,152	4.69
2012	17,496	18,337	465	3,843	40,141	3,715	1,513	5,228	7.68
2011	16,262	19,093	524	3,651	39,530	3,560	3,105	6,665	5.93

Note: During the 2003 Texas Legislative Session, the Texas Legislature enacted H.B. 1621 which, in part, amended Section 130.123 (e) of the Texas Education Code to permit the District to increase the pledge of its Tuition Fee portion of the Pledged Revenues from an amount not to exceed \$15.00 per student for each regular semester and \$7.50 per student for each summer term, to an amount not to exceed 25 percent of the tuition charges collected from each enrolled student for each semester or term.

\* Beginning with FY2013, the District refinanced all of its revenue bonds and incorporated a revised and expanded pledged revenue formula.

## ALAMO COMMUNITY COLLEGE DISTRICT

### Statistical Supplement 12 Demographics and Economic Statistics – Taxing District Last Ten Fiscal Years (Unaudited)

Calendar Year	District Population	District Personal Income (Thousands of Dollars)	District Personal Income Per Capita	District Annual Unemployment Rate
2019	2,003,554	* \$ 91,473,170 *	\$ 45,655 *	7.9%
2018	1,986,049	85,782,196	43,192	3.2%
2017	1,958,578	85,782,196	43,798	3.5%
2016	1,928,680	84,122,309	43,617	3.7%
2015	1,897,753	81,038,194	42,702	3.8%
2014	1,855,866	75,825,317	40,857	4.7%
2013	1,822,154	71,786,980	39,397	5.8%
2012	1,788,858	70,274,756	39,825	6.3%
2011	1,755,526	67,565,567	38,487	7.2%
2010	1,714,773	61,673,003	35,793	7.3%

Sources: Bureau of Economic Analysis, Bureau of Labor Statistics, and The County Information Program (2018-20)  
 Bureau of Economic Analysis, US Department of Commerce and Bureau of Labor Statistics (2016-2017)  
 Texas Workforce Commission, LMI Tracer, Data Link, US Census Bureau State and County Facts (2010-2015)  
 \*Current year data available at time of publication and subject to update in subsequent year.

# ALAMO COMMUNITY COLLEGE DISTRICT

## Statistical Supplement 13 Principal Employers Last Ten Fiscal Years (Unaudited)

Principal Employers	2020 (1)		2019 (2)		2018 (3)		2017 (4)		2016 (5)		2015 (6)		2014 (7)		2013 (8)		2012 (9)		2011 (10)	
	Number of Employees	% of Total Emplmnt	Number of Employees	% of Total Emplmnt	Number of Employees	% of Total Emplmnt	Number of Employees	% of Total Emplmnt	Number of Employees	% of Total Emplmnt	Number of Employees	% of Total Emplmnt	Number of Employees	% of Total Emplmnt	Number of Employees	% of Total Emplmnt	Number of Employees	% of Total Emplmnt	Number of Employees	% of Total Emplmnt
Lackland AFB	37,000	3.6%	37,000	3.4%	37,000	3.5%	37,097	3.6%	37,097	3.4%	37,097	3.4%	37,097	3.7%	37,097	3.7%	37,097	3.6%	37,097	3.7%
Fort Sam Houston - US Army	32,000	3.1%	32,000	3.0%	32,000	3.0%	32,000	3.1%	32,000	2.9%	32,000	2.9%	32,000	3.2%	32,000	3.2%	32,000	3.1%	32,000	3.2%
HEB Food Stores	22,000	2.1%	20,000	1.9%	20,000	1.9%	20,000	1.9%	20,000	1.8%	20,000	1.8%	20,000	2.0%	20,000	2.0%	14,588	1.4%	14,588	1.4%
USAA	19,000	1.9%	18,305	1.7%	18,305	1.7%	17,000	1.6%	17,000	1.6%	17,000	1.5%	16,000	1.6%	17,000	1.7%	15,000	1.5%	14,832	1.5%
Northside ISD	13,977	1.4%	13,977	1.3%	13,977	1.3%	12,751	1.2%	12,751	1.2%	12,751	1.2%	12,751	1.3%	12,751	1.3%	12,751	1.2%	13,300	1.3%
Randolph AFB	11,000	1.1%	11,000	1.0%	11,000	1.0%	11,068	1.1%	11,068	1.0%	11,068	1.0%	11,068	1.1%	11,068	1.1%	11,068	1.1%	11,068	1.1%
City of San Antonio	13,881	1.4%	9,145	0.9%	9,145	0.9%	9,145	0.9%	9,145	0.8%	9,145	0.8%	9,145	0.9%	11,731	1.2%	9,145	0.9%	9,145	0.9%
Methodist Healthcare System	9,851	1.0%	9,620	0.9%	9,620	0.9%	8,118	0.8%	8,118	0.7%	8,118	0.7%	8,118	0.8%	8,000	0.8%	7,747	0.8%	7,500	0.7%
Northeast ISD	9,001	0.9%	8,763	0.8%	9,001	0.9%	10,052	1.0%	10,052	0.9%	10,052	0.9%	10,052	1.0%	10,522	1.1%	10,522	1.0%	10,522	1.0%
San Antonio ISD	7,677	0.8%	7,703	0.7%	7,000	0.7%	7,000	0.7%	7,000	0.6%	7,000	0.6%	7,000	0.7%	7,374	0.7%	7,000	0.7%	7,581	0.7%
Baptist Health System	6,371	0.6%	6,383	0.6%	6,383	0.6%					6,498	0.6%	7,205	0.7%						
Total Employment - (Principal employers)	181,758	17.9%	173,896	16.2%	173,431	16.4%	164,231	15.9%	164,231	14.9%	170,729	15.4%	170,436	17.0%	167,543	16.8%	156,918	15.3%	157,633	15.5%
Total Employment - (All employers)	1,023,500	100.0%	1,075,500	100.0%	1,058,300	100.0%	1,041,300	100.0%	1,086,301	100.0%	1,099,430	100.0%	1,011,080	100.0%	990,148	100.0%	1,026,242	100.0%	1,012,433	100.0%

(1) Source: San Antonio Economic Development Division, City of San Antonio, Texas; Northside ISD, Northeast ISD and San Antonio ISD respective websites

(2) Source: San Antonio Economic Development Foundation Website 08/2019 <http://www.sanantoniodef.com/why-san-antonio/data/>; Northside ISD, Northeast ISD and San Antonio ISD respective websites

(3) Source: San Antonio Economic Development Foundation Website 05/2018 <http://www.sanantoniodef.com/why-san-antonio/data/>; Northside ISD, Northeast ISD and San Antonio ISD respective websites

(4) Source: San Antonio Economic Development Foundation Website 05/2017 <http://www.sanantoniodef.com/why-san-antonio/data/>

(5) Source: San Antonio Economic Development Foundation Website 09/2016 <http://www.sanantoniodef.com/business-profile/major-employers>

(6) Source: San Antonio Economic Development Foundation Website 05/2015 <http://www.sanantoniodef.com/business-profile/major-employers>

(7) Source: San Antonio Economic Development Foundation Website 9/12/2014 <http://www.sanantoniodef.com/business-profile/major-employers>

(8) Source: San Antonio Economic Development Foundation Website 9/4/2013 <http://www.sanantoniodef.com/business-profile/major-employers>

(9) Source: San Antonio Economic Development Foundation Website 10/18/2012 <http://www.sanantoniodef.com/business-profile/major-employers>

(10) Source: San Antonio Economic Development Foundation Website 9/7/2011 <http://www.sanantoniodef.com/business-profile/major-employers>

## ALAMO COMMUNITY COLLEGE DISTRICT

### Statistical Supplement 14 Faculty, Staff and Administrators Statistics Last Ten Fiscal Years (Unaudited)

	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011
<b>Faculty*</b>										
Full-time	812	928	894	895	962	928	916	750	1,004	1,039
Part-time	1,948	2,509	2,118	1,924	1,772	1,556	1,633	1,848	1,482	1,710
<b>Total</b>	<b>2,760</b>	<b>3,437</b>	<b>3,012</b>	<b>2,819</b>	<b>2,734</b>	<b>2,484</b>	<b>2,549</b>	<b>2,598</b>	<b>2,486</b>	<b>2,749</b>
<b>Percent</b>										
Full-time	29.42%	27.00%	29.68%	31.75%	35.19%	37.36%	35.94%	28.87%	40.39%	37.80%
Part-time	70.58%	73.00%	70.32%	68.25%	64.81%	62.64%	64.06%	71.13%	59.61%	62.20%
<b>Staff and Administrators*</b>										
Full-time	1,839	1,770	1,773	1,725	1,808	1,715	1,649	1,479	1,532	1,710
Part-time	1,407	1,810	1,442	1,330	1,682	1,437	1,077	660	921	978
<b>Total</b>	<b>3,246</b>	<b>3,580</b>	<b>3,215</b>	<b>3,055</b>	<b>3,490</b>	<b>3,152</b>	<b>2,726</b>	<b>2,139</b>	<b>2,453</b>	<b>2,688</b>
<b>Percent</b>										
Full-time	56.65%	49.44%	55.15%	56.46%	51.81%	54.41%	60.49%	69.14%	62.45%	63.62%
Part-time	43.35%	50.56%	44.85%	43.54%	48.19%	45.59%	39.51%	30.86%	37.55%	36.38%
<b>FTSE**</b>	<b>36,714</b>	<b>35,415</b>	<b>34,724</b>	<b>34,953</b>	<b>35,771</b>	<b>35,586</b>	<b>36,031</b>	<b>36,849</b>	<b>39,131</b>	<b>39,162</b>
FTSE per full-time faculty	45.2	38.2	38.8	39.1	37.2	38.3	39.3	49.1	39.0	37.7
FTSE per full-time staff member	20.0	20.0	19.6	20.3	19.8	20.7	21.9	24.9	25.5	22.9

Average annual full-time faculty salary \$ 70,343 \$ 59,931 \$ 62,121 \$ 61,155 \$ 51,316 \$ 52,370 \$ 54,778 \$ 66,680 \$ 54,178 \$ 57,537

Faculty - FT (full-time) faculty teaching 12 or more semester hours

Faculty - PT (part-time) faculty teaching less than 12 semester hours

\*Faculty/Staff Headcount - Prepared by Human Resources Department

\*\*FTSE (full-time student equivalent) is defined as semester credit hours divided by 30 plus non-semester (continuing education) credit hours divided by 900.

# ALAMO COMMUNITY COLLEGE DISTRICT

## Statistical Supplement 15 Enrollment Details Last Ten Fiscal Years (Unaudited)

Student Classification	Fall 2019		Fall 2018		Fall 2017		Fall 2016		Fall 2015		Fall 2014		Fall 2013		Fall 2012		Fall 2011		Fall 2010	
	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%
00 - 30 hours	35,938	63.0%	32,360	61.7%	31,999	60.9%	31,071	60.5%	30,512	59.1%	28,592	57.3%	29,668	58.1%	30,492	58.2%	34,649	60.5%	35,513	60.4%
31 - 60 hours	15,265	26.8%	14,383	27.4%	14,627	27.8%	14,381	28.0%	14,704	28.5%	14,543	29.2%	14,815	29.0%	15,092	28.8%	21,307	37.2%	21,593	36.7%
Unclassified	2,845	5.0%	2,988	5.7%	3,051	5.8%	3,334	6.5%	3,898	7.5%	4,275	8.6%	5,015	9.8%	5,258	10.0%	-	0.0%	-	0.0%
> 60 hours*	2,994	5.2%	2,737	5.2%	2,913	5.5%	2,563	5.0%	2,519	4.9%	2,478	5.0%	1,603	3.1%	1,512	2.9%	1,330	2.3%	1,691	2.9%
<b>Total</b>	<b>57,042</b>	<b>100.0%</b>	<b>52,468</b>	<b>100.0%</b>	<b>52,590</b>	<b>100.0%</b>	<b>51,349</b>	<b>100.0%</b>	<b>51,633</b>	<b>100.0%</b>	<b>49,888</b>	<b>100.0%</b>	<b>51,101</b>	<b>100.0%</b>	<b>52,354</b>	<b>100.0%</b>	<b>57,286</b>	<b>100.0%</b>	<b>58,797</b>	<b>100.0%</b>

Source: THECB Prep Online

Semester Hour Load	Fall 2019		Fall 2018		Fall 2017		Fall 2016		Fall 2015		Fall 2014		Fall 2013		Fall 2012		Fall 2011		Fall 2010	
	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%
Less than 3 semester hours	289	0.5%	552	1.1%	674	1.3%	853	1.7%	1,614	3.1%	1,101	2.2%	304	0.6%	485	0.9%	569	1.0%	785	1.3%
3 - 5 semester hours	12,215	21.4%	12,018	22.9%	11,536	21.9%	11,032	21.5%	10,948	21.2%	10,416	20.9%	11,145	21.8%	11,877	22.7%	12,425	21.7%	11,148	19.0%
6 - 8 semester hours	14,706	25.8%	14,064	26.8%	14,489	27.6%	15,367	29.9%	15,196	29.4%	14,215	28.5%	14,707	28.8%	15,018	28.7%	16,610	29.0%	16,023	27.3%
9 - 11 semester hours	10,075	17.7%	10,905	20.8%	11,055	21.0%	9,856	19.2%	9,611	18.6%	9,345	18.7%	9,675	18.9%	9,795	18.7%	11,084	19.3%	10,565	18.0%
12 - 14 semester hours	17,015	29.8%	13,086	24.9%	12,847	24.4%	12,195	23.7%	12,164	23.6%	12,787	25.6%	12,994	25.4%	12,952	24.7%	14,416	25.2%	14,604	24.8%
15 - 17 semester hours	2,405	4.2%	1,723	3.3%	1,846	3.5%	1,871	3.6%	1,952	3.8%	1,850	3.7%	1,972	3.9%	1,988	3.8%	1,932	3.4%	3,817	6.5%
18 and over semester hours	337	0.6%	120	0.2%	143	0.3%	175	0.3%	148	0.3%	174	0.3%	304	0.6%	239	0.5%	250	0.4%	1,855	3.2%
<b>Total</b>	<b>57,042</b>	<b>100.0%</b>	<b>52,468</b>	<b>100.0%</b>	<b>52,590</b>	<b>100.0%</b>	<b>51,349</b>	<b>100.0%</b>	<b>51,633</b>	<b>100.0%</b>	<b>49,888</b>	<b>100.0%</b>	<b>51,101</b>	<b>100.0%</b>	<b>52,354</b>	<b>100.0%</b>	<b>57,286</b>	<b>100.0%</b>	<b>58,797</b>	<b>100.0%</b>

Average course load                      8.7 hrs                      8.3 hrs                      8.3 hrs                      8.1 hrs                      8.0 hrs                      8.2 hrs                      8.3 hrs                      8.2 hrs                      8.2 hrs                      8.9 hrs

Source: CBM001

Tuition Status	Fall 2019		Fall 2018		Fall 2017		Fall 2016		Fall 2015		Fall 2014		Fall 2013		Fall 2012		Fall 2011		Fall 2010	
	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%
Texas resident - In District	45,260	79.3%	41,498	79.1%	41,009	78.0%	40,446	78.8%	41,425	80.2%	39,929	80.0%	41,007	80.2%	42,828	81.8%	47,567	83.0%	49,261	83.8%
Texas resident - Out of District	7,671	13.4%	7,179	13.7%	7,222	13.7%	6,949	13.5%	6,825	13.2%	6,536	13.1%	6,591	12.9%	6,211	11.9%	7,631	13.3%	7,515	12.8%
Non-resident tuition	1,487	2.6%	1,432	2.7%	1,916	3.7%	1,587	3.1%	1,292	2.5%	1,242	2.5%	1,146	2.2%	1,284	2.5%	1,312	2.3%	1,284	2.2%
Tuition exemption	1,734	3.0%	1,497	2.9%	1,490	2.8%	1,435	2.8%	1,165	2.3%	1,337	2.7%	1,541	3.0%	1,198	2.3%	-	0.0%	3	0.0%
Foreign	890	1.6%	862	1.6%	953	1.8%	932	1.8%	926	1.8%	844	1.7%	816	1.6%	833	1.6%	776	1.4%	734	1.2%
<b>Total</b>	<b>57,042</b>	<b>100.0%</b>	<b>52,468</b>	<b>100.0%</b>	<b>52,590</b>	<b>100.0%</b>	<b>51,349</b>	<b>100.0%</b>	<b>51,633</b>	<b>100.0%</b>	<b>49,888</b>	<b>100%</b>	<b>51,101</b>	<b>100%</b>	<b>52,354</b>	<b>100%</b>	<b>57,286</b>	<b>100%</b>	<b>58,797</b>	<b>100%</b>

Source: CBM001

\*Includes students w/60 or more hours who have obtained an Associate's or Bachelor's Degree.

# ALAMO COMMUNITY COLLEGE DISTRICT

## Statistical Supplement 16 Student Profile Last Ten Fiscal Years (Unaudited)

	Fall 2019		Fall 2018		Fall 2017		Fall 2016		Fall 2015		Fall 2014		Fall 2013		Fall 2012		Fall 2011		Fall 2010		
	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	
Gender																					
Female	33,206	58.2%	30,413	58.0%	30,063	57.2%	29,147	56.8%	29,433	57.0%	28,342	56.8%	29,210	57.2%	30,003	57.3%	32,844	57.3%	33,670	57.3%	
Male	23,836	41.8%	22,055	42.0%	22,527	42.8%	22,202	43.2%	22,200	43.0%	21,546	43.2%	21,891	42.8%	22,351	42.7%	24,442	42.7%	25,127	42.7%	
Total	57,042	100.0%	52,468	100.0%	52,590	100.0%	51,349	100.0%	51,633	100.0%	49,888	100.0%	51,101	100.0%	52,354	100.0%	57,286	100.0%	58,797	100.0%	

	Fall 2019		Fall 2018		Fall 2017		Fall 2016		Fall 2015		Fall 2014		Fall 2013		Fall 2012		Fall 2011		Fall 2010		
	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	
Ethnic Origin																					
Multi-Racial	995	1.7%	857	1.6%	840	1.6%	-	0.0%	-	0.0%	-	0.0%	878	1.7%	1,382	2.6%	1,088	1.9%	750	1.3%	
White	12,142	21.3%	11,688	22.3%	12,405	23.6%	12,518	24.4%	12,889	25.0%	13,507	27.1%	14,157	27.7%	15,166	29.0%	18,423	32.2%	20,349	34.6%	
Hispanic	36,549	64.1%	33,379	63.6%	33,089	62.9%	32,187	62.7%	31,980	61.9%	29,180	58.5%	30,030	58.8%	30,679	58.6%	31,712	55.4%	30,371	51.7%	
African-American	4,874	8.5%	4,279	8.2%	4,145	7.9%	3,856	7.5%	3,935	7.6%	3,825	7.7%	3,875	7.6%	3,263	6.2%	3,757	6.6%	3,860	6.6%	
Asian	1,496	2.6%	1,405	2.7%	1,381	2.6%	1,348	2.6%	1,382	2.7%	1,388	2.8%	1,271	2.5%	1,244	2.4%	1,429	2.5%	1,457	2.5%	
Foreign	128	0.2%	161	0.3%	179	0.3%	275	0.5%	331	0.6%	249	0.5%	236	0.5%	190	0.4%	324	0.6%	47	0.1%	
Native American	145	0.3%	111	0.2%	141	0.3%	-	0.0%	-	0.0%	-	0.0%	127	0.2%	132	0.3%	182	0.3%	177	0.3%	
Native Hawaiian/Other Pac. Islander	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%	83	0.2%	89	0.2%	-	0.0%	-	0.0%	
Ethnic Origin/Race unknown	713	1.2%	588	1.1%	410	0.8%	1,165	2.3%	1,116	2.2%	1,739	3.5%	444	0.9%	209	0.4%	371	0.6%	1,786	3.0%	
Total	57,042	100.0%	52,468	100.0%	52,590	100.0%	51,349	100.0%	51,633	100.0%	49,888	100.0%	51,101	100.0%	52,354	100.0%	57,286	100.0%	58,797	100.0%	

	Fall 2019		Fall 2018		Fall 2017		Fall 2016		Fall 2015		Fall 2014		Fall 2013		Fall 2012		Fall 2011		Fall 2010		
	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	
Age																					
Under 18	13,204	23.1%	12,803	24.4%	12,387	23.6%	11,725	22.8%	10,343	20.0%	8,613	17.3%	8,767	17.2%	8,809	16.8%	9,451	16.5%	9,079	15.4%	
18-21	22,791	40.0%	20,386	38.9%	20,402	38.8%	19,873	38.7%	20,560	39.8%	20,067	40.2%	20,236	39.6%	20,212	38.6%	21,472	37.5%	22,219	37.8%	
22-24	6,683	11.7%	6,147	11.7%	6,528	12.4%	6,628	12.9%	6,758	13.1%	6,724	13.5%	6,769	13.2%	6,876	13.1%	7,639	13.3%	7,735	13.2%	
25-35	9,699	17.0%	9,001	17.2%	9,242	17.6%	9,014	17.6%	5,885	11.4%	9,653	19.3%	9,960	19.5%	10,630	20.3%	12,165	21.2%	13,044	22.2%	
36-50	3,883	6.8%	3,423	6.5%	3,302	6.3%	3,344	6.5%	3,164	6.1%	3,943	7.9%	4,361	8.5%	4,770	9.1%	5,433	9.5%	5,618	9.6%	
51 and over	782	1.4%	708	1.3%	729	1.4%	765	1.5%	4,923	9.5%	888	1.8%	1,008	2.0%	1,057	2.0%	1,126	2.0%	1,102	1.9%	
Total	57,042	100.0%	52,468	100.0%	52,590	100.0%	51,349	100.0%	51,633	100.0%	49,888	100.0%	51,101	100.0%	52,354	100.0%	57,286	100.0%	58,797	100.0%	

Average age	22.6	22.5	22.6	22.7	23.1	23.6	23.8	23.7	24.2	24.3
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Source: CBM001 and THECB Prep Online.

# ALAMO COMMUNITY COLLEGE DISTRICT

## Statistical Supplement 17 Transfer Students to Senior Institutions Fall 2019 Students (Unaudited)

Institutions Attended, Fall 2019	Academic	Technical	Tech-Prep	Total	% Students
1 The University of Texas at San Antonio	4,927	259	-	5,186	39.2%
2 Texas A&M University - San Antonio	2,344	319	-	2,663	20.2%
3 Texas State University	1,398	94	-	1,492	11.3%
4 Texas A&M University	894	64	-	958	7.2%
5 The University of Texas at Austin	590	38	-	628	4.8%
6 Texas Tech University	416	36	-	452	3.4%
7 The University of Texas Health Science Center at San Antonio	200	28	-	228	1.7%
8 Texas A&M University - Corpus Christi	205	9	-	214	1.6%
9 University of North Texas	187	9	-	196	1.5%
10 The University of Texas at Arlington	142	51	-	193	1.5%
11 University of Houston	93	22	-	115	0.9%
12 Sam Houston State University	100	6	-	106	0.8%
13 The University of Texas at Dallas	67	5	-	72	0.5%
14 Texas A&M University - Kingsville	59	1	-	60	0.5%
15 Tarleton State University	50	8	-	58	0.4%
16 The University of Texas of the Permian Basin	51	4	-	55	0.4%
17 Angelo State University	52	2	-	54	0.4%
18 The University of Texas - Rio Grande Valley	43	3	-	46	0.3%
19 Texas Tech University Health Sciences Center	28	9	-	37	0.3%
20 Stephen F. Austin State University	35	1	-	36	0.3%
21 The University of Texas at El Paso	23	7	-	30	0.2%
22 University of Houston - Downtown	28	-	-	28	0.2%
23 West Texas A&M University	26	2	-	28	0.2%
24 University of Houston - Victoria	24	2	-	26	0.2%
25 Lamar University	21	3	-	24	0.2%
26 Prairie View A&M University	22	2	-	24	0.2%
27 Texas A&M International University	17	6	-	23	0.2%
28 Texas Southern University	22	-	-	22	0.2%
29 Texas Woman's University	20	1	-	21	0.2%
30 Texas A&M University at Galveston	18	1	-	19	0.1%
31 Texas A&M University System Health Science Center	18	1	-	19	0.1%
32 Texas A&M University - Commerce	14	4	-	18	0.1%
33 Midwestern State University	8	8	-	16	0.1%
34 University of Houston - Clear Lake	10	3	-	13	0.1%
35 The University of Texas at Tyler	11	1	-	12	0.1%
36 The University of Texas Medical Branch at Galveston	8	1	-	9	0.1%
37 Sul Ross State University	6	1	-	7	0.1%
38 Texas Tech University Health Sciences Center - El Paso	5	-	-	5	0.0%
39 University of North Texas Health Science Center	5	-	-	5	0.0%
40 Sul Ross State University - Rio Grande College	4	-	-	4	0.0%
41 Texas A&M University - Texarkana	3	-	-	3	0.0%
42 The University of Texas Southwestern Medical Center	3	-	-	3	0.0%
43 Texas A&M University - Central Texas	2	1	-	3	0.0%
44 University of North Texas at Dallas	2	-	-	2	0.0%
45 The University of Texas Health Science Center at Houston	1	-	-	1	0.0%
<b>Total</b>	<b>12,202</b>	<b>1,012</b>	<b>-</b>	<b>13,214</b>	<b>100.0%</b>

Source: THECB Report ASALFS Students Pursuing Additional Education by Institution, includes only public senior colleges in Texas - Fall 2019



# ALAMO COMMUNITY COLLEGE DISTRICT

## Statistical Supplement 18 Capital Asset Information Last Ten Fiscal Years (Unaudited) (square footage in thousands)

	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011
<b>Academic building equivalent (teaching spaces only)</b>	49.6	49.6	51.6	51.5	54.1	54.0	53.1	52.1	52.1	52.1
Square footage	2,190.0	2,190.0	2,198.0	2,193.0	2,213.0	2,213.0	2,201.0	2,199.0	2,199.0	2,199.0
<b>Library building equivalent</b>	2.4	2.4	2.4	2.4	2.4	2.4	2.4	2.4	2.4	2.4
Square footage	281.0	278.0	278.0	278.0	278.0	278.0	278.0	278.0	278.0	278.0
<b>Dining facilities</b>	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7
Square footage	63.0	63.0	63.0	63.0	63.0	63.0	63.0	63.0	63.0	63.0
<b>Student support and office space building equivalent</b>	35.6	43.2	42.2	42.3	41.7	41.7	41.7	41.7	41.7	41.7
Colleges - square footage	1,074.0	1,068.0	1,068.0	1,066.0	1,037.0	1,037.0	1,037.0	1,037.0	1,037.0	1,037.0
District support operations - square footage	180.0	282.0	102.0	102.0	102.0	102.0	102.0	102.0	102.0	102.0
<b>Plant facilities</b>	18.1	18.4	18.4	18.4	18.4	18.4	18.4	18.4	18.4	18.4
Square footage	97.0	98.0	98.0	98.0	98.0	98.0	98.0	98.0	98.0	98.0
<b>Parking garages</b>	4.0	4.0	3.0	3.0	3.0	3.0	3.0	2.0	1.0	1.0
Square footage	1,064.0	1,064.0	974.0	974.0	974.0	974.0	974.0	645.0	395.0	395.0
<b>Portable buildings</b>	63.0	63.0	65.0	65.0	65.0	65.0	65.0	65.0	65.0	65.0
Square footage	101.0	101.0	104.0	104.0	104.0	104.0	104.0	104.0	104.0	104.0
<b>Athletic facilities - building equivalent</b>	4.8	4.8	4.8	4.8	4.8	4.8	4.8	4.8	4.8	4.8
Square footage	245.0	245.0	245.0	245.0	245.0	245.0	245.0	245.0	245.0	245.0
Fitness centers	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	7.0
Tennis courts	10.0	10.0	18.0	18.0	18.0	18.0	18.0	18.0	18.0	18.0
Swimming pools	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Soccer fields	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Fitness trails	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Putting green	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Rock climbing wall	1.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	1.0	1.0
Ropes course	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	-
<b>University Center</b>	-	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9	0.9
Square footage	-	72.8	72.8	72.8	72.8	72.8	72.8	72.8	72.8	72.8
<b>Leased space</b>	7.0	8.0	8.0	9.0	9.7	9.7	9.0	8.0	8.0	8.0
Square footage	194.0	201.0	201.0	159.0	124.0	124.0	124.0	124.0	124.0	124.0
<b>Total Count</b>	<b>186.2</b>	<b>196.0</b>	<b>198.0</b>	<b>199.0</b>	<b>201.7</b>	<b>201.6</b>	<b>200.0</b>	<b>197.0</b>	<b>196.0</b>	<b>196.0</b>
<b>Total square footage (in thousands)</b>	<b>5,489.0</b>	<b>5,662.8</b>	<b>5,403.8</b>	<b>5,353.8</b>	<b>5,310.8</b>	<b>5,310.8</b>	<b>5,298.8</b>	<b>4,969.0</b>	<b>4,717.8</b>	<b>4,717.8</b>
<b>Transportation</b>										
Cars	42.0	40.0	48.0	47.0	49.0	50.0	44.0	38.0	33.0	34.0
Trucks/vans	69.0	85.0	101.0	85.0	93.0	79.0	78.0	77.0	77.0	76.0
Fire trucks	2.0	2.0	2.0	2.0	-	-	-	-	-	-
Buses	4.0	4.0	4.0	3.0	3.0	3.0	2.0	2.0	2.0	2.0
Electric cars	2.0	1.0	2.0	2.0	2.0	7.0	7.0	7.0	7.0	7.0
<b>Electric vehicle charging stations</b>	14.0	20.0	16.0	16.0	16.0	16.0	16.0	-	-	-
<b>ADA parking spots</b>	509.0	628.0	608.0	582.0	582.0	529.0	529.0	511.0	503.0	489.0
<b>Non ADA parking spots</b>	14,956.0	16,923.0	16,479.0	16,395.0	16,241.0	15,696.0	15,696.0	15,562.0	15,264.0	14,716.0

Source: Alamo Colleges Facilities Department

## **Single Audit Section**





**Independent Auditor's Report on Internal Control over  
Financial Reporting and on Compliance and Other Matters  
Based on an Audit of Financial Statements Performed  
in Accordance with Government Auditing Standards**

To the Board of Trustees  
Alamo Community College District

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Alamo Community College District (the District), which is comprised of San Antonio College, St. Philip's College, Palo Alto College, Northeast Lakeview College, and Northwest Vista College as of and for the year ended August 31, 2020, and the related notes to the financial statements, and have issued our report thereon dated December 8, 2020.

Our report includes a reference to other auditors who audited the financial statements of the ACCD Public Facility Corporation and Alamo Colleges Foundation, Inc., as described in our report on the District's financial statements. This report does not include the results of the other auditors' testing of internal control over financial reporting or compliance and other matters that are reported on separately by the auditors of the financial statements of ACCD Public Facility Corporation. The financial statements of Alamo Colleges Foundation, Inc. were not audited in accordance with *Government Auditing Standards*, and accordingly, this report does not include reporting on internal control over financial reporting or instances of reportable noncompliance associated with Alamo Colleges Foundation, Inc.

**Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

To the Board of Trustees  
Alamo Community College District

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Weaver and Tidwell, L.L.P.*

WEAVER AND TIDWELL, L.L.P.

Fort Worth, Texas  
December 8, 2020



## Independent Auditor's Report on Compliance for Each Major Federal Program and Report on Internal Control over Compliance in Accordance with the Uniform Guidance

To the Board of Trustees  
Alamo Community College District

### **Report on Compliance for Each Major Federal Program**

We have audited the compliance of Alamo Community College District (the District), which is comprised of San Antonio College, St. Philip's College, Palo Alto College, Northeast Lakeview College, and Northwest Vista College, with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the District's major federal programs for the year ended August 31, 2020. The District's major federal programs are identified in the summary of auditor's results section of the accompanying federal schedule of findings and questioned costs.

### **Management's Responsibility**

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

### **Auditor's Responsibility**

Our responsibility is to express an opinion on compliance for each of the District's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the District's compliance.

### **Opinion on Each Major Federal Program**

In our opinion, the District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended August 31, 2020.

To the Board of Trustees  
Alamo Community College District

### **Report on Internal Control over Compliance**

Management of the District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

*Weaver and Tidwell, L.L.P.*

WEAVER AND TIDWELL, L.L.P.

Fort Worth, Texas  
December 8, 2020



**ALAMO COMMUNITY COLLEGE DISTRICT  
FEDERAL SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
YEAR ENDED AUGUST 31, 2020**

**Section I. Summary of Auditor’s Results**

*Financial Statements*

An unmodified opinion was issued on the financial statements.

Internal control over financial reporting:

- Material weakness(es) identified \_\_\_\_\_ Yes   X   No
  
- Significant deficiencies identified that are not considered to be material weaknesses? \_\_\_\_\_ Yes   X   None Reported
  
- Noncompliance material to financial statements noted? \_\_\_\_\_ Yes   X   No

*Federal Awards*

Internal control over major programs:

- Material weakness(es) identified \_\_\_\_\_ Yes   X   No
  
- Significant deficiencies identified that are not considered to be material weaknesses? \_\_\_\_\_ Yes   X   None Reported

An unmodified opinion was issued on compliance for all major programs.

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)? \_\_\_\_\_ Yes   X   No

Identification of major programs:

<u>CFDA Number</u>	<u>Program</u>
Student Financial Assistance Cluster:	
84.007	Federal Supplemental Educational Opportunity Grants
84.033	Federal Work Study Grants
84.063	Federal Pell Grant Program
84.268	Federal Direct Student Loans
84.425 E, F, J, L	Education Stabilization Fund – COVID-19

Dollar threshold used to distinguish between type A and type B programs: \$3,000,000

Auditee qualified as low-risk auditee?   X   Yes \_\_\_\_\_ No



**ALAMO COMMUNITY COLLEGE DISTRICT  
FEDERAL SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
YEAR ENDED AUGUST 31, 2020  
(CONTINUED)**

**Section II. Financial Statement Findings**

There were no findings relating to internal control or compliance which are required to be reported in accordance with *Government Auditing Standards*.

**Section III. Federal Award Findings and Questioned Costs**

There were no findings relating to internal control or compliance which are required to be reported in accordance with *Government Auditing Standards*.

**Section IV. Corrective Action Plan**

The current year audit of federal awards disclosed no findings that require a corrective action plan.

**Section V. Prior Year Audit Findings**

There were no prior year audit findings.



## Independent Auditor's Report on Compliance for Each Major State Program and Report on Internal Control over Compliance Required by UGMS Single Audit Circular

To the Board of Trustees  
Alamo Community College District

### Report on Compliance for Each Major State Program

We have audited the compliance of Alamo Community College District (the District), which is comprised of San Antonio College, St. Philip's College, Palo Alto College, Northeast Lakeview College, and Northwest Vista College, with the types of compliance requirements described in the Texas Governor's Office of Budget and Planning, *Uniform Grant Management Standards* (UGMS) which includes the *State of Texas Single Audit Circular*, that could have a direct and material effect on each of the District's major state programs for the year ended August 31, 2020. The District's major state programs are identified in the summary of auditor's results section of the accompanying state schedule of findings and questioned costs.

### Management's Responsibility

Management is responsible for compliance with state statutes, regulations, and the terms and conditions of its state awards applicable to its state programs.

### Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the District's major state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and UGMS. Those standards and UGMS require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major state program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major state program. However, our audit does not provide a legal determination of the District's compliance.

### Opinion on Each Major State Program

In our opinion, the District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major state programs for the year ended August 31, 2020.

To the Board of Trustees  
Alamo Community College District

### **Report on Internal Control over Compliance**

Management of the District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the District's internal control over compliance with the types of requirements that could have a direct and material effect on each major state program as a basis to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major state program and to test and report on internal control over compliance in accordance with UGMS, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a state program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a state program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of UGMS. Accordingly, this report is not suitable for any other purpose.

*Weaver and Tidwell, L.L.P.*

WEAVER AND TIDWELL, L.L.P.

Fort Worth, Texas  
December 8, 2020

**ALAMO COMMUNITY COLLEGE DISTRICT  
STATE SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
YEAR ENDED AUGUST 31, 2020**

**Section I. Summary of Auditor's Results**

*Financial Statements*

An unmodified opinion was issued on the financial statements.

Internal Control over Financial reporting:

- Material weakness(es) identified \_\_\_\_\_ Yes   X   No
- Significant deficiencies identified that are not considered to be material weaknesses? \_\_\_\_\_ Yes   X   None Reported
- Noncompliance material to financial statements noted? \_\_\_\_\_ Yes   X   No

*State Awards*

Internal control over major programs:

- Material weakness(es) identified \_\_\_\_\_ Yes   X   No
- Significant deficiencies identified that are not considered to be material weaknesses? \_\_\_\_\_ Yes   X   None reported

An unmodified opinion was issued on compliance for all major programs.

Any audit findings disclosed that are required to be reported in accordance with section 510(a) of the Uniform Grant Management Standards Single Audit Circular?

\_\_\_\_\_ Yes   X   No

Identification of major programs:

<u>Contract Number(s)</u>	<u>Program</u>
N/A	Texas Educational Opportunity Grant
2018SDF000, 2018SDF001, 2019SDF000, 2019SDF001, 2020CO5001	Skills Development Fund

**ALAMO COMMUNITY COLLEGE DISTRICT  
STATE SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
YEAR ENDED AUGUST 31, 2020  
(CONTINUED)**

Dollar threshold used to distinguish  
between type A and type B programs: \$300,000

Auditee qualified as low-risk auditee?   X   Yes        No

**Section II. Financial Statement Findings**

There were no findings relating to internal control or compliance which are required to be reported in accordance with Government Auditing Standards.

**Section III. State Award Findings and Questioned Costs**

There were no findings relating to internal control or compliance which are required to be reported in accordance with Government Auditing Standards.

**Section IV. Corrective Action Plan**

The current year audit of state awards disclosed no findings that require a corrective action plan.

**Section V. Prior Year Audit Findings**

There were no prior year audit findings.



ALAMO  
COLLEGES  
DISTRICT

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